#### **ACTION PLAN**

# FOR THE IMPLEMENTATION OF THE NATIONAL JUDICIAL REFORM STRATEGY FOR THE PERIOD 2013-2018 INTRODUCTION

The Action Plan for the Implementation of the National Judicial Reform Strategy for the period 2013-2018 (hereinafter referred to as the "Action Plan") determines specific measures and activities for the implementation of the National Judicial Reform Strategy for the period 2013-2018 (hereinafter referred to as the "Strategy") which the National Assembly adopted on a session held on July 1<sup>st</sup>, 2013. In Chapter IV of the Strategy, it is determined that the Action Plan for the Implementation of the Strategy shall be adopted by the Government, and shall be annually updated.

The Action Plan defines strategic guidelines, measures and activities for the implementation of the Strategy; the competent authority responsible for implementing the activities; deadlines for completion of the activities; sources of funds.

#### II. TABLE VIEW OF ACTION PLAN

#### 1. PRINCIPLE: INDEPENDENCE

1.1 STRATEGIC GOAL: TRANSPARENT AND INDEPENDENT FUNCTIONING, IN FULL CAPACITY, OF BODIES THAT GUARANTEE INDEPENDENCE AND AUTONOMY OF COURTS AND JUDGES AND AUTONOMY OF PUBLIC PROSECUTORS AND DEPUTY PUBLIC PROSECUTORS (HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL)

#### STRATEGIC GOAL INDICATORS:

- 1. Legally strengthened independence and competences of High Judicial Council and State Prosecutorial Council;
- 1. Clearly defined competences of the High Judicial Council and State Prosecutorial Council by the rules of procedure;
- 2. Filled capacities of the Administrative offices of the High Judicial Council and State Prosecutorial Council.

### **INDICATOR VERIFICATION SOURCES:**

- 1. Adopted Law on amendments to the Law on High Judicial Council;
- 2. Adopted Law on amendments to the Law on State Prosecutorial Council;
- 3. Adopted Rules of Procedure of the High Judicial Council, Rules of Procedure of the State Prosecutorial Council;
- 4. Opinion of the Venice Commission;
- 5. Opinion of EU experts;

- 6. EU progress report for Serbia;
- 7. Analysis of the effects of the laws.

1.1.1 STRATEGIC GUIDELINE: FURTHER STRENGTHENING OF INDEPENDENCE, AUTONOMY, PROFESSIONAL AND ADMINISTRATIVE CAPACITY OF THE STATE PROSECUTORIAL COUNCIL AND HIGH JUDICIAL COUNCIL FOR THE PURPOSE OF ACHIEVING OF FULL INDEPENDENCE IN ACCORDANCE WITH EUROPEAN STANDARDS INCLUDING PREPARATION OF CONSTITUTIONAL AMENDMENTS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.1.1.1	Preparation of the draft Law on	1. Establishing of the working group	Fourth quarter 2013	Ministry in	Budget of
	amendments to the Law on High	2. Preparation of the draft text of the		charge of	Republic of
	Judicial Council for the purpose of	Law		judiciary, High	Serbia
	improved transparency and quality of	3.Public debate		Judicial	
	election process and providing court	4. Directing of draft to the Government		Council	
	protection regarding the decisions of this	(5.Implementation of law amendments			
	institution				
1.1.1.2	Preparation of the draft Law on	1. Establishing of the working group	Fourth quarter 2013	Ministry in	Budget of
	amendments to the Law on State	2.Preparation of the draft text of the		charge of	Republic of
	<b>Prosecutorial Council for the purpose of</b>	Law		judiciary, State	Serbia
	improved transparency and quality of	(3.Public debate)		Prosecutorial	
	election process and providing court	4.Directing of the draft to the		Council	
	protection regarding the decisions of this	Government			
	institution	(5.Implementation of law amendments			

1.1.1.3	Preparatory activities for amendments	1. Establishing of the working group for	Continuously,	Strategy	Budget of
	of constitutional framework in the	analysis of amendments of	beginning from	Implementation	Republic of
	direction of exclusion of the National	constitutional framework	fourth quarter of 2013	Commission	Serbia and
	Assembly from the process of	2. Professional debates on the need and			international
	appointment of court presidents, judges,	direction of amendments of			assistance
	public prosecutors/deputy public	constitutional framework			(MDTF)
	prosecutors and members of the High	3. Report on required amendments of			
	Judicial Council and State Prosecutorial	constitutional framework			
	Council; changes in the composition of	4. Directing of the report on required			
	the High Judicial Council and State	amendments on constitutional			
	Prosecutorial Council aimed at	framework to competent bodies			
	excluding the representatives of the				
	legislative and executive branch from				
	membership in these bodies; obtaining a				
	degree from the Judicial Academy as an				
	obligatory precondition for assuming the				
	office of judge or prosecutor in the first				
	election				
1.1.1.4	Transitional measures for strengthening	1. Preparation and directing to the	Continuously,	Ministry in	Budget of
	of independence	Government of the draft Law on	beginning from third	charge of	Republic of
		amendments to the Law on Judges and	quarter of 2013	judiciary, High	Serbia
		(Law on Public Prosecutor's Office in		Judicial	
		(the direction that the High Judicial)		Council, State	
		Council /State Prosecutorial Council		Prosecutorial	
		propose to the National Parliament only		Council	
		one candidate per position of			
		(judge/deputy public prosecutor)			

2. Preparation and directing to the	
Government of the draft Law on	
amendments to the Law on Judges and	
Law on Public Prosecutor's Office in	
the direction that the High Judicial	
Council /State Prosecutorial Council	
propose to the Parliament/Government	
only one candidate for court	
president/public prosecutor	
3. Preparation and directing to the	
Government of the draft Law on	
amendments to the Law on Judges in the	
direction that presidents of courts may	
be elected only for one mandate	
4. Preparation and directing to the	
Government of the draft Law on	
amendments to the Law on the High	
Judicial Council and Law on the State	
Prosecutorial Council in the direction	
that only one candidate may be	
proposed to the National Parliament for	
elected members of the High Judicial	
Council /State Prosecutorial Council	

1.1.1.5	Filling the capacities of the	1. Amending of bylaws on the internal	Continuously,	High Judicial	Budget of
	Administrative Offices of the High	organization and systematization of jobs	beginning from first	Council and	Republic of
	Judicial Council and State Prosecutorial	in the Administrative Offices of the	quarter of 2014	State	Serbia
	Council, based on newly adopted	High Judicial Council and State		Prosecutorial	
	criteria, in line with existing	Prosecutorial Council		Council	
	systematization acts	2. Issuing of announcement for job			
		openings in the Administrative Offices			
		of the High Judicial Council and State			
		Prosecutorial Council			
		3. Establishing election commissions			
		4. Organizing of interviews with			
		candidates who fulfil the conditions			
		5. Employment of candidates based on			
		rankings			

1.1.2 STRATEGIC GUIDELINE: DEFINING MORE PRECISELY SPECIFIC COMPETENCES OF THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL (E.G. HUMAN RESOURCE MANAGEMENT, STATISTICAL ANALYSIS), IMPROVEMENT OF ORGANIZATIONAL STRUCTURE AND WORKING PROCEDURES FOR THE EXECUTION OF DUTIES OF THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.1.2.1	Preparation of the new Rules of	1. Establishment of the working group	Second quarter 2014	High Judicial	Budget of
	Procedure of the High Judicial Council	for drafting Rules of Procedure		Council	Republic of
	for more efficient fulfilment of legal	2. Preparation of the Draft of the Rules			Serbia
	authorizations and obligations	of Procedure			
		3. Directing of the Draft of the Rules of			
		Procedure for comments and			
		consideration of comments			
		4. Adoption of the Rules of Procedure			
1.1.2.2	Preparation of the new Rules of	1. Establishment of the working group	Second quarter 2014	State	Budget of
	<b>Procedure of the State Prosecutorial</b>	for drafting Rules of procedure		Prosecutorial	Republic of
	Council for more efficient fulfilment of	2. Preparation of the working Draft of		Council	Serbia
	legal authorizations and obligations	the Rules of Procedure			
		3. Directing of the Draft of the Rules of			
		Procedure to comments and			
		consideration of comments			
		4. Adoption of the Rules of Procedure			

# 1.1.3 STRATEGIC GUIDELINE: STRENGTHENING OF TRANSPARENCY OF THE STATE PROSECUTORIAL COUNCIL AND HIGH JUDICIAL COUNCIL

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.1.3.1	Amendments to the internal acts of the	1. Establishment of the working group	First quarter 2014	High Judicial	Budget of
	High Judicial Council in the direction of	for drafting internal acts		Council	Republic of
	strengthening transparency of work,	2. Preparation of the drafts of the			Serbia
	while respecting of rules on data	internal acts			
	protection, right to privacy and victim	3. Directing of the drafts to comments			
	protection (public sessions, establishing	and consideration of comments			
	of the minimum deadline for	4. Adoption of the internal acts			
	professional debates before key				
	documents are adopted, minutes from				
	the sessions of the High Judicial Council				
	are posted on the web page, the decisions				
	of the High Judicial Council must have				
	written explanation, introduction of				
	regular press releases, adoption of the				
	Communication Strategy of the High				
	Judicial Council)				
1.1.3.2	Amendments to the internal acts of the	1. Establishment of the working group	First quarter 2014	State	Budget of
	State Prosecutorial Council in direction	for drafting internal acts		Prosecutorial	Republic of
	of strengthening transparency of work,	2. Preparation of the drafts of the		Council	Serbia
	while respecting of rules on data	internal acts			

protection, right to privacy and victim	3. Directing of the drafts to comments		
protection (public sessions, establishing	and consideration of comments		
of the minimum deadline for	4. Adoption of the internal acts		
professional debates before key			
documents are adopted, minutes from			
the sessions of the State Prosecutorial			
Council are posted on the web page, the			
decisions of the State Prosecutorial			
Council must have written explanation,			
introduction of regular press releases,			
adoption of the Communication Strategy			
of the State Prosecutorial Council)			

#### 1.2 STRATEGIC GOAL: FULL INDEPENDENCE AND TRANSPARENCY OF JUDICIARY IN BUDGET AUTHORIZATIONS

#### STRATEGIC GOAL INDICATORS:

- 1. Improved ability of the managers in budget departments of the High Judicial Council and State Prosecutorial Council,
- 2. Improved ability of the managers in courts and public prosecutors' offices in the process of budget planning;
- 3. Improved coordination and consultation between High Judicial Council and State Prosecutorial Council and the Ministry and the Ministry of Finance;
- 4. Study of real needs in judiciary adopted;
- 5. Methodology for future estimates of financial needs of judiciary adopted.

### **SOURCE VERIFICATION INDICATORS:**

- 1. High Judicial Council and State Prosecutorial Council participate in budget planning;
- 2. Study of real needs in judiciary
- 1.2.1 STRATEGIC GUIDELINE: STRENGTHENING OF PROFESSIONAL AND ADMINISTRATIVE CAPACITY OF THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL FOR PLANNING OF THE BUDGET FOR JUDICIARY (ESTABLISHING OF THE NUMBER OF JUDGES, PUBLIC PROSECUTORS AND ASSISTING STAFF REQUIRED BY THE JUDICIAL SYSTEM, ANALYSIS OF THE WORKLOAD AND LEGAL CHANGES)

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.2.1.1	High Judicial Council and State	Preparation of the study of real needs	Third quarter 2013	Ministry in	Budget of
	Prosecutorial Council participate in the	of the judiciary		charge of	Republic of
	preparation of the budget for 2014 in			judiciary, High	Serbia
	line with the existing legislation			Judicial	
				Council, State	
				Prosecutorial	
				Council	
1.2.1.2	Strengthening of capacities of budget	1. Employment of internal auditors and	Continuously,	High Judicial	Budget of
	departments and internal auditors in the	financial experts	beginning from fourth	Council, State	Republic of
	High Judicial Council and State	2. Organization of continuous training	quarter of 2013	Prosecutorial	Serbia and
	Prosecutorial Council	for the employees in the departments		Council	international
		for budget planning in the High			assistance
		Judicial Council and State			(IPA 2013
		Prosecutorial Council			(2015-2017)
1.2.1.3	Introducing of financial planning,	1. High Judicial Council and State	Medium-term	High Judicial	Budget of
	improved preparation of budget	Prosecutorial Council adopt Rules for		Council, State	Republic of
	proposal and financial analysis of	reporting and analysis of resources		Prosecutorial	Serbia and
	resources required for the entire	required		Council	international
	judiciary, including execution of the	2. Organized training for the judiciary			assistance
	budget and reporting in the High	to improve the budget planning,			(IPA 2013
	<b>Judicial Council and State Prosecutorial</b>	execution and reporting			(2015-2017)
	Council				

# 1.2.2 STRATEGIC GUIDELINE: ANALYSIS AND DIVISION OF COMPETENCES BETWEEN THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL ON ONE SIDE AND THE MINISTRY ON THE OTHER IN REGARDS TO COMPETENCES RELATED WITH THE BUDGET

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.2.2.1	Preparation of the analysis on division of	1	Medium-term	Ministry in	International
	competences of budget planning and	planning and enforcement related with		charge of the	assistance
	enforcement	information technologies and capital		judiciary, High	(MDTF)
		investments		Judicial	
		2. Analysis of efficiency of budget		Council, State	
		planning and enforcement related with		Prosecutorial	
		non-court/prosecutorial staff		Council	
1.2.2.2	Preparation of the Rules of Procedure	1. Preparation of new internal acts	Medium-term	High Judicial	Budget of
	on planning of the budget of the High	regulating budgetary competences of		Council, State	Republic of
	Judicial Council and State Prosecutorial	High Judicial Council and State		Prosecutorial	Serbia
	Council	Prosecutorial Council		Council	
1.2.2.3	Change of the normative framework in	1. Amending of the normative	Medium-term	Ministry in	Budget of
	order to transfer competence for	framework for the purpose of takeover		charge of	Republic of
	adoption and monitoring of the	of competence for adoption and		judiciary, High	Serbia
	implementation of the Court Rules of	monitoring of the Court Rules of		Judicial	
	Procedure to the competence of the High	Procedure and Rules of Administration		Council	
	Judicial Council, and the competence for	in the Public Prosecutor's Office from			
	the adoption and implementation of the	the Ministry of Justice and State			
	Rules of Administration in the Public	Administration			
	Prosecutor's Office to the State	2. The High Judicial Council and the			
	Prosecutorial Council	State Prosecutorial Council established			

		working groups for the preparation of			
		the Court Rules of Procedure and Rules			
		of Administration in the Public			
		Prosecutor's Office			
ı		3. The High Judicial Council and the			
		State Prosecutorial Council establish			
		working group competent for			
		monitoring of the courts based on the			
		Court Rules of Procedure and Rules of			
		Administration in the Public			
		Prosecutor's Office			
1.2.3 STI	RATEGIC GUIDELINE: THE HIGH JUDI	CIAL COUNCIL AND STATE PROSE	CUTORIAL COUNCII	L FULLY TAKE	OVER
BUDGE'	T AUTHORIZATIONS AND IMPLEMENT	Γ THEM IN A TRANSPARENT WAY			
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE	AUTHORITY	OF FUNDS
1.2.3.1	Full transfer of budgetary authority on	1. The High Judicial Council and State	Medium-term	High Judicial	Budget of
İ	High Judicial Council and State	Prosecutorial Council collect individual		Council, State	Republic of
	<b>Prosecutorial Council</b>	budget related proposals from the		Prosecutorial	Serbia
		courts and public prosecutors' offices		Council	
		2. Based on gathered proposals, the			
		High Judicial Council and State			
		Prosecutorial Council prepare the			
1		budget proposal of the judiciary			

1.2.3.2	Solving of the property related-legal and	1. Establishing of the working group	Medium-term	Ministry in	Budget of
	infrastructural issues related to the	for preparation of the evaluation and		charge of	Republic of
	courts and public prosecutors' offices,	analysis		judiciary,	Serbia and
	with the support of the Ministry in the	2. Evaluation and analysis of		Strategy	international
	direction of total takeover of all	infrastructural and property related /		Implementation	assistance
	competences by the High Judicial	legal issues		Commission	(IPA 2012,
	Council and State Prosecutorial Council	3. Preparation of the report on			USAID,
		evaluation and analysis of			Programme of
		infrastructural and property related /			Norwegian
		legal issues and submission of the			bilateral
		report to the Commission for			assistance of
		implementation of the Strategy			the
					Government
					of the
					Kingdom of
					Norway)

# 1.3 STRATEGIC GOAL: STRENGTHENING OF ANALYTICAL CAPACITIES FOR STRATEGIC PLANNING IN THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL

#### STRATEGIC GOAL INDICATORS:

- 1. Establishing of the department for analytics within administrative offices of the High Judicial Council and State Prosecutorial Council;
- 2. Adoption of internal rules of High Judicial Council and State Prosecutorial Council on the analysis of the effects of application of "judicial laws" and procedural and substantial laws.

### **INDICATOR VERIFICATION SOURCES:**

- 1. Report on the work of the High Judicial Council and State Prosecutorial Council;
- 2. Semi-annual report of the High Judicial Council and State Prosecutorial Council on the analysis of the effects of application of "judicial laws" and procedural and substantial laws;
- 3. Strategic Plan of High Judicial Council and Strategic Plan of State Prosecutorial Council;

4. Annual reports on the results of work of the courts and public prosecutors' offices.

1.3.1 STRATEGIC GUIDELINE: STRENGTHENING OF PROFESSIONAL CAPACITY OF THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL FOR THE ANALYSIS OF THE RESULTS OF THE REFORM (HIRING OF EXPERTS OF SUITABLE PROFILES IN ADMINISTRATIVE OFFICES, DEVELOPMENT OF DATA COLLECTION SYSTEM, TRAINING OF THE MEMBERS OF THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL IN THE FIELD OF ANALYTICS, STATISTICS AND STRATEGIC PLANNING)

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.3.1.1	Capacity strengthening of the	1. Establishing which profile of experts	Medium-term	High Judicial	Budget of
	administrative offices of the High	is required		Council, State	Republic of
	Judicial Council and State Prosecutorial	2. Publishing of the announcement		Prosecutorial	Serbia and
	Council in the field of strategic planning	3. Selection and hiring of relevant		Council	international
	and analytics	experts			assistance
					(IPA 2013
					(2015-2017)
1.3.1.2	Strengthening of the capacities of the	1. Organization of training for the	Medium-term	High Judicial	Budget of
	High Judicial Council and State	members of the High Judicial Council		Council, State	Republic of
	Prosecutorial Council in the field of	and State Prosecutorial Council in the		Prosecutorial	Serbia and
	strategic planning and analytics	field of strategic planning and analytics		Council	international
		2. Preparation of Strategic plans of the			assistance
		High Judicial Council and State			(IPA 2013
		Prosecutorial Council			(2015-2015)

1.3.2 STRATEGIC GUIDELINE: ANALYSIS OF THE RESULTS OF WORK OF COURTS AND PUBLIC PROSECUTORS' OFFICES AND UNDERTAKING OF THE MEASURES PURSUANT TO THE RESULTS OF THE ANALYSIS FOR BETTER DEPLOYMENT OF HUMAN RESOURCES IN JUDICIARY (DETERMINING THE REQUIRED NUMBER OF DEPUTIES, JUDGES AND EQUITABLE CASELOAD AND ALLOCATION OF CASES)

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.3.2.1	Establishing of the working body of the	1. Establish working body in the High	Medium-term	High Judicial	Budget of
	High Judicial Council for undertaking	Judicial Council		Council	Republic of
	of the analysis of the results of work of	2. Preparation of the annual reports on			Serbia and
	courts and undertaking of the measures	the results of work of the courts			international
	pursuant to the results of work	3. Defining of the measures for			assistance
		improvement of the work of courts			(IPA 2012,
					MDTF)
1.3.2.2	Establishing of the working body of the	1. Establish working body in the State	Medium-term	State	Budget of
	State Prosecutorial Council for	Prosecutorial Council		Prosecutorial	Republic of
	undertaking of the analysis of the results	2. Preparation of the annual reports on		Council	Serbia and
	of work of prosecutors' offices and	the results of work of the prosecutors'			international
	undertaking of the measures pursuant to	offices			assistance
	the results of work	3. Defining of the measures for			(MDTF)
		improvement of the work of			
		prosecutors' offices			

1.3.3 STRATEGIC GUIDELINE: ANALYSIS OF THE RESULTS OF IMPLEMENTATION OF THE "JUDICIAL LAWS " (LAW ON JUDGES, LAW ON PUBLIC PROSECUTOR'S OFFICE, LAW ON HIGH JUDICIAL COUNCIL, LAW ON STATE PROSECUTORIAL COUNCIL, LAW ON JUDICIAL ACADEMY, LAW ON ORGANIZATION OF COURTS, LAW ON THE SEATS AND TERRITORIAL JURISDICTION OF COURTS AND PUBLIC PROSECUTORS' OFFICES) AND AMENDING THEM PURSUANT TO THE RESULTS OF THE ANALYSIS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.3.3.1	Establishing working bodies for	1. Establish working bodies in the High	First quarter 2014	High Judicial	Budget of
	monitoring of the results of	Judicial Council		Council, State	Republic of
	implementation of the "judicial laws"	2. Establish working bodies in the State		Prosecutorial	Serbia
		Prosecutorial Council		Council	
		3. Establish working bodies in selected			
		courts and public prosecutors' offices			
1.3.3.2	Establishing of working groups for	1. Establishing of the regular working	Periodically,	High Judicial	Budget of
	analysis of the results and preparation of	group of the High Judicial Council and	beginning from	Council, State	Republic of
	the reports on the results of	State Prosecutorial Council for the	medium-term	Prosecutorial	Serbia and
	implementation of new laws in the	analysis of the result of implementation		Council	international
	judiciary	of new laws and preparation of			assistance
		proposals for changes of legal			(IPA 2012)
		framework in the judiciary			
		2. Preparation of semi-annual reports			
		on the results of implementation of			
		new laws in the judiciary			

# 1.3.4 STRATEGIC GUIDELINE: ANALYSIS OF THE RESULTS OF IMPLEMENTATION OF SUBSTANTIAL AND PROCEDURAL LAWS (CRIMINAL PROCEDURE CODE, CIVIL PROCEDURE CODE, LAW ON ENFORCEMENT AND SECURITY, ETC.)

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.3.4.1	Establishing of working bodies for	1. Establish working bodies in the High	First quarter 2014	High Judicial	Budget of
	monitoring of the results of	Judicial Council		Council, State	Republic of
	implementation of substantial and	2. Establish working bodies in the State		Prosecutorial	Serbia
	procedural laws	Prosecutorial Council		Council	
		3. Establish working bodies in selected			
		courts and public prosecutors' offices			
1.3.4.2	Establishing of working groups for	1. Establishing of the regular working	Periodically,	High Judicial	Budget of
	analysis of the results and preparation of	group of the High Judicial Council and	beginning from	Council, State	Republic of
	the reports on the results of	State Prosecutorial Council for the	medium-term	Prosecutorial	Serbia and
	implementation of legal framework	analysis of the result of implementation		Council	international
		of new laws and preparation of			assistance
		proposals for amendments of legal			(IPA 2012)
		framework			
		2. Preparation of semi-annual reports			
		on the results of implementation of			
		new laws			

1.4 STRATEGIC GOAL: ESTABLISHING OF CLEAR, OBJECTIVE AND PREVIOUSLY ESTABLISHED CRITERIA FOR SELECTION, ADVANCEMENT AND RESPONSIBILITIES OF THE HOLDERS OF JUDICIAL OFFICES

### STRATEGIC GOAL INDICATORS:

1. Rules on the criteria for evaluation of the work of judges and public prosecutors is adopted,

2. Rules on the criteria for advancement of judges and public prosecutors is adopted

#### **INDICATOR VERIFICATION SOURCES:**

- 1. Rules on the criteria for evaluation of the work of judges and public prosecutors published in the Official Gazette of the Republic of Serbia,
- 2. Rules on the criteria for advancement of judges and public prosecutors' published in the Official Gazette of the Republic of Serbia;
- 3. Report on the work of the High Judicial Council and State Prosecutorial Council

# 1.4.1 STRATEGIC GUIDELINE: FURTHER STRENGTHENING OF INTERNAL INDEPENDENCE OF JUDICIARY AND HOLDERS OF JUDICIAL OFFICES THROUGH STRENGTHENING OF OBJECTIVE AND TRANSPARENT CRITERIA AND PROCEDURES IN ALL STAGES OF JUDICIAL CAREER

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.4.1.1	Improvement of the procedures for first	1. Preparation of Draft Rules on the	Fourth quarter 2013	State	Budget of
	election, appointment for permanent	criteria for evaluation of the work of		Prosecutorial	Republic of
	office and advancement in the career for	judges and public prosecutors		Council, High	Serbia and
	judges and public prosecutors/deputies	(including the judges and public		Judicial Council	international
		prosecutors who are elected for the first			assistance
		time)			(OSCE)
		2. Preparation of Draft Rules for the			
		first election of judges and deputy			
		public prosecutors			
		3. Preparation of the criteria for			
		advancement of judges and public			
		prosecutors			
		4. Professional debate			
		5. Adoption of the Rules on the criteria			

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		for evaluation of work of judges and			
		public prosecutors and criteria for			
		advancement of judges and public			
		prosecutors			
1.4.1.2	<b>Development of institutional capacities</b>	1. Employment and training of	Continuously,	State	Budget of
	of the High Judicial Council and State	additional experts in the Department	beginning from first	Prosecutorial	Republic of
	Prosecutorial Council for the first	for election and evaluation of work of	quarter of 2014	Council, High	Serbia and
	election, appointment to permanent	judges of the Administrative office of		Judicial Council	international
	offices, and advancement in the career of	the High Judicial Council			assistance
	judges and public prosecutors	2. Monitoring of the results of work of			(MDTF)
		the Department for election and			
		evaluation of work of judges			
		3. Employment and training of			
		additional experts in the Department			
		for election and evaluation of work of			
		deputy public prosecutors and public			
		prosecutors in the Administrative			
		Office of the State Prosecutorial			
		Council			
		4. Monitoring of the results of work of			
		the Department for election and			
		evaluation of work of deputy public			
		prosecutors and public prosecutors			
1.4.1.3	Transparent process of election of court	1. Determination of objective and	Fourth quarter 2013	High Judicial	Budget of
	presidents pursuant to established	measurable criteria for the selection of	1	Council	Republic of
	objective and measurable criteria	court presidents			Serbia
		2. Implementing of the election of			
		<u> </u>	J		

		presidents of the court whose jurisdiction does not change			
	TRATEGIC GUIDELINE: ESTABLISHING ION OF THE HOLDERS OF JUDICIAL O	G OF THE JUDICIAL ACADEMY AS T	THE MANDATORY P.	RECONDITION I	FOR FIRST
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.4.2.1	Preparatory activities for amendments of constitutional framework in order to enable establishing of the Judicial Academy as mandatory precondition for first election of the holders of judicial offices	1. Establishing of the working group for the analysis of amendments of constitutional framework 2. Professional debates on needs and direction of amendments of constitutional framework 3. Report on required amendments of constitutional framework 4. Directing of the report on required amendments on constitutional framework to competent bodies	Continuously, beginning from first quarter of 2014	Ministry in charge of judiciary, Strategy Implementation Commission	Budget of Republic of Serbia and international assistance (MDTF)
1.4.2.2	Preparatory activities for amendments of normative framework in order to enable establishing of the Judicial Academy as mandatory precondition for first election of the holders of judicial offices	1. Establishing of the working group for the analysis of amendments of normative framework 2. Professional debates on needs and direction of amendments of normative framework 3. Report on required amendments of normative framework	Continuously, beginning from first quarter of 2014	Ministry in charge of judiciary, Strategy Implementation Commission	Budget of Republic of Serbia

4. Directing of the report on required		
amendments of normative framework		
to competent bodies		

#### 1.5 STRATEGIC GOAL: ESTABLISHING OF THE CAREER RELATED SYSTEM FOR THE HOLDERS OF JUDICIAL OFFICES

#### STRATEGIC GOAL INDICATORS:

- 1. High Judicial Council and State Prosecutorial Council adopted internal acts on promotion of judicial/prosecutors' profession;
- 2. High Judicial Council and State Prosecutorial Council adopted the Rules on the criteria for evaluation of the work of judges and public prosecutors, Rules on the criteria for advancement of judges and public prosecutors;
- 3. Adopted amendments to the Law on Judges, Law on Public Prosecutor's Office and Law on Judicial Academy in order to define status of judicial and prosecutors' assistants;
- 4. Adopted amendments to the Law on Misdemeanours.

#### INDICATOR VERIFICATION SOURCES:

- 1. Internal acts of the High Judicial Council and State Prosecutorial Council on promotion of judicial/prosecutors' profession;
- 2. Rules on the criteria for evaluation of the work of judges and public prosecutors and the Rules on the criteria for advancement of judges and public prosecutors;
- 3. Law on amendments to the Law on Judges, Law on Public Prosecutor's Office and Law on Judicial Academy that define status of judicial and prosecutor' assistants;
- 4. Law on amendments to the Law on Misdemeanours;

1.5.1 STRATEGIC GUIDELINE: ENCOURAGEMENT, STRENGTHENING AND MAINTAINING THE QUALITY OF HUMAN RESOURCES IN JUDICIARY, ESPECIALLY THROUGH IMPROVEMENT OF THE SYSTEM OF PROFESSIONAL EVALUATION AND MANAGEMENT OF HUMAN RESOURCES

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.5.1.1	Promotion of judicial/ prosecutors'	1. Organization of monthly guest	Continuously,	Law faculties,	Budget of
	profession in law schools	lecturers of renowned judges and	beginning from	High Judicial	Republic of
		public prosecutors in law schools	medium-term	Council, State	Serbia and
		2. Organization of promotions outside		Prosecutorial	international
		of the educational system		Council	assistance
1.5.1.2	Motivation for the inclusion of the best	1. Volunteering period (payment of the	Continuously,	State	Budget of
	law school students in the judicial system	volunteering compensation and	beginning from	Prosecutorial	Republic of
		contributions)	medium-term	Council, High	Serbia
		2. Ensuring competitiveness of salaries		Judicial Council	
		of judicial office holders			
1.5.1.3	Defining of the status of judicial and	1. Establishing of the working group	First quarter 2014	Strategy	Budget of
	prosecutors' assistants for the purpose of	for the analysis of the position of		Implementation	Republic of
	protection of their acquired rights,	judicial and prosecutors' assistants		Commission	Serbia and
	considering the changes of conditions	2. Professional debates on the needs			international
	prescribed for the election of the holders	and direction of the changes of the			assistance
	of judicial offices	status of judicial and prosecutors'			
		assistants			
		3. Preparation of the report on defining			
		of the status of judicial and prosecutors'			
		assistants			
1.5.1.4	Amending of the normative framework	1. Establishing of the working group	Medium-term	Strategy	Budget of

	for the improvement of the position of lay judges	for the analysis of the position of lay judges  2. Professional debates on improvement of the position of the lay judges  3. Preparation of the report with recommendations for the improvement of the status of lay judges		Implementation Commission	Republic of Serbia
1.5.2 STF	RATEGIC GUIDELINE: IMPROVEMENT	OF THE POSITION OF MISDEMEA	1		
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
1.5.2.1	Changes of normative framework for	1. Establishing of the working group	Medium-term	Strategy	Budget of
	the purpose of improvement of the	for analysis of required changes of		Implementation	Republic of
	position of misdemeanour judges	normative framework for the purpose		Commission	Serbia and
		of improving of the position of			international
		misdemeanour judges			assistance
		2. Professional debates on the			(USAID-
		improvement of the position of			JRGA)
		misdemeanour judges			
		3. Preparation of the report with			
		proposed changes for the improvement			
		of the position of misdemeanour judges			

#### II. TABLE VIEW OF ACTION PLAN

## 2<sup>ND</sup> PRINCIPLE: IMPARTIALITY AND QUALITY OF JUSTICE

### 2.1. STRATEGIC OBJECTIVE: ADHERENCE TO STANDARDS OF PROFESSIONAL ETHICS AND INTEGRITY

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Amended laws in the respecting of standards of professional ethics and integrity;
- 2. High quality and impartial integrity plans in accordance with the Law on the Anti-Corruption Agency and the guidelines of the Anti-Corruption Agency that are being implemented;
- 3. Data on cases with elements of corruption
- 4. Data on disciplinary proceedings
- 5. The level of transparency and professional ethics in the judicial system

### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. The published law and bylaw, and reports and opinions relating to the Draft Law;
- 2. Annual progress reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, Reports of European Commission experts following peer-based assessment missions in the field of rule of law
- 3. Reports of the Council of Europe GRECO committee (Group of States against Corruption)
- 4. Reports and data from the Republic Public Prosecutor's Office (RPPO) and the Supreme Court of Cassation (SCC)
- 5. Availability of information to the public, websites of judicial institutions and results of conducted public opinion polls

# 2.1.1 STRATEGIC GUIDELINE: MONITORING OF THE IMPLEMENTATION OF INTEGRITY PLANS IN JUDICIARY WHICH ARE FULLY ADAPTED TO THE JUDICIAL SYSTEM AND THEIR IMPROVEMENT

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.1.1.1.	Drafting of the Law on Amendments to	1. Establishment of the working	First quarter 2014	Ministry in	Budget of
	the Law on the Anti-Corruption Agency	group		charge of	Republic of
	- provisions relating to integrity plans	2. Preparation of the working text of		judiciary,	Serbia
	and the respective powers of the Agency	the Law			
		3. Public debate			
		4. Submission of the Draft Law to the			
		Government			
2.1.1.2.	Development of a Questionnaire related	1. The Anti-Corruption Agency, in	Medium-term	Anti-Corruption	Budget of
	to the Integrity Plan adapted to the	cooperation with the High Judicial		Agency, High	Republic of
	judicial system	Council and State Prosecutorial		Judicial Council	Serbia and,
		Council, identifies the most sensitive		and State	international
		issues		Prosecutorial	assistance
		2. Research and surveys are conducted		Council	(IPA 2013)
		3. Development of a Questionnaire			
2.1.1.3.	Trainings on integrity and ethics are	1. Support of EU experts to the	Continuously,	Anti-Corruption	Budget of
	conducted	Judicial Academy and the Education	beginning from	Agency, Judicial	Republic of
		Division of the Anti-Corruption	medium-term	Academy	Serbia and
		Agency			international
		2. Development of a detailed training			assistance
		curriculum			(IPA 2013)
		3. Implementation of the training			
2.1.1.4.	Monitoring of the implementation of the	1. Familiarization of all employees	Continuously,	Ministry in	Budget of

	Integrity Plan	with the integrity plan	beginning from	charge of	Republic of
		2. The manager of the institution	medium-term	judiciary,	Serbia and
		designates the person responsible for		Supreme Court	international
		implementing the integrity plan		of Cassation,	assistance
		3. A Final Report is drafted if it		Republic Public	
		contains supplements, comments and		Prosecutor's	
		suggestions related to the drafted		Office, all courts	
		integrity plan		and public	
		4. Measures and activities for		prosecutor's	
		improving the integrity of the		offices	
		institution are proposed – the person			
		responsible for implementing the			
		integrity plan who monitors the			
		implementation, efficiency and results			
		of proposed measures for improving			
		the integrity of the institution			
2.1.1.5.	Development of an action plan for	1. The High Judicial Council and State	Continuously,	High Judicial	Budget of
	improving the integrity and ethical	Prosecutorial Council develop and	beginning from third	Council, State	Republic of
	conduct of judges and public	update plans for further improvement	quarter of 2013	Prosecutorial	Serbia and
	prosecutors and amendments to the	of measures necessary to strengthen		Council	international
	Code of Ethics of Judges and adopting	the integrity and improve conduct in			assistance
	of an Code of Ethics for Public	accordance with international and EU			
	<b>Prosecutors and Deputy Public</b>	ethical standards			
	Prosecutors	2. Enacting of amendments to the			
		Code of Ethics of Judges			
		3. Enacting of the Code of Ethics for			
		Public Prosecutors and Deputy Public			

		Prosecutors			
2.1.1.6.	Development of an Integrity Plan in	1. The drafted list of planned measures	Medium-term	Ministry in	Budget of
	accordance with improved procedures	is submitted to the Anti-Corruption		charge of	Republic of
		Agency		judiciary,	Serbia and
				Supreme Court	international
				of Cassation,	assistance
				Republic Public	
				Prosecutor's	
				Office, all courts	
				and public	
				prosecutor's	
				offices	
	RATEGIC GUIDELINE: DEFINITION AN				
	ED MEASURES FOR IMPROVING INT				LIC TO HAVE
INSIGHT	I INTO ADHERENCE TO HERE DEFINE	ED INTEGRITY STANDARDS AND TO	O REPORT ON THEI	R VIOLATION	
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	COMPETENT AUTHORITY	SOURCES OF FUNDS
			COMPLETION OF THE MEASURE	AUTHORITY	OF FUNDS
No.	Defined indicators of efficiency of	1. Oversight of implementation of	COMPLETION OF THE MEASURE Continuously,	AUTHORITY  Ministry in	OF FUNDS  Budget of
	Defined indicators of efficiency of proposed measures for improving	Oversight of implementation of measures for improving integrity is	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of	OF FUNDS  Budget of Republic of
	Defined indicators of efficiency of	Oversight of implementation of measures for improving integrity is assumed by the person responsible for	COMPLETION OF THE MEASURE Continuously,	AUTHORITY  Ministry in charge of judiciary,	OF FUNDS  Budget of
	Defined indicators of efficiency of proposed measures for improving	1. Oversight of implementation of measures for improving integrity is assumed by the person responsible for implementation of the integrity plan,	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of judiciary, Supreme Court	OF FUNDS  Budget of Republic of
	Defined indicators of efficiency of proposed measures for improving	1. Oversight of implementation of measures for improving integrity is assumed by the person responsible for implementation of the integrity plan, who reports to the management on the	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation,	OF FUNDS  Budget of Republic of
	Defined indicators of efficiency of proposed measures for improving	1. Oversight of implementation of measures for improving integrity is assumed by the person responsible for implementation of the integrity plan, who reports to the management on the implementation results.	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Republic Public	OF FUNDS  Budget of Republic of
	Defined indicators of efficiency of proposed measures for improving	1. Oversight of implementation of measures for improving integrity is assumed by the person responsible for implementation of the integrity plan, who reports to the management on the implementation results.  2. The manager of the institution	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Republic Public Prosecutor's	OF FUNDS  Budget of Republic of
	Defined indicators of efficiency of proposed measures for improving	1. Oversight of implementation of measures for improving integrity is assumed by the person responsible for implementation of the integrity plan, who reports to the management on the implementation results.	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Republic Public	OF FUNDS  Budget of Republic of
	Defined indicators of efficiency of proposed measures for improving	1. Oversight of implementation of measures for improving integrity is assumed by the person responsible for implementation of the integrity plan, who reports to the management on the implementation results.  2. The manager of the institution	COMPLETION OF THE MEASURE Continuously, beginning from	AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Republic Public Prosecutor's	OF FUNDS  Budget of Republic of

		the person responsible for			
		implementation of the integrity plan,			
		prepares efficiency indicators and			
		evaluates the results of proposed			
		measures for improving integrity.			
2.1.2.2.	Evaluation of results of proposed	1. The manager of the institution takes	Medium-term	Ministry in	Budget of
	measures for improving integrity	a decision on drafting a new integrity		charge of	Republic of
		plan once in every three years		judiciary,	Serbia
		following the last adopted integrity		Supreme Court	
		plan of the institution, or earlier, if in		of Cassation,	
		the manager's or in the Agency's view		Republic Public	
		the institution's integrity has been		Prosecutor's	
		eroded.		Office	
		2. Periodic filing of reports on the			
		implementation of anti-corruption			
		measures within his/her purview			
2.1.2.3.	Transparent measures and a policy that	1. Publication of information on the	Medium-term	Ministry in	Budget of
	enables court users and the general	measures taken to prevent corruption		charge of	Republic of
	public to have insight into adherence to	(e.g. implementation of measures from		judiciary,	Serbia and
	integrity standards and the possibility to	the National Anti-Corruption Strategy		Supreme Court	international
	report all cases of their infringement	for the period 2013-2018, introduction		of Cassation,	assistance
		of integrity plans)		Republic Public	(IPA 2013)
		2. Publication of information on		Prosecutor's	
		petitions and procedures conducted to		Office	
		establish the accountability of judicial			
		office holders for violation of			
		regulations or codes of ethics.			

2.1.2.4.	Improved rules relating to the holding	Publication of decisions of public prosecutor's offices and courts on the Internet     All exceptions are clearly defined	Medium-term	High Judicial	Budget of	
2.1.2.7.	of closed meetings	1. 7th exceptions are clearly defined	Wiedium-term	Council, State Prosecutorial Council	Republic of Serbia	
2.1.2.5.	Development of websites that allow access to all data that are not marked as confidential	<ol> <li>Analysis relating to the choice of software support</li> <li>Clear definition of the type of data that will be available</li> <li>Installation of required software applications</li> </ol>	Long-term	Ministry in charge of judiciary, Supreme Court of Cassation, Republic Public Prosecutor's Office, High Judicial Council, State Prosecutorial Council	Budget of Republic of Serbia and international assistance (USAID, OSCE, GIZ, Legal reform project and other projects)	
2.1.3 STRATEGIC GUIDELINE: PREPARATION OF CODES OF ETHICS IN ACCORDANCE WITH INTERNATIONAL AND EUROPEAN STANDARDS AND THEIR FULL IMPLEMENTATION						
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS	
2.1.3.1.	Improved standards of professional ethics	1. Preparation of a code of professional ethics in accordance with international and European standards	Medium-term	Supreme Court of Cassation, Republic Public	Budget of Republic of Serbia	

		2. Full implementation of the code of		Prosecutor's	
		ethics		Office, High	
		3. Disciplinary prosecutors in the High		Judicial Council,	
		Judicial Council and the State		State	
		Prosecutorial Council are fully set up		Prosecutorial	
		and act in accordance with their		Council	
		powers			
		4. The public is informed about the			
		ethical and unacceptable professional			
		conduct of judicial office holders			
2.1.3.2.	Regular surveys are conducted in order	1. Definition of the time frame for	Continuously,	High Judicial	Budget of
	to identify unethical conduct of	conducting the surveys	beginning medium-	Council, State	Republic of
	judges/public prosecutors in	2. Definition of the content of surveys	term	Prosecutorial	Serbia and
	cooperation with other institutions	3. Analysis of the results of conducted		Council	international
		surveys			assistance
		4. Preparation of the report on the			
		results of conducted surveys (after			
		each conducted survey)			
2.1.3.3.	Organization of periodic discussions –	1. Definition of a time frame for	Continuously,	High Judicial	Budget of
	seminars on rules of integrity and ethics	holding the discussions	beginning medium-	Council, State	Republic of
		2. Definition of general issues	term	Prosecutorial	Serbia and
		3. Preparation of a report following the		Council	international
		discussions			assistance

#### 2.2 STRATEGIC OBJECTIVE: INTRODUCTION OF TRANSPARENT MEASURES FOR PREVENTION OF CONFLICT OF INTEREST

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Revised laws in the field of prevention of conflict of interest
- 2. Number and structure of cases of conflict of interest of judicial office holders

#### SOURCES OF VERIFICATION OF INDICATORS:

- 1. The published laws and Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law
- 2. Reports of the GRECO committee (Group of Countries Against Corruption)
- 3. Reports of the High Judicial Council, State Prosecutorial Council and the Anti-Corruption Agency

# 2.2.1 STRATEGIC GUIDELINE: IMPROVEMENT OF NORMATIVE PROVISIONS RELATED TO CONFLICT OF INTEREST IN ACCORDANCE WITH INTERNATIONAL AND EUROPEAN STANDARDS AND CONSISTENT IMPLEMENTATION OF LEGISLATION

No	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.2.1.1	. Analysis of normative provisions related	1. Establishment of a working group	Medium-term	Ministry in	Budget of
	to conflict of interest	2. The analysis has been conducted		charge of	Republic of
		and the priorities defined		judiciary,	Serbia, and
				Supreme Court	international
				of Cassation,	assistance
				Republic Public	(IPA 2013)
				Prosecutor's	
				Office, High	
				Judicial Council,	

				State Prosecutorial Council	
2.2.1.2.	Drafting of the Law on Amendments to the Law on Judges	<ol> <li>Continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia
2.2.1.3.	Drafting of the Law on Amendments to the Law on Public Prosecutor-s Office	<ol> <li>Continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia
2.2.1.4.	Drafting of the Law on Amendments to the Criminal Procedure Code	<ol> <li>Continuation of the work of the working group</li> <li>Preparation of the draft of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia
2.2.1.5.	Drafting of the Law on Amendments to the Law on the Anti-Corruption Agency	<ol> <li>Establishment of the working group</li> <li>Preparation of the working text of the Law</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia

		3. Public debate			
		4. Submission of the Draft Law to the			
		Government			
2.2.1.6.	Drafting of the Law on Amendments to	1. Establishment of the working group	Medium-term	Ministry in	Budget of
	the Law on Civil Servants	2. Preparation of the working text of		charge of	Republic of
		the Law		judiciary	Serbia
		3. Public debate			
		4. Submission of the Draft Law to the			
		Government			
2.2.1.7	Consistent application of legal	1. Representatives of competent bodies	Periodically,	Supreme Court	Budget of
	provisions in this field	prepare periodic analyses within the	beginning medium-	of Cassation,	Republic of
		purview of the respective	term	Republic Public	Serbia
		body/institution		Prosecutor's	
		2. Preparation of a Report based on the		Office all courts	
		conducted analyses		and public	
				prosecutor's	
				offices	
2.2.2 STF	RATEGIC GUIDELINE: ESTABLISHMEN	T OF RULES AND MECHANISMS R	ELATED TO THE CO	NTROL OF CON	FLICT OF
INTERE	ST, CONTROL OF ASSETS AND PERIOR	DICAL CONTROLS OF COMPLIANC	EE WITH THE OBLIG	ATION OF ASSE	ΓS
DECLA	RATION, ENABLING EFFICIENT IMPLE	MENTATION OF EXISTING RULES	AND MECHANISMS	IN THIS AREA	
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
	TVIETIO CITE	ACTIVITI	COMI EETION OF	110111011111	0110100
	THE TO CITE	ACTIVITI	THE MEASURE	11011101111	01 101 12 2
2.2.2.1.	Establishing of rules and mechanisms	Monitoring of compliance with the		Ministry in	Budget of
2.2.2.1.			THE MEASURE		
2.2.2.1.	Establishing of rules and mechanisms	1. Monitoring of compliance with the	THE MEASURE	Ministry in	Budget of

		official information		of Cassation,	assistance
		2. The system of periodic control of		Republic Public	(IPA2013)
		compliance with the obligation to		Prosecutor's	
		report in writing to the competent		Office,	
		authority on the activities that may be		High Judicial	
		incompatible with the respective		Council, State	
		person's work has been established		Prosecutorial	
		3. Trainings for judges and public		Council, Judicial	
		prosecutors, organized by the Judicial		Academy	
		Academy			
2.2.2.2	Established rules and mechanisms	1.Improved conduct of disciplinary	Medium-term	Anti-Corruption	Budget of
	aimed at controlling assets	proceedings		Agency	Republic of
		2. Fully established system of assets			Serbia
		declarations as a foundation for full			
		independence of the judiciary that is			
		separated from the sphere of political			
		influences			
2.2.3 ST	RATEGIC GUIDELINE: DEFINING ANI	D ESTABLISHING TRANSPARENT	RULES AND MECH	ANISMS FOR TH	HE JUDICIAL
SECTOR	R RELATED TO THE CONTROL OF CON	FLICT OF INTEREST AND THE CO	NTROL OF ASSETS O	OF PUBLIC OFFI	CIALS
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS
			THE MEASURE		
2.2.3.1.	The measures undertaken are	1. The data in the registers are precise	Continuously,	Ministry in	Budget of
	transparent and publicly available	and available on the websites on the	beginning medium-	charge of	Republic of
		Anti-Corruption Agency, the Ministry,	term	judiciary, High	Serbia and
		High Judicial Council and State		Judicial Council,	international
		Prosecutorial Council		State	assistance

		Prosecutorial	
		Council,	
		Supreme Court	
		of Cassation,	
		Republic Public	
		Prosecutor's	
		Office	

## 2.3. STRATEGIC OBJECTIVE: STRENGTHENING THE AUTONOMY AND INTEGRITY IN REPRESENTING PROPERTY INTERESTS OF THE REPUBLIC OF SERBIA

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. The adopted laws
- 2. Adequate and fully equipped premises
- 3. Human resources are adequate and distributed according to the organization and job description and competences

### **SOURCES OF VERIFICATION OF INDICATORS:**

- 4. The published law and bylaw
- 1. The reports and opinions on draft laws and on adopted texts of the laws, and Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law

# 2.3.1 STRATEGIC GUIDELINE: IMPROVEMENT OF NORMATIVE FRAMEWORK NECESSARY FOR ENSURING THE INTEGRITY IN REPRESENTING PROPERTY INTERESTS OF THE REPUBLIC OF SERBIA

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.3.1.1.	Drafting of the Law on Amendments to	1. Establishment of the working group	Long-term	Ministry in	Budget of
	the Law on the Public Attorney's Office	2. Preparation of the working text of		charge of	Republic of
	– the measure will be elaborated in	the Law		judiciary	Serbia
	more detail within the updates of the	3. Public debate			
	Action Plan	4. Submission of the Draft Law to the			
		Government			
2.3.1.2.	Consideration of amendments and	1. Establishment of a working group	Medium-term	Ministry in	Budget of
	additions of the Regulation on the	for analysing the Regulation		charge of	Republic of
	Representative of Republic of Serbia	2. Drafting of recommendations		judiciary	Serbia
	before the European Court of Human	related to improvements and			
	Rights	amendments to the Regulation			
	RATEGIC GUIDELINE: STRENGTHENIN PUBLIC OF SERBIA	NG INSTITUTIONAL CAPACITIES I	FOR PROTECTION O	OF PROPERTY IN	TERESTS OF
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
2.3.2.1.	Drafting of a plan of necessary	The activity will be more specifically	Long-term	Ministry in	Budget of
	investments	defined within the updates of the		charge of	Republic of
		Action Plan		judiciary,	Serbia
				Republic Public	
				Prosecutor's	
				Office, Republic	

				Public Attorney's	
				Office	
2.3.2.2.	Assessment of available human	The activity will be more specifically	Long-term	Ministry in	Budget of
2.3.2.2.			Long-term		_
	resources and drafting of a plan for	defined within the updates of the		charge of	Republic of
	additional employments	Action Plan		judiciary,	Serbia
				Republic Public	
				Prosecutor's	
				Office, Republic	
				Public Attorney's	
				Office	

#### 2.4 STRATEGIC OBJECTIVE: GUARANTEED RIGHT OF THE PARTY TO THE "NATURAL JUDGE"

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. The adopted amendments to the Law on Judges
- 2. The Court Rules of Procedure amended in accordance with amendments to the Law on Judges

### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. The published law on the amendments and addendums of the Law on Judges and Court Rules of Procedure
- 2. Reports and opinions on draft laws and on adopted texts of the Law, and Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law

# 2.4.1 STRATEGIC GUIDELINE: CHANGES IN THE NORMATIVE FRAMEWORK RELATED TO THE SPECIAL CHARACTER OF THE RIGHT TO NATURAL JUDGE IN CASES OF SPECIALISATION AND THE POSSIBILITY OF DEROGATION FROM THE AUTOMATIC CASE ASSIGNMENT WHEN PROGRAMME FOR SOLVING CASE BACKLOG IS APPLIED

			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	<b>AUTHORITY</b>	OF FUNDS
			THE MEASURE		

2.4.1.1.	Drafting of the Law on Amendments to	1. Continuation of the work of the	Medium-term	Ministry in	Budget of
	the Law on Judges aimed at:	working group		charge of	Republic of
	- Establishing general and objective	2. Preparation of the working text of		judiciary	Serbia
	criteria for case assignment,	the Law			
	- Enabling the allocation of cases to	3. Public debate			
	specialized judges/panels,	4. Submission of the Draft Law to the			
	- Establishing general criteria that take	Government			
	into account the workload of the judge,				
	- Redistribution is done only according				
	to reasonable, objective and				
	predetermined criteria, in a transparent				
	procedure				
2.4.1.2.	Amendments to the Court Rules of	1. Establishment of the working group	Medium-term	Ministry in	Budget of
	Procedure in accordance with	for preparation of the draft Court Rules		charge of	Republic of
	amendments to the Law on Judges	of Procedure		judiciary	Serbia
		2. Drafting of the Court Rules of			
		procedure			
		3. Providing draft for comments and			
		analyses of comments			
		4. Adoption of the Court Rules of			
		Procedure			

### 2.5 STRATEGIC OBJECTIVE: IMPROVEMENT OF THE ACCESS TO JUSTICE AND PROTECTION OF HUMAN RIGHTS AND FREEDOMS

### STRATEGIC OBJECTIVE INDICATORS:

- 1. The Law on Free Legal Aid has been adopted and is successfully applied. The Law on Mediation has been adopted. Bylaws have been adopted. Institutional support has been set up the circle of free legal aid providers has been defined
- 2. Licensed mediators have commenced work6. Websites have been improved7. Clear criteria for determining the poverty threshold have been defined8.

Public campaigns have been conducted

### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Published laws and bylaws and reports and opinions on draft laws and on adopted texts of the Law, Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law
- 2. The Report on the analysis of the results of implementation and the costs of the new system of legal aid provision and the experiences relating to the implementation of the new law
- 3. The Report on the analysis of results of the implementation of the system of dispute resolution through mediation
- 4. Report on work of free legal aid providers
- 5. Report on work of mediators
- 6. The Report of the European Commission for the Efficiency of Justice CEPEJ European judicial system efficiency and quality of justice
- 7. Analysis of the state of play and normative framework

### 2.5.1 STRATEGIC GUIDELINE: DEFINING THE STRUCTURE OF THE STANDARDISED SYSTEM OF LEGAL AID TROUGH SETTING UP OF A NORMATIVE FRAMEWORK AND ESTABLISHMENT OF INSTITUTIONAL SUPPORT

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.5.1.1.	Drafting of the Law on Free Legal Aid	1. Continuation of the work of the	Fourth quarter of	Ministry in	Budget of
	in accordance with international	3orking group	2013	charge of	Republic of
	positions and best practice and the	2. Preparation of the working text of		judiciary	Serbia and
	envisaged and available funds	the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to the			(MDTF)
		Government			
2.5.1.2.	Institutional support for legal aid	1. Criteria for legal aid provision are	Medium-term	Ministry in	Budget of
		regulated and stipulated by the law		charge of	Republic of

		2. The plan for establishing a new legal		judiciary	Serbia and
		aid system is formulated and proposed,			international
		and the definition of criteria			assistance
		commences			(MDTF)
		3. The plan is approved and adopted			
		4. The circle of free legal aid providers			
		is defined in such a way as to make			
		legal aid accessible and qualified, and			
		to ensure the provision of quality legal			
		aid, with optimal use of available			
		resources			
		5. Drafting of a training plan for free			
		legal aid providers relating to the start			
		of implementation of the law			
		6. Promotional activities and provision			
		of information to citizens on the Law			
		on Free Legal Aid			
2.5.1.3.	Drafting of bylaws relating to the	1. Establishment of the working group	Medium-term	Ministry in	Budget of
	practical implementation of the Law on	for preparation of the draft bylaws		charge of	Republic of
	Free Legal Aid	2. Drafting of bylaws		judiciary	Serbia and
		3. Providing draft for comments and			international
		analyses of comments			assistance
		4. Adoption of the bylaws			(MDTF)
2.5.1.4.	Analysis of the results of	1. Preparation of the analysis of the	Medium-term	Ministry in	Budget of
	implementation and the costs of the new	results of implementation and the		charge of	Republic of
	system of legal aid provision and	effects of the new Law and the		judiciary	Serbia and
	experiences in the implementation of the	established system of free legal aid			international

	new law on free legal aid	2. Preparation of the cost analysis of			assistance
		the implementation of the new Law			(MDTF)
		and the established free legal aid			
		system			
		3. Relevant updated information for			
		assessing the costs of the free legal aid			
		system are submitted to competent			
		ministries			
2.5.1.5.	The possibility of amending the	1. Continuation of the work of the	Medium-term	Ministry in	Budget of
	<b>Criminal Procedure Code - amendments</b>	working group		charge of	Republic of
	to Article 77 that would provide for	2. Preparation of the working text of		judiciary	Serbia
	bigger guarantees for the exercise of the	the Law			
	right to a fair trial, especially regarding	3. Public debate			
	underprivileged persons	4. Submission of the Draft Law to the			
		Government			
2.5.2 STI	RATEGIC GUIDELINE: DEFINING TH	IE CRITERIA FOR DETERMINING	G THE POVERTY T	THRESHOLD (IN	ORDER TO
ABOLISI	H OR REDUCE COURT FEES AND REDU	UCE PECUNIARY FINES IN CRIMIN	AL AND MISDEMEA	NOUR CASES)	
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
2.5.2.1.	The criteria for determining the persons	1. The necessary analysis has been	Long-term	Ministry in	Budget of
	that would be eligible, on account of	developed		charge of	Republic of
	their financial situation, for exemption	2. In line with the results of the		judiciary,	Serbia
	from or reduction of court fees, and in	analysis, the criteria are clearly defined		Supreme Court	
	criminal and misdemeanour cases for	and specified		of Cassation,	
	reduction of standard fines, have been	The activity will be more specifically		Republic Public	
	defined and established	defined within the updates of the		Prosecutor's	

	Action Plan			Office	
2.5.3 STR	ATEGIC GUIDELINE: ESTABLISHMENT OF AN EFFI	CIENT AND SUST	CAINABLE SYSTEM	OF DISPUTE 1	RESOLUTION
TROUGH	H MEDIATION, BY IMPROVING THE NORMATIV	VE FRAMEWORK	AND CONDUCTIN	NG THE PRO	CEDURE OF
STANDA	RDISATION AND ACCREDITATION OF INITIAL AND S	PECIALISED TRAIN	NING PROGRAMMES	FOR MEDIATO	RS, AS WELL
AS BY	PROMOTING THE ALTERNATIVE METHODS OF D	ISPUTE RESOLUTI	ON. ESTABLISHME	NT OF THE R	EGISTER OF
LICENSI	ED MEDIATORS IN ACCORDANCE WITH PREDEFINED	CRITERIA			

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF	COMPETENT AUTHORITY	SOURCES OF FUNDS
0.7.0.1			THE MEASURE	No. 1	D 1 1 0
2.5.3.1.	Drafting of the Law on Mediation	1. Establishment of the working	Fourth quarter of 2013	Ministry in	Budget of
		group		charge of	Republic of
		2. Preparation of the working text of		judiciary	Serbia
		the Law			
		3. Public debate			
		4. Submission of the Draft Law to the			
		Government			
2.5.3.2.	Analysis of the results of	1. Preparation of the analysis of	Medium-term	Ministry in	Budget of
	implementation of the system of dispute	results of the implementation and the		charge of	Republic of
	resolution through mediation	effects of the new Law on Mediation		judiciary	Serbia and
	_				international
					assistance
2.5.3.3.	<b>Establishment of the register of licensed</b>	1. The criteria have been established	Medium-term	Ministry in	Budget of
	mediators	and defined		charge of	Republic of
		2. Standardization and accreditation		judiciary	Serbia
		of initial and specialized training			
		programmes for new mediators			
2.5.3.4.	Drafting of bylaws relating to the	1. Establishment of the working	Medium-term	Ministry in	Budget of

	practical implementation of the Law	group for preparation of the draft		charge of	Republic of
		bylaws		judiciary	Serbia and
		2. Drafting of bylaws			international
		3. Providing draft for comments and			assistance
		analyses of comments			
		4. Adoption of the bylaws			
2.5.3.5.	Improving the promotion of alternative	1. Conducting of a public campaign	Medium-term	Ministry in	Budget of
	methods of dispute resolution	with a view to raising public		charge of	Republic of
		awareness on the alternative method		judiciary	Serbia and
		of dispute resolution			international
					assistance
2.5.4 STI	RATEGIC GUIDELINE: PUBLIC AWARI	ENESS RAISING ON THE ROLE A	ND THE RIGHT TO	A COURT INTER	PRETER AND
TRANSI	LATOR, IN ACCORDANCE WITH THE R	IGHT TO A FAIR TRIAL			
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
2.5.4.1	Increase the amount and improve the	1. Information are available on	Long-term	Supreme Court of	Budget of
	dissemination of public information on	websites and at info-desks in courts		Cassation, High	Republic of
	the services of court interpreters and	2. Public campaigns are conducted in		Judicial Council,	Serbia and
	translators	order to indicate on this possibility		Judicial Academy	international
		2 T C . 1 C 1			aggigton ag
		3. Training of judges of when it is			assistance
		necessary to have a sign-language			(USAID)

CONTAINED IN DECISIONS OF THE CONSTITUTIONAL COURT, NATIONAL AND INTERNATIONAL COURTS (EUROPEAN COURT

OF HUMAN RIGHTS, THE COURT OF JUSTICE OF EU)

No.	MEASURE	ACTIVITY	DEADLINE FOR ICOMPLETION OF	COMPETENT AUTHORITY	SOURCES OF FUNDS
			THE MEASURE	AUTHORITI	OF FUNDS
2.5.5.1.	The decisions are regularly analysed	1. Working groups engaged in the	Continuously,	Ministry in	Budget of
		drafting of various laws take the	beginning medium-	charge of	Republic of
		analyses of decisions into account	term	judiciary,	Serbia
		2. Recommendations for amending		Constitutional	
		relevant laws are made in accordance		Court, Supreme	
		with the analyses		Court of	
				Cassation	
2.5.6 STR	RATEGIC GUIDELINE: IMPROVEMENT	OF THE NORMATIVE FRAMEW	ORK ON THE BASIS	OF RESULTS OF A	ASSESSMENT
RELATE	D TO THE ACCESS TO JUSTICE OF VU	LNERABLE AND MARGINALISED	O GROUPS		
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS
			THE MEASURE		
2.5.6.1.	Defining of relevant provisions of laws	1. Establishment of a working group	Long-term	Ministry in charge	Budget of
	and bylaws which are of specific	2. Analysis of the state of play and		of judiciary,	Republic of
	importance for vulnerable and	normative framework		Supreme Court of	Serbia
	marginalized groups	3. Specification of individual		Cassation,	
		provisions that need to be improved,		Republic Public	
		i.e. individual regulations that need		Prosecutor's	
		to be amended in accordance with		Office, High	
		international and EU standards		Judicial Council,	
				State Prosecutorial	
				Council	

### 2.6 STRATEGIC OBJECTIVE: CLEAR LEGISLATIVE FRAMEWORK IN ACCORDANCE WITH THE SOCIAL DEVELOPMENT AND INTERNATIONAL STANDARDS

### STRATEGIC OBJECTIVE INDICATORS:

1. The adopted laws

#### SOURCES OF VERIFICATION OF INDICATORS:

1. Published laws and bylaws and reports and opinions on draft laws and on adopted texts of the Law, Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions - joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law

### 2.6.1 STRATEGIC GUIDELINE: CONTINUOUS HARMONISATION OF THE LEGAL FRAMEWORK WITH SOCIAL DEVELOPMENT ENTAILING PRIOR IN-DEPTH ANALYSIS IN ORDER TO AVOID FREQUENT CHANGES IN THE KEY LEGISLATION

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.6.1.1.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Continuously,	Ministry in charge	Budget of
	the Law on Judges	the work of the working group	beginning third	of judiciary	Republic of
		2. Preparation of the working text of	quarter of 2013		Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.2.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Continuously,	Ministry in charge	Budget of
	the Law on the Organization of Courts	the work of the working group	beginning Third	of judiciary	Republic of
		2. Preparation of the working text of	quarter of 2013		Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)

		the Government			
2.6.1.3.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Continuously,	Ministry in charge	Budget of
	the Law on Public Prosecutor's Office	the work of the working group	beginning third	of judiciary	Republic of
		2. Preparation of the working text of	quarter of 2013		Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.4.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Law on Enforcement and Security	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(GIZ Legal
		the Government			reform
					project)
2.6.1.5.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Third quarter of 2013	Ministry in charge	Budget of
	the Law on Civil Procedure	the work of the working group		of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.6.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Medium-term	Ministry in charge	Budget of
	the Criminal Procedure Code	the work of the working group		of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international

		<ul><li>3. Public debate</li><li>4. Submission of the Draft Law to the Government</li></ul>			assistance (Programme of bilateral assistance of the USA)
2.6.1.7.	Drafting of the Law on Amendments to the Law on Public Notaries	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Long-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (GIZ Legal reform project, IPA 2012)
2.6.1.8.	Drafting of the Law on Amendments to the Law on the Seats and Territorial Jurisdictions of Courts and Public Prosecutor's Offices	<ol> <li>Preparation of the final draft</li> <li>Submission of the Draft Law to the Government</li> </ol>	Third quarter of 2013	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (MDTF)
2.6.1.9.	Drafting of the Law on Amendments to the Criminal Code	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Long-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (MDTF)

2.6.1.10.	Drafting of the Law on Mediation	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Fourth quarter of 2013	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance
2.6.1.11.	Drafting of the Law on Amendments to the Law on the Enforcement of Criminal Sanctions	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Fourth quarter of 2013	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (OSCE)
2.6.1.12.	Drafting of the Law on Probation in the Enforcement of Non-Institutional Sanctions	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Fourth quarter of 2013	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (OSCE)
2.6.1.13.	Drafting of the Law on Misdemeanours	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to</li> </ol>	Continuously, beginning middle- term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (USAID –

		the Government			JRGA)
2.6.1.14.	Drafting of the Law on Free Legal Aid	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
		the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.15.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Law on International Legal	the work of the working group	2013	of judiciary	Republic of
	<b>Assistance in Criminal Matters</b>	2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.16.	Drafting of the Law on	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	Corporate Offences	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.17.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Law on the Bar Exam	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance

		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.18.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Law on the Judicial Academy	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.19.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Law on Non-Contentious	the work of the working group	2013	of judiciary	Republic of
	Proceedings	2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.20.	Drafting the Law on the Judicial Guard	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
		the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.21.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Law on the Protection of Personal	the work of the working group	2013	of judiciary	Republic of
	Data	2. Preparation of the working text of			Serbia and
		the Law			international

		<ul><li>3. Public debate</li><li>4. Submission of the Draft Law to</li></ul>			assistance (MDTF)
		the Government			
2.6.1.22.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	the Data Secrecy Law	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.23.	Drafting of the Law on the High	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	Judicial Council	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.24.	Drafting of the Law on the State	1. Establishment or continuation of	Fourth quarter of	Ministry in charge	Budget of
	Prosecutorial Council	the work of the working group	2013	of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.25.	Drafting of the Draft Civil Code	1. Establishment or continuation of	Long-term	Ministry in charge	Budget of
		the work of the working group		of judiciary	Republic of
		2. Preparation of the working text of			Serbia and

		the Law 3. Public debate 4. Submission of the Draft Code to			international assistance (MDTF)
		the Government			
2.6.1.26.	Drafting of the Law on International	1. Establishment or continuation of	Long-term	Ministry in charge	Budget of
	Private Law	the work of the working group		of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.27.	Drafting of the Law on the Public	1. Establishment or continuation of	Long-term	Ministry in charge	Budget of
	Attorney's Office	the work of the working group		of judiciary	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.28.	Drafting of the Code on Property and	1. Establishment or continuation of	Long-term	Ministry in charge	Budget of
	Other Rights In Rem	the work of the working group		of finance	Republic of
		2. Preparation of the working text of			Serbia and
		the Law			international
		3. Public debate			assistance
		4. Submission of the Draft Law to			(MDTF)
		the Government			
2.6.1.29.	Drafting of the Law on Amendments to	1. Establishment or continuation of	Long-term	Ministry in charge	Budget of
	the Law on Seizure and Confiscation of	the work of the working group		of judiciary	Republic of

	Proceeds from Crime	<ul><li>2. Preparation of the working text of the Law</li><li>3. Public debate</li><li>4. Submission of the Draft Law to the Government</li></ul>			Serbia and international assistance (MDTF)
2.6.1.30.	Drafting of the Law on Amendments and Supplements to the Law on the Official Use of Language and Script	<ol> <li>Establishment or continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Fourth quarter of 2013	(Ministry in charge of judiciary)	Budget of Republic of Serbia and international assistance (MDTF)
	RATEGIC GUIDELINE: HARMONISATIO ATIONAL STANDARDS	ON OF SUBSTANTIVE AND PROCE	EDURAL LAWS WITI	H THE EU ACQUIS	AND OTHER
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF	COMPETENT AUTHORITY	SOURCES
			THE MEASURE	AUTHORITY	OF FUNDS

2.6.2.2.	Taking a number of legislative measures	1. Analysis of national regulations	Continuously,	Ministry in charge	Budget of
	and activities to improve the legislative	2. Defining of relevant international	beginning medium-	of judiciary	Republic of
	framework, in order to fully harmonize	and European standards and	term		Serbia and
	other national substantive and	regulations			international
	procedural laws within the jurisdiction				assistance
	of the Ministry with international and				(IPA 2012,
	European standards				IPA 2013)

### 2.7. STRATEGIC OBJECTIVE: UNIFORMITY OF CASE LAW

### STRATEGIC OBJECTIVE INDICATORS:

- 1. The stated normative framework has been fully adopted
- 2. The Guide to ECtHR Judgments and the UN Committees Decisions
- 3. Established certifying body (commission)
- 4. The methodology for drafting judgments and summary judgments has been established.

### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Published laws and reports and opinions on draft laws and on adopted texts of the Law, Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law
- 2. Judgments available on websites of relevant institutions

# 2.7.1. STRATEGIC GUIDELINE: IMPROVEMENT OF THE NORMATIVE FRAMEWORK IN ORDER TO REGULATE THE HARMONISATION OF COURT DECISIONS AND MORE PRECISELY DEFINE THE ROLE OF THE SUPREME COURT OF CASSATION IN THIS AREA, AS WELL AS TO FULLY ENSURE HARMONISATION WITH THE DECISIONS OF THE EUROPEAN COURT OF HUMAN RIGHTS AND PRACTICE OF OTHER RELEVANT INTERNATIONAL INSTITUTIONS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.7.1.1	Drafting of the Law on Amendments to	1. Continuation of the work of the	Medium-term	Ministry in charge	Budget of

	the Law on the Organization of Courts – precise regulation of harmonization of case law through the establishment of a certification body (Commission) within the Supreme Court of Cassation and abolition of the institution of principled positions	working group 2. Preparation of the working text of the Law 3. Public debate 4. Submission of the Draft Law to the Government		of judiciary	Republic of Serbia and international assistance (IPA 2012)
2.7.1.2.	Modifications of bylaws – amendments to Court Rules of Procedure – achieving uniformity of case law by establishing a certification body (Commission) within the Supreme Court of Cassation, defining the competencies and method of work and intensifying the role of amici curiae	<ol> <li>Establishment of the working group for preparation of the draft Rules of procedure</li> <li>Drafting of the Rules of procedure</li> <li>Providing draft for comments and analyses of comments</li> <li>Adoption of the Rules of procedure</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (IPA 2012)
2.7.1.3.	Establishment of a Certification Commission that is in charge of certification of judgments, thereby establishing case law	1. Selection of members of the Certification Commission - representatives of case law divisions of appellate courts and the Supreme Court of Cassation. 2. The Certification Commission becomes operational and its members from the rank of judges do certification full-time and fully professionally 3. Experts of various relevant	Medium-term	Supreme Court of Cassation, appellate courts	Budget of Republic of Serbia and international assistance (IPA 2012)

		profiles or associates provide support to the Certification Commission 4. The role of <i>amici curiae</i> is intensified – experts in various fields, representatives of the legal			
		profession and professorships are regularly recruited in terms of			
		providing support (the			
		recommendation is defined by the			
		Court Rules of Procedure)			
	TRATEGIC GUIDELINE: ESTABLISHN		ECHANISMS FOR A	ACHIEVING UNIF	ORMITY OF
LEGISLA	ATIVE AND JUDICIAL, FIRST AND SEC	UND INSTANCE PENAL POLICY	DEADI INE EOD	COMPETENT	COUNCES
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF	AUTHORITY	SOURCES OF FUNDS
110.	WIEASURE	ACIIVIII	THE MEASURE	AUTHORITI	OF FUNDS
2.7.2.1.	Drafting of the Law on Amendments to	1. Continuation of the work of the	Medium-term	Ministry in charge	Budget of
	the Criminal Procedure Code aimed at	working group		of judiciary	Republic of
	strengthening the role of the public	2. Preparation of the working text of			Serbia and
	prosecutor's office to actively make	the Law			international
	corrections of the penal policy (propose	3. Public debate			assistance
1					
	the gravity of penalties)	4. Submission of the Draft Law to			
	the gravity of penalties)	4. Submission of the Draft Law to the Government			

2.7.2.2.	Amendments to relevant bylaws related	1. Establishment of the working	Medium-term	Ministry in charge	Budget of
	to the application of the principle of	group for preparation of the draft		of judiciary	Republic of
	opportunity, with a precise definition of	bylaws			Serbia
	measures	2. Precise defining of measures			
		3. Drafting of recommendations for			
		the amending of the legislation			
2.7.3 STR	RATEGIC GUIDELINE: MONITORING C	CASE LAW OF THE EUROPEAN CO	OURT OF HUMAN R	IGHTS AND OTHER	R RELEVANT
INTERN	ATIONAL INSTITUTIONS, ENSURING T	THAT THEIR DECISIONS ARE ANA	ALYSED, ORGANISE	D AND PUBLICLY	AVAILABLE
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
2.7.3.1.	Case law of the European Court of	1. ECtHR judgments and UN	Continuously,	Ministry in charge	Budget of
	Human Rights and UN Committees are	committees decisions have been	beginning Medium-	of judiciary,	Republic of
	regularly monitored	analysed, organized and are available	term	Supreme Court of	Serbia and
		to the public in the special Guide to		Cassation, Judicial	international
		ECtHR Judgments, and UN		Academy	assistance
		committees decisions			(IPA 2013)
		2. The Guide on the practice of the			
		ECHR is divided by areas of law,			
		with references to related areas, and			
		in the part of the practice of the UN			
		committees also divided by areas of			
		law, with general comments and			
		conclusions of committees			
		3. The Guide is available in printed			
		and electronic form and is regularly			
		updated.			

2.7.3.2.	Amendments to the Court Rules of	1. Establishment of the working	Continuously,	Ministry in charge	Budget of
	Procedure for the purpose of	group for preparation of the draft	beginning medium-	of judiciary	Republic of
	uniformity of case law	Rules of procedure	term		Serbia
		2. Drafting of the Court Rules of			
		Procedure			
		3. Providing Draft of Court Rules of			
		Procedure for comments and			
		analyses of comments			
		4. Adoption of the Court Rules of			
		Procedure			
2.7.4 STR	RATEGIC GUIDELINE: IMPROVE THE J	JUDGMENT DRAFTING METHOD	OLOGY AND ACHIE	VE UNIFORMITY II	N THIS
AREA (T	THROUGH INITIAL AND CONTINUOUS	TRAINING AT THE JUDICIAL AC	ADEMY)		
No.	MEASURE	ACTIVITY	DEADLINE FOR	COMPETENT	SOURCES
			<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
2.7.4.1.	A clear methodology for drafting	1. The methodology is developed		Ministry in charge	Budget of
2.7.4.1.	A clear methodology for drafting judgments and summary judgments has	1. The methodology is developed using the ECtHR case law as a	THE MEASURE		
2.7.4.1.			THE MEASURE	Ministry in charge	Budget of
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a	THE MEASURE	Ministry in charge of judiciary,	Budget of Republic of
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes regular training of judges in order to	THE MEASURE	Ministry in charge of judiciary, Supreme Court of	Budget of Republic of Serbia and
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes	THE MEASURE	Ministry in charge of judiciary, Supreme Court of Cassation, Judicial	Budget of Republic of Serbia and international
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes regular training of judges in order to	THE MEASURE	Ministry in charge of judiciary, Supreme Court of Cassation, Judicial	Budget of Republic of Serbia and international assistance
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes regular training of judges in order to familiarize the judges with the	THE MEASURE	Ministry in charge of judiciary, Supreme Court of Cassation, Judicial	Budget of Republic of Serbia and international assistance
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes regular training of judges in order to familiarize the judges with the methodology of drafting judgments	THE MEASURE	Ministry in charge of judiciary, Supreme Court of Cassation, Judicial	Budget of Republic of Serbia and international assistance
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes regular training of judges in order to familiarize the judges with the methodology of drafting judgments and summary judgments	THE MEASURE	Ministry in charge of judiciary, Supreme Court of Cassation, Judicial	Budget of Republic of Serbia and international assistance
2.7.4.1.	judgments and summary judgments has	using the ECtHR case law as a model.  2. The Judicial Academy organizes regular training of judges in order to familiarize the judges with the methodology of drafting judgments and summary judgments  3. A new curriculum has been	THE MEASURE	Ministry in charge of judiciary, Supreme Court of Cassation, Judicial	Budget of Republic of Serbia and international assistance

		4. Familiarization with the methodology of drafting judgments and summary judgments in European countries, especially using the ECtHR judgments as a model			
2.7.4.2.	Lower and higher courts evaluate under the same criteria the circumstances that affect judicial decisions, in order to prevent discrepancies	1. Regular trainings are organized by the Judicial Academy 2. The courts ensure the uniformity of case law at the time of taking the decision, rather than subsequently after the court decision has already been made, taking into account the positions taken in previous court decisions in the same factual and legal situation 3. The Supreme Court of Cassation ensures the uniformity of case law by publishing a bulletin in electronic and printed form, with references made to related areas	Long-term	Supreme Court of Cassation, Judicial Academy	Budget of Republic of Serbia and international assistance (IPA 2012)
2.7.4.3.	Improved role of the Constitutional Court in terms of defining identical cases in which court decisions would have to be identical	The Constitutional Court issues a case law bulletin in electronic and printed form, with referral to related areas	Long-term	Constitutional Court	Budget of Republic of Serbia and international assistance

2.7.4.4.	Amendments to procedural laws with a	1. Establishment or continuation of	Long-term	Ministry in charge	Budget of
	view to using case law when interpreting	the work of the working group		of judiciary	Republic of
	the law uniformly	2. Preparation of the working text of			Serbia
		the Law			
		3. Public debate			
		4. Submission of the Draft Law to			
		the Government			

### 2.8 STRATEGIC OBJECTIVE: PROVIDED PUBLIC ACCESS TO LEGAL REGULATIONS, CASE LAW, JUDICIAL RECORDS AND PROCEEDINGS DATABASES

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. The methodology for collecting and compiling legal regulations and case law has been clearly defined
- 2. The uniform database software
- 3. The central case law and regulations database legal information system of the Republic of Serbia
- 4. Improved websites
- 5. Established entry points for public access to databases

### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law
- 2. The Report of the European Commission for the Efficiency of Justice CEPEJ European Judicial System efficiency and quality of justice
- 3. The public opinion poll

### 2.8.1 STRATEGIC GUIDELINE: ESTABLISH AND APPLY ACCESS TO COURT RECORDS TO THE MAXIMUM EXTENT PERMISSIBLE, IN VIEW OF THE RULES ON PERSONAL DATA PROTECTION, THE RIGHT TO PRIVACY AND VICTIM PROTECTION

			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	<b>AUTHORITY</b>	OF FUNDS
			THE MEASURE		

2.8.1.1.	Improving the rules and procedures for	1. An overview of existing rules and	Medium-term	Ministry in charge	Budget of
	accessing court records, taking into	procedures relating to court		of judiciary,	Republic of
	account the rules on data protection, the	information and proceedings-related		Supreme Court of	Serbia and
	right to privacy and victim protection	information		Cassation	international
		2. A comparative study on best			assistance
		standards related to access to			
		information on judicial proceedings			
		is conducted			
		2. Drafting of recommendations for			
		improving access rules and			
		procedures			
2.8.1.2.	Establishment of clear criteria	1. Existing rules and procedures for	Medium-term	Ministry in charge	Budget of
	concerning the publication of court	accessing information on court		of judiciary,	Republic of
	decisions	procedures are reviewed and the		Supreme Court of	Serbia
		main shortcomings are identified		Cassation	
		2. Court rules and procedures are			
		further improved in order to improve			
		public access to judicial proceedings			
2.8.2 ST	RATEGIC GUIDELINE: DESIGN UNIQU	JE, SYSTEMATISED, FREE AND O	PENLY AVAILABLE	ELECTRONIC DA	TABASES OF
LEGAL F	REGULATIONS AND CASE LAW, WITH	AND OBLIGATION TO KEEPTHE	M UPDATED		
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS
			THE MEASURE		
2.8.2.1.	Establishing central database of court	1. Establishment of a uniform	Long-term	Ministry in charge	Budget of
	decisions and regulations -	methodology for collecting and		of judiciary,,	Republic of
	a uniform, systematized, free and openly	compiling legal regulations and case		Supreme Court of	Serbia and
	available electronic database of legal	law		Cassation, Judicial	international

	regulations and case law that is	2. Development of a system for the		Academy, Official	assistance
	regularly updated in accordance to the	introduction of a comprehensive and		Gazette	(IPA 2012)
	Law on Publishing Laws and Other	functional database of domestic case			
	Regulations and documents which	law			
	introduced legal-information system of	3. Definition of the need to introduce			
	Republic of Serbia	a uniform software			
		4. Acquisition of the software and its			
		regular updating and improvement			
		5. Installation of databases			
		6. Improved websites of judicial			
		institutions and easy access to the			
		database			
					05 75017
2.8.3 ST	RATEGIC GUIDELINE: MAKE AVAI	ILABLE RECORDS ON JUDICIA	L PROCEEDINGS	AND DATABASES	OF LEGAL
	RATEGIC GUIDELINE: MAKE AVAI ATIONS TO CITIZENS WHO DO NOT F				
REGULA		IAVE INTERNET ACCESS, THROU	UGH MECHANISMS		
REGULA	ATIONS TO CITIZENS WHO DO NOT H	IAVE INTERNET ACCESS, THROU	UGH MECHANISMS		
REGULA	ATIONS TO CITIZENS WHO DO NOT H	IAVE INTERNET ACCESS, THROU	UGH MECHANISMS	SUCH AS INSTALL	ING PUBLIC
REGULA TERMIN	ATIONS TO CITIZENS WHO DO NOT F NALS AT LAW FACULTIES, COURT BUI	HAVE INTERNET ACCESS, THROU ILDINGS AND PUBLIC LIBRARIES	UGH MECHANISMS DEADLINE FOR	SUCH AS INSTALL  COMPETENT	ING PUBLIC SOURCES
REGULA TERMIN	ATIONS TO CITIZENS WHO DO NOT F NALS AT LAW FACULTIES, COURT BUI	HAVE INTERNET ACCESS, THROU ILDINGS AND PUBLIC LIBRARIES	DEADLINE FOR COMPLETION OF	SUCH AS INSTALL  COMPETENT	ING PUBLIC SOURCES
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT F NALS AT LAW FACULTIES, COURT BUI MEASURE	HAVE INTERNET ACCESS, THROU ILDINGS AND PUBLIC LIBRARIES ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	SUCH AS INSTALL  COMPETENT AUTHORITY	SOURCES OF FUNDS
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT HALS AT LAW FACULTIES, COURT BUILDING MEASURE  Availability of records on judicial	ACTIVITY  1. Conducting of a comprehensive	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY  Ministry in charge	SOURCES OF FUNDS  Budget of
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT HEALS AT LAW FACULTIES, COURT BUILDING MEASURE  Availability of records on judicial proceedings and databases to citizens	ACTIVITY  1. Conducting of a comprehensive analysis and definition of entry	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY  Ministry in charge of judiciary,	SOURCES OF FUNDS  Budget of Republic of
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT HEALS AT LAW FACULTIES, COURT BUILDING MEASURE  Availability of records on judicial proceedings and databases to citizens	ACTIVITY  1. Conducting of a comprehensive analysis and definition of entry points for public access to databases	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY  Ministry in charge of judiciary, Supreme Court of	SOURCES OF FUNDS  Budget of Republic of Serbia and
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT HEALS AT LAW FACULTIES, COURT BUILDING MEASURE  Availability of records on judicial proceedings and databases to citizens	ACTIVITY  1. Conducting of a comprehensive analysis and definition of entry points for public access to databases 2. Designation of the	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Faculty	SOURCES OF FUNDS  Budget of Republic of Serbia and international
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT HEALS AT LAW FACULTIES, COURT BUILDING MEASURE  Availability of records on judicial proceedings and databases to citizens	ACTIVITY  1. Conducting of a comprehensive analysis and definition of entry points for public access to databases 2. Designation of the schools/faculties, court buildings and	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Faculty	SOURCES OF FUNDS  Budget of Republic of Serbia and international
REGULA TERMIN No.	ATIONS TO CITIZENS WHO DO NOT HEALS AT LAW FACULTIES, COURT BUILDING MEASURE  Availability of records on judicial proceedings and databases to citizens	ACTIVITY  1. Conducting of a comprehensive analysis and definition of entry points for public access to databases 2. Designation of the schools/faculties, court buildings and public libraries in which databases -	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY  Ministry in charge of judiciary, Supreme Court of Cassation, Faculty	SOURCES OF FUNDS  Budget of Republic of Serbia and international

### STRATEGIC OBJECTIVE INDICATORS:

- 1. The Communication Strategy
- 2. Websites
- 3. Public relations offices
- 4. Info-desks

### SOURCES OF VERIFICATION OF INDICATORS:

- 1. Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following peer-based assessment missions in the field of rule of law
- 2. The Report of the European Commission for the Efficiency of Justice CEPEJ European Judicial System efficiency and quality of justice

## 2.9.1 STRATEGIC GUIDELINE: PROMOTING THE RESULTS OF COURTS AND PUBLIC PROSECUTOR'S OFFICES, REGULAR REPORTING ON THE WORK OF THE JUDICIARY, READINESS TO RESPOND TO MEDIA REQUESTS, AS WELL AS PROMOTION OF THE ACTIVITIES OF THE MINISTRY THROUGH THE STRATEGY FOR COMMUNICATION WITH THE MEDIA/PUBLIC

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.9.1.1.	The Communication Strategy has been	1. Definition of Strategy objectives,	Long-term	Ministry in charge	Budget of
	drafted - promotion of the results of	relations with the media and target		of judiciary,,	Republic of
	courts and prosecutor's offices, and	groups		Supreme Court of	Serbia and
	promotion of the activities of the	2. Determining communication tools		Cassation, Republic	international
	Ministry of Justice and Public			Public Prosecutor's	assistance
	Administration			Office, High	(IPA 2012,
				Judicial Council,	MDTF)
				State Prosecutorial	
				Council	
2.9.1.2.	Improvement of websites of judicial	1. Regular updating of information	Medium-term	Ministry in charge	Budget of

	bodies	that are published		of judiciary,	Republic of
		2. Regular publication of the Work		Supreme Court of	Serbia and
		Bulletin		Cassation, Republic	international
				Public Prosecutor's	assistance
				Office	(USAID,
					OSCE)
2.9.2 ST	TRATEGIC GUIDELINE: IMPROVING	THE TRANSPARENCY OF WORK	OF THE JUDICIAN	RY BY ESTABLISH	ING PUBLIC
RELATIO	ONS OFFICES, INFO-DESKS AND COMI	PREHENSIVE WEBSITES			
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
2.9.2.1.	Improving the transparency of work of	1. Establishment of public relations	Continuously,	Ministry in charge	Budget of
	the judiciary	offices at the Supreme Court of	beginning medium-	of judiciary,	Republic of
		Cassation and at all courts and the	term	Supreme Court of	Serbia and
		High Judicial Council		Cassation, Republic	international
		2. Establishment of PR services in		Public Prosecutor's	assistance
		certain courts and public		Office, High	(IPA 2012)
		prosecutor's offices		Judicial Council	
		3. Info-desks have been set up at the			
		High Judicial Council, the Supreme			
		Court of Cassation and in all courts			
		4. Websites are comprehensive and			
		regularly updated			
	RATEGIC GUIDELINE: ENABLING WI				AL STAFF
(E.G. EXI	PERT WITNESSES, BAILIFFS AND NOT	'ARIES) UPON THE ESTABLISHMI	ENT OF THE RELEV	ANT REGISTERS	

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.9.3.1.	Enable a broad and easy access to	1. All professions have been fully	Medium-term	Ministry in charge	Budget of
	contact information of non-judicial staff	established and have commenced		of judiciary,	Republic of
	(e.g. expert witnesses, bailiffs and public	work		Supreme Court of	Serbia,
	notaries) upon the establishment of the	2. The registers have been		Cassation, Republic	international
	relevant registers	established		Public Prosecutor's	assistance
		3. Information on the registers,		Office	(IPA 2012,
		activities and work are publicly			GIZ Legal
		available – websites are regularly			reform
		updated and info-desks in courts			project)
		contain all the information required			
		by the public			

### 2.10 STRATEGIC OBJECTIVE: ESTABLISH ASSISTANCE AND SUPPORT SERVICES FOR VICTIMS AND WITNESSES

### STRATEGIC OBJECTIVE INDICATORS:

- 1. Amended laws of relevant for the assistance and support for victims and witnesses
- 2. Enacted bylaws in the field of establishing of services of support for victims and witnesses3. Established support services for victims and witnesses

### **SOURCES OF VERIFICATION OF INDICATORS:**

1. Annual Progress Reports for the Republic of Serbia in the European integration process, Resolutions of the European Parliament on the European integration process of the Republic of Serbia, Analytical reports of SIGMA missions - joint initiative of the Organization for Economic Cooperation and Development and the European Union, reports of European Commission experts following expert missions in the field of rule of law

### 2.10.1 STRATEGIC GUIDELINE: IMPROVEMENT OF THE NORMATIVE FRAMEWORK IN ORDER TO PRECISELY DEFINE THE

PROVISI	ONS REGULATING THE ESTABLISHM	ENT OF THESE SERVICES			
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
2.10.1.1.	Drafting of the Law on Amendments to the Law on the Organization of Courts	<ol> <li>Continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	Long-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance
2.10.1.2.	Amendments to the Court Rules of Procedure – more details on the court administration and on securing and providing support and assistance to victims and witnesses	1. Establishment of the working group for preparation of the draft Court Rules of Procedure 2. Drafting of the Court Rules of Procedure 3. Providing draft Court Rules of Procedure for comments and analyses of comments 4. Adoption of the Court Rules of Procedure	Long-term	Ministry in charge of judiciary, High Judicial Council	Budget of Republic of Serbia and international assistance
2.10.1.3.	Drafting of the Law on Amendments to the Law on Public Prosecutor's Office	<ol> <li>Continuation of the work of the working group</li> <li>Preparation of the working text of the Law</li> <li>Public debate</li> <li>Submission of the Draft law to the</li> </ol>	Long-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance

		Government						
2.10.2 ST	RATEGIC GUIDELINE: ESTABLISHMI	ENT OF ASSISTANCE AND SUPPO	ORT SERVICES FOR	VICTIMS AND W	ITNESSES IN			
RELEVA	RELEVANT PROSECUTOR'S OFFICES AND COURTS							
			DEADLINE FOR	COMPETENT	SOURCES			
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS			
			THE MEASURE					
2.10.2.1.	Assistance and support services for	The activity will be more specifically	Long-term	Supreme Court of	Budget of			
	victims and witnesses organized within	defined within the updates of the		Cassation	Republic of			
	the court administration of higher	Action Plan			Serbia and			
	courts				international			
					assistance			
2.10.2.2.	Assistance and support services for	1. The High Judicial Council adopts	Long-term	High Judicial	Budget of			
	victims and witnesses organized within	the decision in accordance with		Council	Republic of			
	the court administration of other courts	minimum standards relating to the			Serbia and			
	designated by the High Judicial Council	rights, support and protection of			international			
		victims of criminal offences			assistance			
		2. The activity will be more						
		specifically defined within the						
		updates of the Action Plan						
2.10.2.3.	Assistance and support services for	1. Support of EU experts -	Long-term	Republic Public	Budget of			
	victims and witnesses organized in	experiences of relevant countries in		Prosecutor's Office	Republic of			
	public prosecutor's offices	this field			Serbia and			
		2. The activity will be more			international			
		specifically defined within the			assistance			
		updates of the Action Plan						

#### II TABLE VIEW OF ACTION PLAN

### 3<sup>rd</sup> PRINCIPLE: COMPETENCE

**3.1. STRATEGIC OBJECTIVE**: Improvement of competence of judicial office holders, and normative strengthening of the importance of competence when appraising their performance

### STRATEGIC OBJECTIVE INDICATORS:

- 1. Law on Judges and the Law on Public Prosecutor's Office drafted,
- 2. Rulebooks on the criteria and standards for performance appraisal of judicial office holders adopted,
- 3. Continuous training program improved,
- 4. Quality of implementation of continuous training through strengthening of the capacity of trainers enhanced,
- 5. Number of continuous training participants increased

### SOURCES OF VERIFICATION OF INDICATORS:

- 1. Working report of the Ministry
- 2. Working report of the High Judicial Council
- 3. Working report of the Sate Prosecutorial Council
- 4. Working report of the Judicial Academy

### 3.1.1 STRATEGIC GUIDELINE: CHANGES OF THE NORMATIVE FRAMEWORK AIMED AT RAISING THE IMPORTANCE OF COMPETENCE WHEN APPRAISING THE PERFORMANCE OF JUDICIAL OFFICE HOLDERS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.1.1.1.	<b>Drafting of the Law on Amendments to</b>	1. Continuation of the work of the	Medium-term	Ministry in	Budget of
	the Law on Judges in terms of defining	working group		charge of	Republic of
	the importance of competence as a	2. Drafting of the Law		judiciary	Serbia and
	criterion for performance appraisal of	3. Public debate			international
	judges	4. Submission of the Draft to the			assistance
		Government			

3.1.1.2.	Harmonization of the Rulebook on the	1. Establishment of a working group	Medium-term	High Judicial	Budget of
3.1.1.2.			Wicaram term	Council	
	Criteria, Standards and Procedure for	for drafting the Rulebook		Council	Republic of
	Performance Appraisal of Judges and	2. Drafting of the Rulebook			Serbia and
	Court Presidents with the amendments	3. Submission of the draft for			international
	to the Law	comments and consideration of the			assistance (IPA
		comments			2013)
		4. Adoption of the Rulebook			
3.1.1.3.	Drafting of the Law on Amendments to	1. Establishment of the working	Medium-term	Ministry in	Budget of
	the Law on Public Prosecutor's Office	group		charge of	Republic of
	in terms of defining the importance of	2. Drafting of the Law		judiciary	Serbia and
	competence as a criterion for	3. Public debate			international
	performance appraisal of Public	4. Submission of the Draft to the			assistance
	Prosecutors/ Deputy Public Prosecutors	Government			
3.1.1.4.	Harmonization of the Rulebook on the	1. Establishment of a working group	Medium-term	State	Budget of
	Criteria and Standards for Performance	for drafting the Rulebook		Prosecutorial	Republic of
	Appraisal of Public Prosecutors and	2. Drafting of the Rulebook		Council	Serbia and
	<b>Deputy Public Prosecutors with the</b>	3. Submission of the draft for			international
	changes of the Law on Public	comments and consideration of the			assistance (IPA
	Prosecutor's Office	comments			2013)
		4. Adoption of the Rulebook			
3.1.2 STI	RATEGIC GUIDELINE: FURTHER IMPR	OVEMENT OF CONTINUOUS TRA	AINING AT THE JUDI	CIAL ACADEMY	
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	FUNDS
			THE MEASURE		

3.1.2.1.	Improvement of the continuous training	1. Establishment of a working group	Continuously,	Judicial	Budget of
	program aimed at:	for drafting the program	beginning from the	Academy, High	Republic of
	- Strengthening practical knowledge and	2. Drafting of the program	fourth quarter of	Judicial Council,	Serbia and
	skills,	3. Submission of the draft for	2013	State	international
	- Improving knowledge on the case law	comments and consideration of the		Prosecutorial	assistance (IPA
	of the European Court of Human Rights	comments		Council	2012, IPA
	and the case law of the Constitutional	4. Adoption of the program			2013)
	Court,				
	- Understanding of international				
	standards and their practical				
	implementation,				
	- Standardization of legal writing,				
	- Achieving uniformity of case law,				
	- Ethics and discipline,				
	- Improving training for judges and				
	public prosecutors/deputies specialized				
	in specific areas				
3.1.2.2.	Further strengthening of the continuous	1. Establishment of a working group	Continuously,	Judicial	Budget, of
	training program segment related to	for drafting the program	beginning from the	Academy, High	Republic of
	human rights and EU law	2. Drafting of the program	fourth quarter of	Judicial Council,	Serbia and
		3. Submission of the draft for	2013	State	international
		comments and consideration of the		Prosecutorial	assistance (IPA
		comments		Council	2013)
		4. Adoption of the program			
3.1.2.3.	Improvement of the special training	1. Establishment of a working group	Continuously,	Judicial	Budget of
	program for chief positions in the	for drafting the program	beginning from the	Academy, High	Republic of
	judiciary	2. Drafting of the program	fourth quarter of	Judicial Council,	Serbia and

		3. Submission of the draft for	2013	State	international
		comments and consideration of the		Prosecutorial	assistance (IPA
		comments		Council	2012, IPA
		4. Adoption of the program			2013)
3.1.2.4.	Conducting trainings for application of	1. High judicial Council renders the	Continuously	High Judicial	Budget of
	new legal provisions in certain areas,	decision on conducting trainings for		Council, Judicial	Republic of
	based on the decision of High Judicial	application of new legal provisions		Academy	Serbia and
	Council	in certain areas			international
		2. Conducting trainings			assistance
3.1.2.5.	Conducting trainings for application of	1. State Prosecutorial Council	Continuously	State	Budget of
	new legal provisions in certain areas,	renders the decision on conducting		Prosecutorial	Republic of
	based on the decision of State	trainings for application of new legal		Council, Judicial	Serbia and
	Prosecutorial Council	provisions in certain areas		Academy,	international
		2. Conducting trainings			assistance
3.1.2.6.	Expansion of the circle of occasional	1. Adoption of criteria for the	Continuously	Judicial	Budget of
	lecturers, improvement of their training	selection of occasional lecturers		Academy	Republic of
	and conducting trainings by the engaged	2. Conclusion of a Cooperation			Serbia and
	lecturers	Agreement between the Judicial			international
		Academy and other relevant subjects			assistance
		3. Selection and training of			
		occasional lecturers			
		4. Conducting trainings by the			
		engaged lecturers			
		5. Development of the sector for			
		evaluation and program			
3.1.2.7.	Establishment/improvement of	1. Conclusion of a Cooperation	Continuously	Judicial	Budget of
	cooperation with institutions responsible	Agreement between the Judicial		Academy	Republic of

	for judicial training in the region and in	Academy and other judicial			Serbia and
	the EU	academies in the region and in the			international
		EU			assistance
		2. Improvement of existing			
		cooperation in the form of mutual			
		study visits and guest visits of			
		lecturers for the purpose of			
		exchanging experiences			
3.1.3 STR	ATEGIC GUIDELINE: INTRODUCTION	OF MANDATORY CONTINUOUS	TRAINING FOR ALL	JUDICIAL OFFI	CE HOLDERS
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
3.1.3.1.	Drafting of the Law on Amendments to	1. Establishment of the working	Medium-term	Ministry in	Budget of
	the Law on the Judicial Academy in the	group		charge of	Republic of
	form of introduction of mandatory	2. Drafting of the Law		judiciary	Serbia and
	continuous training for all judicial office	3. Public debate			international
	holders	4. Submission of the Draft to the			assistance
		Government			
3.1.3.2.	Drafting of the Law on Amendments to	1. Continuation of the work of the	Medium-term	Ministry in	Budget of
	the Law on High Judicial Council in	working group		charge of	Republic of
	terms of competence of High Judicial	2. Drafting of the Law		judiciary	Serbia and
	Council, in line with the changes of the	3. Public debate			international
	Law on Judicial Academy regarding	4. Submission of the Draft to the			assistance
	introduction of mandatory permanent	Government			
	education for all judicial office holders				
3.1.3.3.	Drafting of the Law on Amendments to	1. Continuation of the work of the	Medium-term	Ministry in	Budget of
	the Law on State Prosecutorial Council	working group		charge of	Republic of

	in terms of competence of State	2. Drafting of the Law		judiciary	Serbia and
	Prosecutorial Council, in line with the	3. Public debate			international
	changes of the Law on Judicial Academy	4. Submission of the Draft to the			assistance
	regarding introduction of mandatory	Government			
	permanent education for all judicial				
	office holders				
3.1.3.4.	Adoption of a bylaw on the criteria for	1. Establishment of a working group	Medium-term	Judicial	Budget of
	defining and evaluating the participation	for drafting the bylaw		Academy, High	Republic of
	at mandatory continuous training	2. Drafting of the bylaw		Judicial Council,	Serbia
		3. Submission of the draft for		State	
		comments and consideration of the		Prosecutorial	
		comments		Council	
		4. Adoption of the bylaw			
3.1.3.5.	Implementation of the training based on	1. Organization of training	Continuously,	Judicial	Budget of
	the adopted criteria	2. Evaluation of training	beginning medium-	Academy	Republic of
			term		Serbia
1					

3.2. STRATEGIC OBJECTIVE: IMPROVING INITIAL TRAINING AT THE JUDICIAL ACADEMY AND INCREASING ITS IMPORTANCE IN THE FIRST ELECTION OF JUDICIAL OFFICE HOLDERS UNTIL THE ESTABLISHMENT OF THE JUDICIAL ACADEMY AS THE MANDATORY CONDITION FOR THE FIRST ELECTION OF JUDICIAL OFFICE HOLDERS

### STRATEGIC OBJECTIVE INDICATORS:

- 1. The Law on Judges and the Law on the Public Prosecution drafted in terms of introducing priority when electing judicial office holders
- 2. The level of awareness of target groups on the initial training at the Judicial Academy has been raised
- 3. The training program has been improved through the introduction of envisaged components
- 4. The professional capacity of mentors has been strengthened and the system of control of their work has been introduced

5. The evaluation system has been improved

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on the Work of the Ministry
- 2. Report on the Judicial Academy

3.2.1 STRATEGIC GUIDELINE: IMPROVING THE NORMATIVE FRAMEWORK IN TERMS OF INCREASING THE IMPORTANCE OF INITIAL TRAINING IN THE FIRST ELECTION OF JUDICIAL OFFICE HOLDERS UNTIL THE ESTABLISHMENT OF THE JUDICIAL ACADEMY AS A MANDATORY CONDITION FOR THE FIRST ELECTION OF JUDICIAL OFFICE HOLDERS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.2.1.1.	Drafting of the Law on Amendments to	1. Completed during the drafting of	Completed during the	Ministry in	Budget of
	the Law on Judges in terms of	this Action Plan	drafting of this	charge of	Republic of
	introducing the priority of persons who		Action Plan	judiciary	Serbia
	have completed initial training at the				
	Judicial Academy for the first election of				
	judges, until the establishment of the				
	Judicial Academy as a mandatory				
	condition for the first election of judges				
3.2.1.2.	Drafting of the Law on Amendments to	1. Completed during the drafting of	Completed during the	Ministry in	Budget of
	the Law on Public Prosecutor's Office in	this Action Plan	drafting of this	charge of	Republic of
	terms of introducing the priority of		Action Plan	judiciary	Serbia
	persons who have completed initial				
	training at the Judicial Academy when				
	electing deputy public prosecutors, until				
	the establishment of the Judicial				
	Academy as a mandatory condition for				

	the first election of deputy public prosecutors								
	3.2.2 STRATEGIC GUIDELINE: RAISING THE VISIBILITY OF INITIAL TRAINING AT THE JUDICIAL ACADEMY AND IMPROVING								
THE TRA	THE TRANSPARENCY OF THE ENROLLMENT PROCESS AT THE JUDICIAL ACADEMY  DEADLINE FOR COMPETENT SOURCES OF								
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	FUNDS				
			THE MEASURE						
3.2.2.1.	Promotion of the initial training at the	_	Continuously	Judicial	Budget of				
	Judicial Academy	Judicial Academy among students		Academy	Republic of				
		and graduates of law faculties by			Serbia and				
		organizing information seminars,			international				
		circulation of information material,			assistance				
		etc.							
		2. Promoting the institution of							
		Judicial Academy among judges'							
		and prosecutors' assistants and							
		trainees by organizing information							
		seminars, circulation of information							
		material, etc.							
		3. Conducting research aiming to							
		determine the level of awareness of							
		target groups on the initial training at							
		the Judicial Academy							
3.2.2.2.	Amending of the Rulebook on the		Second quarter of	Judicial	Budget of				
	Content and Method of Taking the	for drafting the Rulebook	2014	Academy	Republic of				
	Entrance Exam with a view to increasing	2. Drafting of the Rulebook			Serbia				
	the transparency of enrolment at the	3. Submission of the draft for							

	Judicial Academy	comments and consideration of the			
		comments			
		4. Adoption of the Rulebook			
3.2.3 STF	RATEGIC GUIDELINE: FURTHER IMPR	OVEMENT OF THE INITIAL TRAI	INING PROGRAM AT	THE JUDICIAL	ACADEMY
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.2.3.1.	Improvement of the initial training	1. Establishment of a working group	Continuously,	Judicial	Budget of
	program aimed at:	for drafting the program	beginning from	Academy, High	Republic of
	- Strengthening practical knowledge and	2. Drafting of the program	fourth quarter 2013	Judicial Council,	Serbia and
	skills,	3. Submission of the draft for		State	international
	- Improving knowledge on the case law	comments and consideration of the		Prosecutorial	assistance (IPA
	of the European Court of Human Rights	comments		Council	2012, IPA
	and the case law of the Constitutional	4. Adoption of the program			2013)
	Court,				
	- Understanding of international				
	standards and their practical				
	implementation,				
	- Standardization of legal writing,				
	- Achieving uniformity of case law,				
	- Ethics and discipline				
3.2.3.2.	Further strengthening of the initial	1. Establishment of a working group	Continuously,	Judicial	Budget of
	training program segment related to		beginning from	Academy, High	Republic of
	human rights and EU law	2. Drafting of the program	fourth quarter 2013	Judicial Council,	Serbia and
		3. Submission of the draft for		State	international
		comments and consideration of the		Prosecutorial	assistance (IPA
		comments		Council	2012, IPA

		4. Adoption of the program			2013)			
3.2.4 STR	3.2.4 STRATEGIC GUIDELINE: IMPROVEMENT OF THE MENTOR SYSTEM IN THE JUDICIAL ACADEMY							
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS			
3.2.4.1.	Improvement of mentor training	<ol> <li>Development of the mentor training program</li> <li>Organization of preparatory mentor training</li> <li>Organization of continuous mentor training</li> </ol>	Continuously	Judicial Academy	Budget of Republic of Serbia and international assistance			
3.2.4.2.	Introduction of oversight of the work of mentors	<ol> <li>Performance appraisal of mentors by the Judicial Academy</li> <li>Mandatory evaluation of the mentors' work by the initial training participants</li> </ol>	Continuously, beginning from the fourth quarter of 2013	Judicial Academy	Budget of Republic of Serbia and international assistance			
3.2.5 STR	RATEGIC GUIDELINE: IMPROVEMENT	OF EVALUATION OF INITIAL TR	RAINING BENEFICIA	RIES				
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS			
3.2.5.1.	Improvement of evaluation of initial training beneficiaries during the training	<ol> <li>Analysis of the current state of play</li> <li>Improvement of existing evaluation mechanisms based on the results of the analysis</li> </ol>	Fourth quarter of 2013	Judicial Academy	Budget of Republic of Serbia			
3.2.5.2.	Introducing the evaluation of	1. Monitoring the performance of	Continuously,	Judicial	Budget of			

performance of initial training	initial training participants upon their	beginning from the	Academy	Republic of
participants upon their assumption of	assumption of office	fourth quarter of		Serbia
office and possible changes to the	2 Implementation of possible	2013		
training program based on the results of	changes to the training program			
evaluation	based on the results of evaluation			

### 3.3 STRATEGIC OBJECTIVE: ESTABLISHMENT OF A COMPREHENSIVE APPROACH TO THE TRAINING OF JUDGES' AND PROSECUTORS' ASSISTANTS AND TRAINEES

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. The number of trainees passed the entry exam in accordance with the adopted Rulebook and program
- 2. The training program for judges' and prosecutors' trainees and volunteers has been adopted
- 3. The mentoring system for working with trainees has been improved through the selection, training and evaluation of mentors
- 4. Training programs for associates/senior associates and advisors have been established,
- 5. The criteria for evaluating the performance of assistants have been established and their performance has been evaluated based on the adopted criteria

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Working report of the Judicial Academy
- 2. Working report of the Supreme Court of Cassation
- 3. Working report of the Republic Prosecutor's Office

#### 3.3.1 STRATEGIC GUIDELINE: IMPROVEMENT OF TRAINING OF JUDGES' AND PROSECUTORS' TRAINEES AND VOLUNTEERS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.3.1.1.	Adoption of the Rulebook and program	1. Establishment of a working group	First quarter of 2014	Judicial	Budget of
	of the entry exam	for drafting the Rulebook and		Academy, High	Republic of
		program		Judicial Council,	Serbia
		2. Drafting of the working text of the		State	

		Rulebook and program 3. Submission of the draft of the Rulebook and program for comments and consideration of the comments 4. Adoption of the Rulebook and program		Prosecutorial Council	
3.3.1.2.	Organization of the entry exam for trainees in courts and public prosecutor's offices	<ol> <li>Determining the number of necessary trainees in courts and prosecution offices</li> <li>Conducting of the entry exam for trainees in courts and prosecutor's offices</li> </ol>	Continuously	Judicial Academy, Ministry in charge of judiciary, courts, public prosecutor's offices	Budget of Republic of Serbia
3.3.1.3.	Adoption of a uniform training program for trainees and volunteers	<ol> <li>Establishment of a working group for drafting a uniform program</li> <li>Drafting of the program</li> <li>Submission of the draft for comments and consideration of the comments</li> <li>Adoption of the program</li> </ol>	Fourth quarter of 2013	Judicial Academy, High Judicial Council, State Prosecutorial Council	Budget of Republic of Serbia
3.3.1.4.	Improvement of the mentoring system for working with trainees and volunteers	<ol> <li>Establishment of a working group for drafting a uniform program</li> <li>Drafting of the program</li> <li>Submission of the draft for comments and consideration of the comments</li> </ol>	Continuously, beginning from first quarter of 2014	Judicial Academy	Budget of Republic of Serbia

		4. Adoption of the program			
3.3.2 STR	ATEGIC GUIDELINE: IMPROVEMENT	OF TRAINING OF JUDGES' AND	PROSECUTORS' ASS	SISTANTS	
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	FUNDS
			THE MEASURE		
3.3.2.1.	Adoption of a uniform training program	1. Establishment of a working group	First quarter of 2014	Judicial	Budget of
	for judges' and public prosecutors'	for drafting the working texts of the		Academy, High	Republic of
	assistants	program		Judicial Council,	Serbia
		2. Drafting of the working text of the		State	
		program		Prosecutorial	
		3. Submission of the draft for		Council	
		comments and consideration of the			
		comments			
		4. Adoption of the program			
3.3.2.2.	Establishment of criteria for evaluation	1. Development and adoption of	Continuously,	Judicial	Budget of
	of performance and skills of judges' and	criteria for evaluation of	beginning from	Academy, High	Republic of
	prosecutors' assistants, and evaluation of	performance and skills	second quarter of	Judicial Council,	Serbia and
	their performance based on the	2 Familiarizing the assistants with	2014	State	international
	established criteria	the criteria through information		Prosecutorial	assistance (IPA
		seminars and booklets		Council	2012)
		3. Evaluation is carried out			
3.3.2.3.	Establishment of training program for	1. Identification of existing needs	First quarter of 2014	Judicial	Budget of
	advisors	2. Development and adoption of a		Academy, High	Republic of
		special training program for advisors		Judicial Council,	Serbia
		_		State	
				Prosecutorial	
				Council	
		70		l	<u> </u>

### 3.4 STRATEGIC OBJECTIVE: IMPROVEMENT OF COMPETENCE OF ADMINISTRATIVE STAFF IN COURTS AND PUBLIC PROSECUTOR'S OFFICES

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Drafted Law on Judicial Academy in terms of introduction of mandatory training of administrative staff in courts and prosecutor's offices,
- 2. Training Program for administrative staff in courts and prosecutor's offices improved,
- 3. Training Program for court managers improved,
- 4. The number of conducted trainings/the number of trained administrative staff and court managers

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on the Work of the Ministry
- 2. Report on the work of the Judicial Academy

### 3.4.1 STRATEGIC GUIDELINE: INTRODUCTION OF MANDATORY TRAINING OF ADMINISTRATIVE STAFF IN COURTS AND PUBLIC PROSECUTOR'S OFFICES

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.4.1.1.	Drafting of the Law on Amendments to	1. Establishment of the working	Medium-term	Ministry in	Budget of
	the Law on the Judicial Academy in	group		charge of	Republic of
	terms of introduction of mandatory	2. Drafting of the working text of the		judiciary	Serbia and
	training of administrative staff in courts	Law			international
	and public prosecutor's offices	3. Public debate			assistance (IPA
		4. Submission of the Draft to the			2012)
		Government			
3.4.1.2.	Improvement of training programs for	1. Establishment of the working	Second quarter of	Judicial	Budget of
	administrative staff in courts and public	group for drafting program	2014	Academy	Republic of
	prosecutor's offices	2. Drafting of the program			Serbia
		3. Submission of the draft for			
		comments and consideration of the			

		comments			
		4. Adoption of the program			
3.4.1.3.	Improvement of the special training	1. Establishment of a working group	First quarter of 2014	Judicial	Budget of
	program for court managers	for drafting program		Academy	Republic of
		2. Drafting of the program			Serbia and
		3. Submission of the draft for			international
		comments and consideration of the			assistance (IPA
		comments			2012)
		4. Adoption of the program			
3.4.2 ST	TRATEGIC GUIDELINE: CONDUCTIN	NG OF TRAINING OF ADMIN	VISTRATIVE STAFF	IN COURTS	AND PUBLIC
PROSEC	CUTORS' OFFICES				
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
3.4.2.1.	Organization of training for	1. Determining of the current state	Continuously	Judicial	Budget of
	administrative staff in courts and public	and needs for training		Academy	Republic of
	prosecutor's offices	2. Conducting trainings			Serbia and
					international
					assistance (IPA
					2012)
3.4.2.2.	Evaluation of training by the training	1. Development of an evaluation	Continuously	Judicial	Budget of
	participants, and possible improvement	questionnaire		Academy	Republic of
	of training programs based on	2. Evaluation is carried out			Serbia and
	evaluation results	3. Possible improvement of the			international
		training program based on evaluation			assistance (IPA
		results			2012)
3.4.2.3.	Evaluation of training participants	1. Development of an evaluation	Continuously	Judicial	Budget of

questionnaire	Academy	Republic of
2. Carrying out of evaluation		Serbia

#### 3.5 STRATEGIC OBJECTIVE: ESTABLISHMENT OF A SYSTEMIC APPROACH TO THE TRAINING OF JUDICIAL PROFESSIONS

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Adopted initial and continuous training programs for bailiffs and public notaries
- 2. The number of conducted trainings/the number of participants of trainings for bailiffs and public notaries
- 3. Cooperation between chambers and training and education institutions established
- 4. Law on Expert Witnesses drafted
- 5. Law on Permanent Court Interpreters drafted
- 6. Law on Mediation drafted
- 7. Training Program for mediators adopted
- 8. The number of conducted trainings/ number of participants to the training for mediators

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on the Work of the Judicial Academy
- 2. Report on the Work of the Ministry
- 3. Data gathered from the Chamber of Bailiffs and Chamber of Public Notaries

#### 3.5.1 STRATEGIC GUIDELINE: ESTABLISHMENT OF A TRAINING SYSTEM FOR BAILIFFS AND PUBLIC NOTARIES

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.5.1.1.	Adoption of the initial training program	1. Establishment of a working group	First quarter of 2014	Judicial	Budget of
	for candidates for the profession of	for drafting the program		Academy,	Republic of
	bailiffs	2. Drafting of the program		Chamber of	Serbia and
		3. Publication of the draft program		Bailiffs	international
		and submission for comments			assistance (IPA
		4. Adoption of the program			2012, GIZ

					Legal reform project)
3.5.1.2.	Adoption of the initial training program for candidates for the profession of public notaries	<ol> <li>Establishment of a working group for drafting the program</li> <li>Drafting of the program</li> <li>Publication of the draft program and submission for comments</li> <li>Adoption of the program</li> </ol>	First quarter of 2014	Judicial Academy, Chamber of Public Notaries, Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (GIZ Legal reform project, bilateral assistance of the Republic of France)
3.5.1.3.	Organization of initial training for bailiffs	Launching of an open competition for attending the training     Conducting training	Continuously, beginning from the second quarter of 2014	Judicial Academy	Budget of Republic of Serbia and international assistance (IPA 2012, GIZ Legal reform project)
3.5.1.4.	Organization of initial training for public notaries	Launching of an open competition for attending the training     Conducting training	Continuously, beginning from medium-term	Judicial Academy	Budget of Republic of Serbia and international

					assistance (GIZ Legal reform project, bilateral assistance of the Republic of France)
3.5.1.5.	Adoption of the continuous professional development program for bailiffs	<ol> <li>Establishment of a working group for drafting the program</li> <li>Drafting of the program</li> <li>Publication of the draft program and submission for comments</li> <li>Adoption of the program</li> </ol>	First quarter of 2014	Judicial Academy, Chamber of Bailiffs	Budget of Republic of Serbia and international assistance (IPA 2012, GIZ Legal reform project)
3.5.1.6.	Adoption of continuous professional development program for public notaries	<ol> <li>Establishment of a working group for drafting the program</li> <li>Drafting of the program</li> <li>Publication of the draft program and submission for comments</li> <li>Adoption of the program</li> </ol>	Medium-term	Judicial Academy, Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (GIZ Legal reform project, bilateral assistance of the Republic of France)
3.5.1.7.	Implementation of continuous	1. Conducting trainings based on	Continuously,	Judicial	Budget of

	professional development for bailiffs	adopted programs	beginning from the	Academy,	Republic of
			second quarter of	Chamber of	Serbia and
			2014	Bailiffs	international
					assistance (IPA
					2012, GIZ
					Legal reform
					project)
3.5.1.8.	Implementation of continuous	1. Conducting trainings based on	Continuous,	Judicial	Budget of
	professional development of public	adopted programs	beginning from	Academy,	Republic of
	notaries		medium-term	Chamber of	Serbia and
				Public Notaries	international
					assistance (GIZ
					Legal reform
					project, MDTF,
					bilateral
					assistance of
					the Republic of
					France)

3.5.1.9.	Establishment of cooperation between	1. Establishment of cooperation	Continuous,	Chamber of	Budget of
	the Chamber of Bailiffs and the	between the Chamber of Bailiffs and	beginning from the	Bailiffs, Judicial	Republic of
	institutions responsible for training and	the Judicial Academy	fourth quarter of	Academy, law	Serbia and
	education	2. Establishment of cooperation	2013	faculties	international
		between the Chamber of Bailiffs and			assistance (IPA
		law faculties			2012, GIZ
		3. Establishment of cooperation			Legal reform
		between the Chamber of Bailiffs and			project)
		other competent institutions and state			
		authorities			
3.5.1.10.	<b>Establishment of cooperation between</b>	1. Establishment of cooperation	Continuous,	Chamber of	Budget of
	the Chamber of Public Notaries and the	between the Chamber of Bailiffs and	beginning from	Public Notaries,	Republic of
	institutions responsible for training and	the Judicial Academy	medium-term	Judicial	Serbia and
	education	2 Establishment of cooperation		Academy, law	international
		between the Chamber of Bailiffs and		faculties	assistance (GIZ
		law faculties			Legal reform
		3. Establishment of cooperation			project)
		between the Chamber of Bailiffs and			
		other competent institutions and state			
		authorities			
3.5.2 STI	RATEGIC GUIDELINE: ENHANCEMEN'	T OF THE PROCESS OF APPOINT	MENT OF EXPERT	WITNESSES ANI	<b>PERMANENT</b>
COURT	INTERPRETERS AND TRANSLATORS,	IN ORDER TO IMPROVE THEIR E	XPERTISE		
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
3.5.2.1.	Drafting of the Law on Amendments to	1. Establishment of the working	Long term	Ministry in	Budget of
	the Law on Expert Witnesses in terms of	group		charge of	Republic of

	changing the criteria for the	2. Drafting of the Law		judiciary	Serbia
	appointment of expert witnesses by	3. Public debate			
	placing particular emphasis on their	4. Submission of the Draft to the			
	expertise and competence	Government			
3.5.2.2.	<b>Drafting of the Law on Permanent Court</b>	1. Establishment of the working	Long term	Ministry in	Budget of
	Interpreters in order to create an	group		charge of	Republic of
	adequate normative framework for the	2. Drafting of the Law		judiciary	Serbia
	systemic approach to training of	3. Public debate			
	permanent court interpreters and	4. Submission of the Draft to the			
	translators	Government			
3.5.3 STR	RATEGIC GUIDELINE: ESTABLISHMEN	T OF THE TRAINING SYSTEM FO	R MEDIATORS		
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
3.5.3.1.	Drafting of the Law on Mediation	1. Continuation of the work of the	Fourth quarter of	Ministry in	Budget of
		working group	2013	charge of	Republic of
		2. Drafting of the Law		judiciary	Serbia and
		3. Public debate			international
		4. Submission of the Draft to the			assistance
		Government			
3.5.3.2.	Adoption of a training program for	1. Establishment of a working group	Medium-term	Ministry in	Budget of
	mediators	for drafting the program		charge of	Republic of
		2. Drafting of the program		judiciary,	Serbia and
		3. Publication of the draft program		Chamber of	international
		and submission for comments		Mediators	assistance
		4. Adoption of the program			
3.5.3.3.	Implementation of the basic mediator	1. Implementation of the training	Continuously,	Judicial	Budget of

	training	based on the adopted programs	beginning from	Academy, other	Republic of
			medium-term	accredited	Serbia and
				organizations	international
				and institutions	assistance
3.5.3.4.	Implementation of specialized training	1. Implementation of the training	Continuously,	Judicial	Budget of
		based on the adopted program	beginning from	Academy, other	Republic of
			medium-term	accredited	Serbia and
				organizations	international
				and institutions	assistance

#### 3.6 STRATEGIC OBJECTIVE: SUPPORT TO THE EDUCATION SYSTEM REFORM AT LAW FACULTIES

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Cooperation established between the law faculties and the stated relevant stakeholders in the judiciary
- 2. Cooperation established in the form of providing support to the development and implementation of the Education Reform Strategy at Law Faculties

#### SOURCES OF VERIFICATION OF INDICATORS:

- 1. Report on the Work of the Ministry
- 2. Report on the Work of the Supreme Court of Cassation
- 3. Report on the Work of the Republic Prosecutor's Office
- 4. Report on the Work of the Judicial Academy
- 5. Data gathered from the Commission for the Implementation of the Strategy, law faculties and bar associations

# 3.6.1 STRATEGIC GUIDELINE: ESTABLISHMENT/IMPROVEMENT OF COOPERATION BETWEEN THE LAW FACULTIES AND OTHER RELEVANT STAKEHOLDERS IN THE JUDICIARY

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.6.1.1.	Establishment/improvement of	1. Evaluation of the activity in terms	Continuously,	Ministry in	Budget of
	cooperation between the law faculties	of the cooperation between law	beginning from	charge of	Republic of
	and the Ministry in charge of the	faculties and the Ministry in charge	medium-term	judiciary, law	Serbia

	judiciary	of judiciary achieved so far		faculties	
		2. Consideration of specific activities			
		to be undertaken with a view to			
		establishing/ improving cooperation,			
		such as the signing of the			
		Memorandum of Understanding that			
		would define future joint activities			
		3. Implementation of activities			
		defined by the Memorandum of			
		Understanding, such as the			
		organization of practical trainings at			
		the Ministry in charge of judiciary			
		for students in their final years,			
		engaging of experts from the			
		Ministry to conduct practical			
		training, joint organization of			
		conferences/round tables, assistance			
		in the establishment of the research			
		centre, writing of handbooks for			
		improving the practice in certain			
		areas			
3.6.1.2.	Improvement of cooperation between the	1. Evaluation of the activity in terms	Continuously,	Supreme Court	Budget of
	law faculties and the courts	of cooperation between the law	beginning from	of Cassation, law	Republic of
		faculties and the courts achieved so	medium-term	faculties	Serbia
		far			
		2. Consideration of specific activities			
		to be undertaken with a view to			

		establishing/improving cooperation,			
		such as the signing of the			
		Memorandum of Understanding that			
		would define future joint activities			
		3. Implementation of activities			
		defined by the Memorandum of			
		Understanding, such as the			
		organization of practical trainings at			
		courts for students in their final			
		years, engaging of judges to conduct			
		practical training, joint organization			
		of conferences/round tables, moot			
		courts, trial monitoring, student			
		research, etc.			
3.6.1.3.	Improvement of cooperation between the	1. Evaluation of the activity in terms	Continuously,	Republic Public	Budget of
	law faculties and public prosecutor's	of cooperation between the law	beginning from	Prosecutor's	Republic of
	offices	faculties and public prosecutor's	medium-term	Office, law	Serbia
		offices achieved so far		faculties	
		2. Consideration of specific activities			
		to be undertaken with a view to			
		establishing/ improving cooperation,			
		such as the signing of the			
		Memorandum of Understanding that			
		would define future joint activities			
		3. Implementation of activities			
		defined by the Memorandum of			
		Understanding, such as the			

		organization of practical training at			
		public prosecutor's offices for			
		students in their final years, engaging			
		of public prosecutors to conduct			
		practical training, joint organization			
		of conferences/round tables			
3.6.1.4.	Improvement of cooperation between the	1. Consideration of specific activities	Continuous,	Bar Association	Budget of
	law faculties and bar associations	to be undertaken with a view to	beginning from	of Serbia (BAS),	Republic of
		establishing/improving cooperation,	medium-term	law faculties,	Serbia
		such as suggesting the signing of the		Strategy	
		Memorandum of Understanding that		Implementation	
		would define future joint activities		Commission	
		2. Support in organizing practical			
		trainings at bar associations/law			
		offices for students in their final			
		years, engaging of attorneys-at-law			
		to conduct practical training for			
		students, joint organization of			
		conferences/round tables, assisting			
		the work of legal clinics			
3.6.2 STF	RATEGIC GUIDELINE: SUPPORT IN TI	HE DRAFTING AND IMPLEMENT	ATION OF THE EDU	<b>JCATION REFOR</b>	RM STRATEGY
AT LAW	' FACULTIES				
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
3.6.2.1.	Support in the conduct of a	1. Rendering of assistance in	Long term	Ministry in	Budget of
	comprehensive analysis of the current	conducting the analysis and in		charge of	Republic of

	state of education at law faculties	drafting of the report on the analysis		judiciary	Serbia
		findings			
		2. Submission of the report on the			
		analysis findings to the Strategy			
		Implementation Commission			
3.6.2.2.	Support to the development and	1. Provision of assistance in the	Long term	Ministry in	Budget of
	implementation of the Education Reform	preparation of the Draft Education		charge of	Republic of
	Strategy at Law Faculties	Reform Strategy at Law Faculties in		judiciary	Serbia
		the form of participation of			
		representatives of the			
		Ministry/courts/public prosecutor's			
		offices in the working group for			
		drafting the Strategy, making			
		proposals to change the current			
		situation primarily in terms of			
		making the educational program			
		more focused on the practical aspect			
		of the legal education, thus			
		improving the competence of young			
		lawyers and developing their			
		practical skills right after the			
		graduation			
		2. Provision of support in the			
		implementation of the Education			
		Reform Strategy at Law Faculties			
3.6.2.3.	Establishment of cooperation between	1. Submission of the report on the	Long term	Strategy	Budget of
	the Strategy Implementation	implemented activities to the		Implementation	Republic of

Commission 2013-2018 and relevant	Strategy Implementation	Commission,	Serbia
institutions/persons authorized for	Commission	law faculties	
implementation and oversight of the			
implementation of the Education Reform			
Strategy at Law Faculties			

#### 3.7 STRATEGIC OBJECTIVE: REFORM OF THE = BAR EXAM

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Law on the Judicial Academy drafted
- 2. Relevant rulebooks in the field of the bar exam amended

#### SOURCES OF VERIFICATION OF INDICATORS:

1. Report on the Work of the Ministry

# 3.7.1 STRATEGIC GUIDELINE: HARMONIZATION OF THE BAR EXAM PROGRAM WITH THE TRAINING PROGRAM FOR TRAINEES IN COURTS AND PROSECUTOR-S OFFICES, FOCUSING ON VERIFYING THEIR PRACTICAL KNOWLEDGE

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.7.1.1	Drafting of the Law on Amendments and	1. Establishment of the working	Medium-term	Ministry in	Budget of
	Supplements to the Law on Bar Exam	group		charge of	Republic of
	with a view to focusing more on the	2. Drafting of the working text of the		judiciary	Serbia
	practical aspect of the exam	Law			
		3. Public debate			
		4. Submission of the Draft to the			
		Government			
3.7.1.2.	Amendments of the relevant bylaws (the	1. Establishment of a working group	Medium-term	Ministry in	Budget of
	Rulebook on the Bar Exam Program, the	for drafting of the rulebooks		charge of	Republic of
	Rulebook on Taking the Bar Exam)	2. Drafting of the rulebooks		judiciary	Serbia
		3. Submission of the draft rulebooks			

		and consideration of the comments						
		4. Adoption of the rulebooks						
3.7.2 STF	3.7.2 STRATEGIC GUIDELINE: HARMONIZATION OF THE BAR EXAM PROGRAM WITH JUDICIAL ACADEMY CURRICULUM IN							
ORDER '	ORDER TO BETTER ENSURE ADEQUATE PROFESSIONAL TRAINING OF FUTURE JUDICIAL OFFICE HOLDERS							
			DEADLINE FOR	COMPETENT	SOURCES OF			
No	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	FUNDS			

No.	MEASURE	ACTIVITY	COMPLETION OF THE MEASURE	AUTHORITY	FUNDS
3.7.2 .1.	Drafting of the Law on Amendments and	1. Establishment of the working	Medium-term	Ministry in	Budget of
	Supplements to the Law on the Bar	group		charge of	Republic of
	Exam in terms of its harmonization with	2. Drafting of the Law		judiciary	Serbia
	the initial training program at the	3. Public debate			
	Judicial Academy	4. Submission of the Draft to the			
		Government			
3.7.2 .2.	Amendments to the relevant bylaws (the	1. Establishment of a working group	Medium-term	Ministry in	Budget of
	Rulebook on the Bar Exam Program, the	for drafting the rulebooks		charge of	Republic of
	Rulebook on Taking the Bar Exam)	2. Drafting of the rulebooks		judiciary	Serbia
		3. Submission of the draft rulebooks			
		and consideration of the comments			
		4. Adoption of the rulebooks			

# 3.8 STRATEGIC OBJECTIVE: STRENGTHENING THE CAPACITIES OF THE JUDICIAL ACADEMY IN ORDER TO FULLY INTEGRATE ITS ACTIVITIES INTO THE JUDICIAL SYSTEM

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. The Judicial Academy Development Strategy has been adopted
- 2. Premises for work and trainings have been provided
- 3. The five-year plan for financial strengthening of the Judicial Academy has been adopted
- 4. The new classification of jobs has been adopted
- 5. The new Rules of Procedure have been adopted

#### **SOURCES OF VERIFICATION OF INDICATORS:**

1. Working report of the Judicial Academy

#### 3.8.1 STRATEGIC GUIDELINE: FURTHER STRATEGIC AND INFRASTRUCTURAL STRENGTHENING OF THE Judicial Academy

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.8.1.1.	Adoption of a short-term and long-term	1. Establishment of a working group	Fourth quarter of	Judicial	Budget of
	Judicial Academy development strategy	for drafting the strategies	2013	Academy	Republic of
		2. Drafting of the strategies			Serbia and
		3. Submission of the draft strategies			international
		and consideration of the comments			assistance
		4. Adoption of the strategies			
3.8.1.2.	Providing adequate premises for work	1. Providing adequate premises for	Long term	Judicial	Budget of
	and trainings	work of the Judicial Academy		Academy,	Republic of
		2. Providing the premises for the		Ministry in	Serbia
		organization of trainings in regional		charge of	
		centres		judiciary,	
		3. Providing training premises in		Government	
		bigger courts and public prosecutors'			
		offices			
3.8.1.3.	Adoption of a five-year plan for financial	1. Establishment of a working group	First quarter of 2014	Judicial	Budget of
	strengthening of the Judicial Academy	for drafting the plan		Academy	Republic of
		2. Drafting of the plan			Serbia
		3. Submission of the draft plan and			
		consideration of the comments			
		4. Adoption of the plan			

# 3.8.2 STRATEGIC GUIDELINE: ADMINISTRATIVE STRENGTHENING AND IMPROVEMENT OF ORGANIZATION AND WORK PROCEDURES OF THE JUDICIAL ACADEMY

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
3.8.2.1.	Adoption of the new job classification	<ol> <li>Drafting of a new job classification in line with the development strategy</li> <li>Filling of vacancies in accordance with the classification</li> </ol>	Fourth quarter of 2013	Judicial Academy	Budget of Republic of Serbia
3.8.2.2.	Adoption of the new Rulebook on Procedure in the Judicial Academy	<ol> <li>Establishment of a working group for drafting the Rulebook</li> <li>Drafting of the Rulebook</li> <li>Submission of the draft Rulebook and consideration of the comments</li> <li>Adoption of the Rulebook on procedure in the Judicial Academy</li> </ol>	First quarter of 2014	Judicial Academy	Budget of Republic of Serbia

#### II TABLE VIEW OF THE ACTION PLAN

#### 4<sup>TH</sup> PRINCIPLE: ACCOUNTABILITY

4.1. STRATEGIC OBJECTIVE: ESTABLISHMENT OF CLEAR, OBJECTIVE AND TRANSPARENT STANDARDS FOR PERFORMANCE APPRAISAL OF JUDICIAL OFFICE HOLDERS (EVALUATION OF WORK, ETHICS, DISCIPLINE, CIVIL LIABILITY OF JUDICIAL OFFICE HOLDERS)

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Rulebooks on the Criteria and Standards for Performance Appraisal of Judges and Public Prosecutors adopted,
- 2. Amendments to the Law on Judges and the Law on Public Prosecutor's Office drafted,
- 3. Bylaws on disciplinary accountability and the Code of Ethics adopted/amended

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on the work of the High Judicial Council
- 2. Report on the work of the State Prosecutorial Council
- 3. Report on the work of the Ministry

# 4.1.1 STRATEGIC GUIDELINE: ESTABLISHMENT OF CLEAR, OBJECTIVE AND TRANSPARENT CRITERIA FOR PERFORMANCE APPRAISAL AND PROMOTION OF JUDGES, PRESIDENTS OF COURTS, PUBLIC PROSECUTORS AND DEPUTY PUBLIC PROSECUTORS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
4.1.1.1.	Adoption of the Rulebook on the Criteria	1. Rendering draft of the Rulebook	Fourth quarter 2013	High Judicial	Budget of
	and Standards for Performance	2. Adoption of the Rulebook		Council	Republic of
	Appraisal and Promotion of Judges and				Serbia and
	Court Presidents				international
					assistance
					(OSCE)

		I			
4.1.1.2.	Drafting of the Law on Amendments to	1. Continuation of the work of the	Middle-term	Ministry in charge	Budget of
	the Law on Judges in terms of defining	working group		of judiciary	Republic of
	the importance of the criteria for	2. Drafting of the Law			Serbia and
	performance appraisal and promotion of	3. Public debate			international
	judges and court presidents	4. Submission of the Draft to the			assistance
		Government			
	Adoption of the Rulebook on the Criteria	1. Rendering draft of the Rulebook	Fourth quarter 2013	State Prosecutorial	Budget of
4.1.1.3.	and Standards for Performance	2. Adoption of the Rulebook		Council	Republic of
	Appraisal and Promotion of Public				Serbia and
	<b>Prosecutors and Deputy Public</b>				international
	Prosecutors				assistance
					(OSCE)
	Amending of the Law on Amendments to	1. Continuation of the work of the	Middle-term	Ministry in charge	Budget of
4.1.1.4.	the Law on Public Prosecutor's Office in	working group		of judiciary	Republic of
	terms of defining the importance of the	2. Drafting of the Law			Serbia and
	criteria for performance appraisal of	3. Public debate			international
	public prosecutors and deputy public	4. Submission of the Draft to the			assistance
	prosecutors	Government			
4.1.2 ST	TRATEGIC GUIDELINE: NORMATIVE	STRENGTHENING OF DISCIPI	INARY ACCOUNTA	BILITY OF JUDG	EES, PUBLIC
PROSE	CUTORS AND DEPUTY PUBLIC PROSE	CUTORS, PARTICULARLY EMPH	HASIZING THE OBLI	GATION TO ADHI	ERE TO THE
CODE (	OF ETHICS				
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		

4.1.2.1.	Draft Law on Amendments and	1. Continuation of the work of the	Middle-term	Ministry in charge	Budget of
	Supplements to the Law on Judges to	working group		of judiciary	Republic of
	strengthen disciplinary accountability	2. Drafting of the Law			Serbia and
	(such as professionalization of	3. Public debate			international
	disciplinary bodies; extension of	4. Submission of the Draft to the			assistance
	disciplinary bodies' authority;	Government			
	introduction of the obligation of the				
	courts' presidents to file disciplinary				
	charges in case of violation of discipline;				
	improvement of the monitoring				
	mechanisms over the work of the				
	disciplinary bodies; prescribing				
	obligation of court administration to take				
	care of the maintenance of discipline)				
4.1.2.2.	Amending the Rulebook on Disciplinary	1. Establishment of the working	Middle-term	High Judicial	Budget of
	Proceedings and Disciplinary	group to draft the Rulebook		Council	Republic of
	Accountability of Judges in line with the	2. Drafting of the Rulebook			Serbia and
	amendments of the Law on Judges	3. Submission of the Draft for			international
		comments and consideration of the			assistance
		comments			
		4. Adoption of the Rulebook			
4.1.2.3.	Draft Law on Amendments and	1. Continuation of the work of the	Middle-term	Ministry in charge	Budget of
	Supplements to the Law on Public	working group		of judiciary	Republic of
	Prosecutor's Office to strengthen	2. Drafting of the Law			Serbia and
	disciplinary accountability (such as the	3. Public debate			international
	professionalization of disciplinary bodies;	4. Submission of the Draft to the			assistance
	extension of the disciplinary bodies'	Government			

	authority; introduction of the obligation of the courts' presidents to file disciplinary charges in case of violation of discipline; improvement of the monitoring mechanisms over the work of the disciplinary bodies; prescribing obligation of court administration to take care of the maintenance of discipline, etc.)				
4.1.2.4.	Amending the Rulebook on disciplinary proceedings and disciplinary accountability of public prosecutors and deputy public prosecutors in line with the amendments of the Law on Public Prosecutor's Office	<ol> <li>Establishment of the working group to draft the Rulebook</li> <li>Drafting of the Rulebook</li> <li>Submission of the Draft for comments and consideration of the comments</li> <li>Adoption of the Rulebook</li> </ol>	Middle-term	State Prosecutorial Council	Budget of Republic of Serbia and international assistance
4.1.2.5.	Amending of the Code of Ethics for Judges in terms of prescribing oversight mechanisms for adherence to the rules of the Code of Ethics	1. Establishment of the working group to draft the Code of Ethics 2. Drafting of the Code of Ethics 3. Submission of the Draft for comments and consideration of the comments 4. Adoption of the Code of Ethics	Middle-term	High Judicial Council	Budget of Republic of Serbia and international assistance
4.1.2.6.	Adoption of a Code of Ethics for Public Prosecutors and Deputy Public Prosecutors	<ol> <li>Rendering final draft of the Code of Ethics</li> <li>Adoption of the Code of Ethics</li> </ol>	Third quarter 2013	State Prosecutorial Council	Budget of Republic of Serbia and international assistance

#### 4.1.3 STRATEGIC GUIDELINE: AMENDMENTS TO THE NORMATIVE FRAMEWORK IN TERMS OF CIVIL LIABILITY OF THE JUDICIAL OFFICE HOLDERS **DEADLINE FOR SOURCES** COMPETENT No. **MEASURE ACTIVITY COMPLETION OF AUTHORITY OF FUNDS** THE MEASURE **Draft Law on Amendments and** Fulfilled during the drafting of the Ministry in charge Budget of 4.1.3.1. Fulfilled during the Supplements to the Law on Judges in Action Plan of judiciary Republic of drafting of the Action terms of amending the provisions on civil Serbia Plan liability of judges, in accordance with the following principles: 1. Republic of Serbia may call upon judge to reimburse the amount paid, if the damage was caused intentionally, 2. If the intentional infliction of harm has been established in regular civil proceedings, 3. If the decision of the European Court of Human Rights or any other international court established that during the proceedings human rights and fundamental freedoms have been violated, and that the judgment was based on such violation or that the judgment was absent, due to violations of the right to trial within a reasonable time 4.1.3.2. **Draft Law on Amendments and** Fulfilled during the drafting of the Fulfilled during the Ministry in charge Budget of Action Plan of judiciary Republic of **Supplements to the Law on Public** drafting of the Action

<b>Prosecutor's Office in terms of amending</b>	Plan	Serbia
the provisions on civil liability of the		
public prosecutors/deputy public		
prosecutors in accordance with the		
following principles:		
1. Republic of Serbia may call upon the		
public prosecutor/deputy public		
prosecutor to reimburse the amount paid,		
if the damage was caused intentionally,		
2. If the intentional infliction of harm		
has been established in regular civil		
proceedings,		
3. If the decision of the European Court		
of Human Rights or any other		
international court established that		
during the proceedings human rights and		
fundamental freedoms have been		
violated, and that the judgment was		
based on such violation		

# 4.2. STRATEGIC OBJECTIVE: EFFICIENT AND TRANSPARENT INSTRUMENTS FOR APPLYING STANDARDS AND ANALYZING WORK PERFORMANCE

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Fully introduced and functional centralized data collection and processing system,
- 2. The number of conducted trainings,
- 3. The swiftness of obtaining information,
- 4. By-laws regulating the content of the uniform work report adopted,
- 5. Law on Organization of Courts and Law on Public Prosecutor's Office drafted

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on the work of the High Judicial Council
- 2. Report on the work of the State Prosecutorial Council
- 3. Report on the work of the Ministry
- 4. Report on the work of the Judicial Academy

# 4.2.1 STRATEGIC GUIDELINE: COLLECTING AND PROCESSING DATA ON ALL PERFORMANCE APPRAISAL AND EVALUATION CRITERIA, AND SUBMITTING REPORTS ON WORK IN A UNIFORM MODEL FORM

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
4.2.1.1.	Introduction of a centralized data	1. Analysis of the results of existing	Long-term	Ministry in	Budget of
	collection and processing system in all	data collection and processing		charge of	Republic of
	courts	systems in courts (AVP, SAPS)		judiciary,	Serbia and
		2. Evaluation of the results of the		Supreme Court	international
		pilot project for introducing SAPS in		of Cassation,	assistance (IPA
		courts		High Judicial	2012)
		3. Undertaking of cost analysis of the		Council	
		introduction of a centralized system			
		4. Selection of the most efficient			
		system and its introduction in all			
		courts			
4.2.1.2.	Introduction of a centralized data	1. Evaluation of the results of the	Long-term	Ministry in	Budget of
	collection and processing system in all	pilot project for introducing SAPO in		charge of	Republic of
	public prosecutors' offices	public prosecutors' offices		judiciary, State	Serbia and
		2. Undertaking of the cost analysis of		Prosecutorial	international
		introduction of a centralized system		Council,	assistance
		3. Installation of the centralized data		Republic Public	

		collection and processing system in		Prosecutor's	
		all public prosecutors' offices		Office	
4.2.1.3.	Conducting trainings for employees in	1. Determining the circle of	Long-term	Ministry in	Budget of
	courts and public prosecutors' offices for	employees that will take part in the		charge of	Republic of
	working with the centralized data	training		judiciary, High	Serbia and
	collection and processing system	2. Determining the training program		Judicial	international
		for employees		Council, State	assistance
		3. Implementation of the employee		Prosecutorial	
		training		Council,	
				Judicial	
				Academy	
4.2.1.4.	Adoption of a bylaw regulating the	1. Establishment of a working group	First quarter 2014	High Judicial	Budget of
	content of work reports in accordance	for drafting the act		Council, State	Republic of
	with the adopted criteria	2. Drafting of the act		Prosecutorial	Serbia
		3. Submission of the act for		Council	
		comments and consideration of the			
		comments			
		4. Adoption of the act			
4.2.1.5.	Applying normative framework in terms	1. Submission of working reports by	Continuously	Courts, public	Budget of
	of submission of working reports and	the judicial office holders		prosecutor's	Republic of
	performing upon those reports	2. Consideration of working reports		offices, High	Serbia
		by the competent authorities and		Judicial	
		acting in accordance with the law		Council, State	
				Prosecutorial	
				Council	

4.2.1.6.	Review of operational capabilities of	1. Review of operational capabilities	Long-term	Ministry in	Budget of
	centralized data collection and processing	of introduced centralized data		charge of	Republic of
	systems in courts and public prosecutors'	collection and processing systems		judiciary	Serbia and
	offices, and possible improvements of the	2. Improving the program by		3	international
	program according to the requirements	introducing various new applications,			assistance (IPA
	of the courts and public prosecutors'	according to the requirements of the			2012)
	offices	courts and public prosecutors' offices			
4.2.2 ST	RATEGIC GUIDELINE: ESTABLISHME	NT OF A UNIFORM SYSTEM FOR	THE COLLECTION,	PROCESSING A	ND ANALYSIS
	MPLAINTS AND PETITIONS RELATING				
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
4.2.2.1.	Draft Law on Amendments and	1. Continuation of the work of the	Middle-term	Ministry in	Budget of
	Supplements to the Law on Organization	working group		charge of	Republic of
	of Courts with a view to establish a	2. Drafting of the Law		judiciary	Serbia
	uniform system for the collection,	3. Public debate			
	processing and analysis of complaints and	4. Submission of the Draft to the			
	petitions relating to the work of judicial	Government			
	office holders, carried out by the High				
	Judicial Council				
4.2.2.2.	Amendments to the Court Rules of	1. Establishment of a working group	Middle-term	Ministry in	Budget of
	Procedure in line with the Amendments	for drafting the Court Rules of		charge of	Republic of
	and Supplements to the Law on	Procedure		judiciary	Serbia
	Organization of Courts	2. Drafting of the Court Rules of			
		Procedure			
		3. Submission of the Court Rules of			
	1	Procedure for comments and	1	i	i

		consideration of the comments			
		4. Adoption of the Court Rules of			
		Procedure			
4.2.2.3.	Draft Law on Amendments and	1. Continuation of the work of the	Middle-term	Ministry in	Budget of
	Supplements to the Law on Public	working group		charge of	Republic of
	Prosecutor's Office with a view to	2. Drafting of the Law		judiciary	Serbia and
	establish a uniform system for the	3. Public debate			international
	collection, processing and analysis of	4. Submission of the Draft to the			assistance
	complaints and petitions relating to the	Government			
	work of judicial office holders, carried				
	out by the State Prosecutorial Council				
4.2.2.4.	Amendments to the Rulebook on	1. Establishment of a working group	Middle-term	State	Budget of
	Administration in Public Prosecutor's	for drafting the Rulebook		Prosecutorial	Republic of
	Office in line with the Amendments and	2. Drafting of the Rulebook		Council	Serbia
	Supplements to the Law on Public	3. Submission of the Rulebook for			
	Prosecutor's Office	comments and consideration of the			
		comments			
		4. Adoption of the Rulebook			
4.2.2.5.	Strengthening the capacity of the High	1. Conducting an analysis to	Middle-term	High Judicial	Budget of
	Judicial council to more efficiently act	determine the existing capacities of		Council	Republic of
	upon the complaints and petitions	the High Judicial Council			Serbia and
	relating to the work of judicial office	2. Determining the required number			international
	holders	of employees in the complaints and			assistance
		petitions division			(Programme of
		3. Filling of vacancies			Norwegian
					bilateral
					assistance of

4.2.2.6.	Strengthening the capacity of the State	Conducting an analysis to	Middle-term	State	the Government of the Kingdom of Norway, IPA 2013) Budget of
.,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Prosecutorial Council to more efficiently act upon the complaints and petitions	determine the existing capacities of the State Prosecutorial Council	Triadic term	Prosecutorial Council	Republic of Serbia and
	relating to the work of judicial office holders	<ul><li>2. Determining the required number of employees in the complaints and petitions division</li><li>3. Filling of vacancies</li></ul>			international assistance (IPA 2013)
	RATEGIC GUIDELINE: TRANSPARENT S AND PUBLIC PROSECUTORS	CONDUCT OF REGULAR AND E	XTRAORDINARY PE	CRFORMANCE A	APPRAISAL OF
00202	S AND I ODDIC I ROSECOTORS				
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
		ACTIVITY  1. Establish new judges' performance appraisal ratios 2. Regular judges' performance appraisals are conducted, including a rationale for the decision and the right to judicial protection	COMPLETION OF		

		performance appraisals, including a			
		rationale for the decision and the right			
		to judicial protection			
4.2.3.3.	Perform transparent regular	1. Establishing clear and objective	Continuously,	State	Budget of
	performance appraisal of public	criteria for regular prosecutors' and	periodically	Prosecutorial	Republic of
	prosecutors and deputy public	deputies' performance appraisal ratios		Council	Serbia
	prosecutors	2. Conducting regular prosecutors'			
		and deputies' performance appraisals,			
		including a rationale for the decision			
		and the right to judicial protection			
4.2.3.4.	Perform transparent extraordinary	1. Establishing clear and objective	Continuously,	State	Budget of
	performance appraisal of public	criteria for extraordinary performance	periodically	Prosecutorial	Republic of
	prosecutors and deputy public	appraisal of prosecutors and deputies		Council	Serbia
	prosecutors	2. Conducting extraordinary			
		performance appraisals of public			
		prosecutors and deputy public			
		prosecutors, including a rationale for			
		the decision and the right to judicial			
		protection			
4.2.4 ST	TRATEGIC GUIDELINE: STRENGTHEN	ING OF THE EXISTING MECHAN	ISMS FOR TRANSP	ARENT DETER	MINATION OF
DISCIP	LINARY ACCOUNTABILITY OF HOLDE	RS OF JUDICIAL OFFICES			
			DEADLINE FOR	COMPETENT	SOURCES OF
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	FUNDS
			THE MEASURE		
4.2.4.1.	Strengthening the capacity of the	1. Determining the existing and	Second quarter 2014	High Judicial	Budget of
	disciplinary bodies at High Judicial	required number of employees		Council	Republic of
	Council	2. Filling of potential vacancies			Serbia
			,		

4.2.4.2.	Strengthening the capacity of the disciplinary bodies at State Prosecutorial Council	<ol> <li>Determining the existing and required number of employees</li> <li>Filling of potential vacancies</li> </ol>	Second quarter 2014	State Prosecutorial Council	Budget of Republic of Serbia
4.2.4.3.	Training of the employees in the disciplinary bodies in High Judicial Council	<ol> <li>Determine training needs</li> <li>Conducting of training</li> </ol>	Continuously	High Judicial Council, Judicial Academy	Budget of Republic of Serbia and international assistance (OSCE)
4.2.4.4.	Training of the employees in the disciplinary bodies in State Prosecutorial Council	<ol> <li>Determine training needs</li> <li>Conducting of training</li> </ol>	Continuously	State Prosecutorial Council, Judicial Academy	Budget of Republic of Serbia and international assistance (OSCE)
4.2.4.5.	Amending of relevant bylaws in terms of introducing the obligation of the disciplinary bodies to submit work reports	<ol> <li>Establishment of the working group</li> <li>Drafting of the acts</li> <li>Submission of the acts for comments and consideration of the comments</li> <li>Adoption of the acts</li> </ol>	Fourth quarter 2013	High Judicial Council, State Prosecutorial Council	Budget of Republic of Serbia
4.2.4.6.	Consistent implementation of bylaws with regard to the obligation of the disciplinary bodies to submit work reports	1. Submitting of reports on work of disciplinary bodies2. Publication of the reports to inform the public on the work of disciplinary bodies	Continuously	High Judicial Council, State Prosecutorial Council	Budget of Republic of Serbia

		3. Publication of the standpoints taken			
		in interpretation of the rules on			
		disciplinary accountability			
4.2.4.7.	Further improvement of mechanisms for	1. Review of work reports and	Middle-term	High Judicial	Budget of
	determining disciplinary accountability of	evaluation of the efficiency of the		Council, State	Republic of
	judges and public prosecutors	mechanism		Prosecutorial	Serbia and
		2. Improvement of the existing		Council	international
		mechanism based on the findings of			assistance
		the review			

# 4.3 STRATEGIC OBJECTIVE: FUNCTIONAL AND TRANSPARENT MECHANISMS OF ACCOUNTABILITY (FOR PERFORMANCE APPRAISAL, ETHICAL STANDARDS AND DISCIPLINARY RULES, AS WELL AS OF ACCOUNTABILITY OF SELF-GOVERNING STRUCTURES)

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. The number of initiated disciplinary proceedings,
- 2. The number of filed disciplinary charges,
- 3. The number of imposed disciplinary sanctions,
- 4. The number of enforced disciplinary sanctions,
- 5. The number of statute-barred cases,
- 6. Law on Judges and Law on Prosecutor's Office drafted.

#### SOURCES OF VERIFICATION OF INDICATORS:

- 1. Report on work of disciplinary bodies,
- 2. Report on work of the Ministry

## 4.3.1 STRATEGIC GUIDELINE: CONSISTENT AND TRANSPARENT APPLICATION OF THE NORMATIVE FRAMEWORK REGULATING DISCIPLINARY ACCOUNTABILITY OF JUDICIAL OFFICE HOLDERS

			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	<b>AUTHORITY</b>	OF FUNDS
			THE MEASURE		

4.3.1.1.	Consistent implementation of advanced	Activities shall be defined during the	Continuously,	High Judicial	Budget of
	legislative framework with regard to	updating of the Action Plan	beginning middle-	Council, State	Republic of
	strengthening disciplinary accountability		term	Prosecutorial	Serbia
				Council	
4.3.1.2.	Analysis of work reports of disciplinary	1. Determining the number of	Continuously	High Judicial	Budget of
	authorities in courts, undertaking legally	instituted proceedings and the number		Council	Republic of
	prescribed measures	of filed disciplinary charges			Serbia and
		2. Statistical processing of collected			international
		data according to specified criteria			assistance
		3. Undertaking legally prescribed			
		measures based on the results of the			
		analysis			
4.3.1.3.	Analysis of work reports of disciplinary	1. Determining the number of	Continuously	State Prosecutorial	Budget of
	authorities in public prosecutors' offices,	instituted proceedings and the number		Council	Republic of
	undertaking legally prescribed measures	of filed disciplinary charges			Serbia and
		2. Statistical processing of collected			international
		data according to specified criteria			assistance
		3. Undertaking legally prescribed			
		measures based on the results of the			
		analysis			
4.3.1.4.	Monitoring of the enforcement of	1. Informing the competent	Continuously	High Judicial	Budget of
	pronounced disciplinary sanctions in	authorities on the enforcement of		Council	Republic of
	courts	imposed sanctions			Serbia
		2. Analysis and processing of data on			
		the number and type of imposed			
		sanctions			
4.3.1.5.	Monitoring of the enforcement of	1. Informing the competent	Continuously	State Prosecutorial	Budget of

	pronounced disciplinary sanctions in	authorities on the enforcement of		Council	Republic of
	public prosecutor's offices	imposed sanctions			Serbia
		2. Analysis and processing of data on			
		the number and type of imposed			
		sanctions			
4.3.2 ST	RATEGIC GUIDELINE: STRENGTHENIN	G TRANSPARENT MECHANISMS	OF ACCOUNTABILIT	TY FOR MALPRAC	CTICE
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
4.3.2.1.	Drafting of Law on Amendments and	1. Continuation of the work of the	Middle-term	Ministry in charge	Budget of
	Supplements to the Law on Judges in	working group		of judiciary	Republic of
	terms of strengthening mechanisms for	2. Drafting of the Law			Serbia and
	sanctioning malpractice (i.e. introduce	3. Public debate			international
	new sanctions for malpractice, strengthen	4. Submission of the Draft to the			assistance
	the relation between work results and	Government			
	promotion possibilities)				
4.3.2.2.	Consistent implementation of the	Activities shall be defined during the	Continuously,	High Judicial	Budget of
	amended Law on Judges in terms of	updating of the Action Plan	beginning middle-	Council, Judicial	Republic of
	strengthening mechanisms for		term	Academy,	Serbia
	sanctioning malpractice				
4.3.2.3.	Drafting of Law on Amendments and	1. Continuation of the work of the	Middle-term	Ministry in charge	Budget of
	Supplements to the Law on Public	working group		of judiciary	Republic of
	Prosecutor's Office in terms of	2. Drafting of the Law			Serbia and
	strengthening mechanisms for	3. Public debate			international
	sanctioning malpractice (i.e. introduce	4. Submission of the Draft to the			assistance
	new sanctions for malpractice, strengthen	Government			

	the relation between work results and promotion possibilities)				
4.3.2.4.	Consistent implementation of the	Activities shall be defined during the	Continuously,	State Prosecutorial	Budget of
	amended Public Prosecutor's Office in	updating of the Action plan	beginning middle-	Council, Judicial	Republic of
	terms of strengthening mechanisms for		term	Academy	Serbia
	sanctioning malpractice				
4.3.3 ST	RATEGIC GUIDELINE: ESTABLISHMEN	T OF A SYSTEM OF ACCOUNTA	ABILITY OF THE HI	GH JUDICIAL CO	OUNCIL AND
THE ST	TATE PROSECUTORIAL COUNCIL AND IN	MPROVEMENT OF ACCOUNTABL		OF THESE BODIES	S
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS
			THE MEASURE		
4.3.3.1.	Drafting of the Law on Amendments and	1. Establishment of the working	Fourth quarter 2013	Ministry in charge	Budget of
	Supplements to the Law on the High	group		of judiciary	Republic of
	Judicial Council in terms of improving the	2. Drafting of the Law			Serbia
	provisions on accountability	3. Public debate			
		4. Submission of the Draft Law to			
		the Government			
4.3.3.2.	Adoption of the Code of Ethics for members	1. Establishment of a working	Fourth quarter 2013	High Judicial	Budget of
	of the High Judicial Council	group for drafting the Code of		Council	Republic of
		Ethics			Serbia
		2. Drafting of the Code of Ethics			
		3. Submission of the working text			
		for comments and consideration of			
		the comments			
		4. Adoption of the Code of Ethics			

4.3.3.3.	Drafting of the Law on Amendments and	1. Establishment of the working	Fourth quarter 2013	Ministry in charge	Budget of
	Supplements to the Law on the State	group		of judiciary	Republic of
	Prosecutorial Council in terms of improving	2. Drafting of the working text of			Serbia
	the provisions on accountability	the Law			
		3. Public debate			
		4. Submission of the Draft Law to			
		the Government			
4.3.3.4.	Adoption of the Code of Ethics for the	1. Establishment of a working	Fourth quarter 2013	State Prosecutorial	Budget of
	members of the State Prosecutorial Council	group for drafting the Code of		Council	Republic of
		Ethics			Serbia
		2. Drafting of the Code of Ethics			
		3. Submission of the text for			
		comments and consideration of the			
		comments			
		4. Adoption of the Code of Ethics			

### 4.4 STRATEGIC OBJECTIVE: FUNCTIONAL AND TRANSPARENT MECHANISMS OF ACCOUNTABILITY OF MEMBERS OF JUDICIAL PROFESSIONS

#### STRATEGIC OBJECTIVE INDICATORS:

- 1. Adoption of relevant bylaws in the field of accountability of members of judicial professions,
- 2. Law on Permanent Court Interpreters and Law on Expert Witnesses drafted
- 3. Disciplinary bodies established

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on work of the Ministry
- 2. Data gathered from the Chamber of Bailiffs and the Chamber of Public Notaries

#### 4.4.1 STRATEGIC GUIDELINE: STRENGTHENING TRANSPARENT MECHANISMS OF ACCOUNTABILITY OF BAILIFFS

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
4.4.1.1.	Adoption of the Rulebook on the Conduct of Oversight of the Work of Bailiffs by the Ministry	<ol> <li>Establishment of a working group for drafting the Rulebook</li> <li>Drafting of the Rulebook</li> <li>Submission of the text for comments and consideration of the comments</li> <li>Adoption of the Rulebook</li> </ol>	Middle-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (IPA 2012,GIZ Legal reform project)
4.4.1.2.	Adoption of the Rulebook on the Conduct of Oversight of the Work of Bailiffs by the Chamber of Bailiffs	<ol> <li>Establishment of a working group for drafting the Rulebook</li> <li>Drafting of the Rulebook</li> <li>Submission of the text for comments and consideration of the comments</li> <li>Adoption of the Rulebook</li> </ol>	Middle-term	The Chamber of Bailiffs	Budget of Republic of Serbia and international assistance (IPA 2012, GIZ Legal reform project)
4.4.1.3.	Establishment of disciplinary bodies	<ol> <li>Conducting the selection procedure for disciplinary bodies</li> <li>Adoption of the decision on establishing of disciplinary bodies</li> <li>Publication of the decision on establishing of disciplinary bodies</li> </ol>	Middle-term	Ministry in charge of judiciary	Budget of Republic of Serbia

4.4.1.4	Improvement of the capacities of the	1. Conducting of analyses to	Middle-term	Ministry in charge	Budget of
	Ministry in charge of the judiciary for	determine the need to strengthen		of judiciary	Republic of
	conducting oversight of the work of bailiffs	its capacities of the Ministry in			Serbia and
		charge of the judiciary			international
		2. Amendments to the Act on the			assistance
		Job Classification of the Ministry			(IPA 2012,
		in charge of the judiciary			GIZ Legal
		2. Launching of an open			reform
		competition for filling vacancies			project)
		3. Filling of vacancies based on the			
		competition results			
4.4.2 ST	RATEGIC GUIDELINE: ESTABLISHMENT	OF A TRANSPARENT ACCOUNT	CABILITY SYSTEM F	OR PUBLIC NOTA	RIES
No.	MEASURE	ACTIVITY	DEADLINE FOR	COMPETENT	SOURCES
			<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
4.4.2.1.	Adoption of the act on disciplinary	1. Establishment of a working	Middle-term	Chamber of Public	Budget of
	accountability	group for drafting of the act		Notaries	Republic of
		2. Drafting of the act			Serbia and
		3. Submission of the act for			international
		comments and consideration of the			assistance
		comments			
		4. Adoption of the act			
4.4.2.2.	Adoption of a bylaw that more closely	1. Establishment of the working	Middle-term	Ministry in charge	Budget of
	regulates oversight of the work of public	group for drafting of the act		of judiciary	Republic of
	notaries by the Ministry in charge of the	2. Drafting of the act			Serbia and
	judiciary	3. Submission of the act for			international
		comments and consideration of the			assistance

		comments			(GIZ Legal
		4. Adoption of the act			reform
					project)
4.4.2.3.	Adoption of a bylaw that more closely	1. Establishment of the working	Middle-term	Chamber of Public	Budget of
	regulates oversight of the work of public	group for drafting of the act		Notaries	Republic of
	notaries by the Chamber of Public Notaries	2. Drafting of the act			Serbia and
		3. Submission of the act for			international
		comments and consideration of the			assistance
		comments			(GIZ Legal
		4. Adoption of the act			reform
					project,
					MDTF)
4.4.2.4.	Adoption of the Code of Ethics	1. Establishment of the working	Middle-term	Chamber of Public	Budget of
		group for drafting of the Code of		Notaries	Republic of
		Ethics			Serbia and
		2. Drafting of the Code of Ethics			international
		3. Submission of the Code of			assistance
		Ethics for comments and			(GIZ Legal
		consideration of the comments			reform
		4. Adoption of the Code of Ethics			project)
4.4.2.5.	Improvement of capacities of the Ministry in	1. Conduct analysis to determine	Middle-term	Ministry in charge	Budget of
	charge of the judiciary	the need for strengthening of the		of judiciary	Republic of
		capacities of the Ministry in charge			Serbia and
		of judiciary			international
		2. Amendments to the Act on the			assistance
		Job Classification of the Ministry			(GIZ Legal
		in charge of the judiciary			reform

		2. Launching of an open			project,
		competition for filling vacancies			MDTF)
		3. Filling of vacancies based on the			,
		competition results			
4.4.3 ST	RATEGIC GUIDELINE: STRENGTHENING		OF ACCOUNTABILIT	TY OF EXPERT WI	TNESSES
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS
			THE MEASURE		
4.4.3.1.	Consistent implementation of the Law on	1. Submission of reports from the	Continuously	Ministry in charge	Budget of
	Expert Witnesses in terms of the obligation	meetings where issues of		of judiciary	Republic of
	to consider issues of importance to the court	importance to the court regarding			Serbia
	at least once per year, at the annual session	the work of expert witnesses are			
	of judges in the first instance courts,	reviewed			
	regarding the work of expert witnesses	2. On the basis of the conclusions			
		adopted at the session of judges,			
		the presidents of courts determine			
		the need to increase the number of			
		expert witnesses for a specific field			
		or propose dismissal of expert			
		witnesses			
4.4.3.2.	<b>Drafting of Amendments and Supplements</b>	1. Establishment of the working	Long term	Ministry in charge	Budget of
	to the Law on Expert Witnesses in terms of	group		of judiciary	Republic of
	changing the procedures for dismissal of	2. Drafting of the Law			Serbia
	expert witnesses	3. Public debate			
		4. Submission of the Draft Law to			
		the Government			
4.4.3.3.	Improvement of capacities of Ministry in	1. Conducting of analysis to	Long term	Ministry in charge	Budget of

	charge of judiciary	determine the need of Ministry in charge of judiciary to strengthen its capacities  2. Amendments to the Act on the Job Classification at the Ministry in charge of judiciary  2. Launching of an open competition for filling vacancies  3. Filling of vacancies based on the competition results		of judiciary	Republic of Serbia and international assistance
	TRATEGIC GUIDELINE: STRENGTHENING PRETERS	G TRANSPARENT MECHANISMS	S OF ACCOUNTABII	LITY OF PERMAN	ENT COURT
No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF	COMPETENT AUTHORITY	SOURCES OF FUNDS
			THE MEASURE		
4.4.4.1.	Drafting of the Law on Permanent Court Interpreters, especially with a view to improving oversight of the work of court interpreters	<ol> <li>Establishment of the working group</li> <li>Drafting of the Law</li> <li>Public debate</li> <li>Submission of the Draft Law to the Government</li> </ol>	THE MEASURE Middle-term	Ministry in charge of judiciary	Budget of Republic of Serbia

		3. Submission of the Court Rules			
		of Procedure			
		for comments and consideration of			
		the comments			
		4. Adoption of the Court Rules of			
		Procedure			
4.4.4.3.	Improvement of capacities of Ministry in	1. Conduct analysis to determine	Middle-term	Ministry in charge	Budget of
	charge of judiciary	the need for strengthening of the		of judiciary	Republic of
		capacities of the Ministry in charge			Serbia and
		of judiciary			international
		2. Amendments to the Act on the			assistance
		Job Classification at the Ministry			
		in charge of judiciary			
		2. Launching of an open			
		competition for filling vacancies			
		3. Filling of vacancies based on the			
		competition results			
4.4.5 ST	RATEGIC GUIDELINE: ESTABLISHING TI	RANSPARENT MECHANISMS OF	ACCOUNTABILITY	OF MEDIATORS	
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		
4.4.5.1.	Drafting of the Law on Mediators in terms	1. Continuation of the work of the	Fourth quarter of	Ministry in charge	Budget of
	of specifying the provisions on the	working group	2013	of judiciary	Republic of
	accountability of mediators	2. Drafting of the Law			Serbia and
		3. Public debate			international
		4. Submission of the Draft to the			assistance
1		Government			

4.4.5.2.	Adoption of the Code of Ethics for	1. Establishment of a working	Middle-term	Chamber of	Budget of
	Mediators	group for drafting the Code of		Mediators,	Republic of
		Ethics		Ministry in charge	Serbia and
		2. Drafting of the Code of Ethics		of judiciary	international
		3. Submission of the Code of			assistance
		Ethics for comments and			
		consideration of the comments			
		4. Adoption of the Code of Ethics			
4.4.5.3.	Improvement of capacities of Ministry in	1. Conduct analysis to determine	Middle-term	Ministry in charge	Budget of
	charge of judiciary	the need for strengthening of the		of judiciary	Republic of
		capacities of the Ministry in charge			Serbia and
		of judiciary			international
		2. Amendments to the Act on the			assistance
		Job Classification at the Ministry			
		in charge of judiciary			
		3. Launching of an open			
		competition for filling vacancies			
		4. Filling of vacancies based on the			
		competition results			

4.5 STRATEGIC OBJECTIVE: ENHANCING ACCOUNTABILITY MECHANISMS OF COURT AND PROSECUTORIAL STAFF (JUDGES' AND PROSECUTORS' ASSISTANTS, TRAINEES, AS WELL AS CIVIL SERVANTS AND EMPLOYEES IN ADMINISTRATIVE, TECHNICAL, ACCOUNTING, IT AND OTHER SUPPORTING SERVICES), AS WELL AS THE ACCOUNTABILITY OF EMPLOYEES IN ADMINISTRATIVE OFFICES OF THE HIGH JUDICIAL COUNCIL AND STATE PROSECUTORIAL COUNCIL AND SECRETARIES OF THESE BODIES

#### STRATEGIC OBJECTIVE INDICATORS:

1. Analysis of existing rules and regulations on the liability of courts` and prosecutors` stuff (judges` and prosecutors` assistants, trainees, civil servants engaged with administrative, technical, accounting, IT and other supporting services), as well as the liability of employees in administrative offices of

High Judicial Council and State Prosecutorial Council, and secretaries of these bodies carried out

#### **SOURCES OF VERIFICATION OF INDICATORS:**

- 1. Report on work of the Ministry
- 2. Report on work of the High Judicial Council
- 3. Report on work of the State Prosecutorial Council

## 4.5.1 STRATEGIC GUIDELINE: IMPROVEMENT OF THE MECHANISM OF ACCOUNTABILITY OF JUDGES' AND PROSECUTORS' ASSISTANTS AND TRAINEES

No.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF THE MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
4.5.1.1.	Conducting of analysis of existing	1. Establishment of a working	Middle-term	Ministry in charge	Budget of
	regulations on accountability of judges' and	group for conducting an analysis of		of judiciary, High	Republic of
	prosecutors' assistants and trainees, and	existing regulations		Judicial Council	Serbia and
	possible modification of those regulations in	2. Conduct of the analysis		State Prosecutorial	international
	the form of excluding the accountability of	3. Possible amendments of existing		Council	assistance
	judges' and prosecutors' assistants and	regulations in the form of			
	trainees from the general regime of	excluding the accountability of			
	accountability of civil servants	judges' and prosecutors' assistants			
		and trainees from the general			
		regime of accountability of civil			
		servants			
4.5.2 ST	RATEGIC GUIDELINE: STRENGTHENING	THE MECHANISM OF ACCOUN	TABILITY OF CIVIL	SERVANTS AND I	EMPLOYEES
WORKI	NG IN ADMINISTRATIVE, TECHNICAL, A	CCOUNTING, IT AND OTHER SU	JPPORTING SERVIC	ES	
			DEADLINE FOR	COMPETENT	SOURCES
No.	MEASURE	ACTIVITY	<b>COMPLETION OF</b>	AUTHORITY	OF FUNDS
			THE MEASURE		

4.5.2.1.	Conducting of analysis of existing	1. Establishment of a working	Middle-term	Ministry in charge	Budget of
	regulations on accountability of civil	group for conducting an analysis of		of judiciary, High	Republic of
	servants and employees working in	existing regulations		Judicial Council,	Serbia and
	administrative, technical, accounting, IT	2. Conduct of the analysis		State Prosecutorial	international
	and other supporting services and possible	3. Possible amendments of existing		Council	assistance
	modification of those regulations in the form	regulations in the form of			(IPA 2012)
	of excluding their accountability from the	excluding their accountability from			
	general regime of accountability of civil	the general regime of			
	servants	accountability of civil servants			
4.5.3 ST	RATEGIC GUIDELINE: ENHANCEMENT	OF ACCOUNTABILITY OF EMI	PLOYEES IN ADMIN	ISTRATIVE OFFIC	CES OF THE
HIGH J	UDICIAL COUNCIL AND STATE PROSECU	TORIAL COUNCIL AND THE SE	CRETARIES OF THE	SE BODIES	
			DEADLINE FOR	COMPETENT	SOURCES
			DEADLINE FOR	COMILETENT	SOURCES
No.	MEASURE	ACTIVITY	COMPLETION OF	AUTHORITY	OF FUNDS
No.	MEASURE	ACTIVITY			
No. 4.5.3.1.	MEASURE  Conducting of analysis of existing	ACTIVITY  1. Establishment of a working	COMPLETION OF THE MEASURE		
			COMPLETION OF THE MEASURE	AUTHORITY	OF FUNDS
	Conducting of analysis of existing	1. Establishment of a working	COMPLETION OF THE MEASURE	AUTHORITY  Ministry in	OF FUNDS  Budget of
	Conducting of analysis of existing regulations on accountability of persons	Establishment of a working group for conducting an analysis of	COMPLETION OF THE MEASURE	AUTHORITY  Ministry in charge of	OF FUNDS  Budget of Republic of
	Conducting of analysis of existing regulations on accountability of persons employed in administrative offices of the	1. Establishment of a working group for conducting an analysis of existing regulations	COMPLETION OF THE MEASURE	AUTHORITY  Ministry in charge of judiciary, High	OF FUNDS  Budget of Republic of Serbia and
	Conducting of analysis of existing regulations on accountability of persons employed in administrative offices of the High Judicial Council and the State	1. Establishment of a working group for conducting an analysis of existing regulations 2. Conduct of the analysis	COMPLETION OF THE MEASURE	AUTHORITY  Ministry in charge of judiciary, High Judicial Council, ,	OF FUNDS  Budget of Republic of Serbia and international
	Conducting of analysis of existing regulations on accountability of persons employed in administrative offices of the High Judicial Council and the State Prosecutorial Council, and the secretaries of	<ol> <li>Establishment of a working group for conducting an analysis of existing regulations</li> <li>Conduct of the analysis</li> <li>Possible amendments of existing</li> </ol>	COMPLETION OF THE MEASURE	AUTHORITY  Ministry in charge of judiciary, High Judicial Council, , State	OF FUNDS  Budget of Republic of Serbia and international assistance
	Conducting of analysis of existing regulations on accountability of persons employed in administrative offices of the High Judicial Council and the State Prosecutorial Council, and the secretaries of these bodies, in the form of excluding their	<ol> <li>Establishment of a working group for conducting an analysis of existing regulations</li> <li>Conduct of the analysis</li> <li>Possible amendments of existing regulations in the form of</li> </ol>	COMPLETION OF THE MEASURE	AUTHORITY  Ministry in charge of judiciary, High Judicial Council, , State Prosecutorial	Budget of Republic of Serbia and international assistance (IPA 2012,

#### II TABLE VIEW OF ACTION PLAN

#### 5<sup>th</sup> PRINCIPLE: EFFICIENCY

5.1. STRATEGIC GOAL: ESTABLISHMENT OF EFFECTIVE AND EFFICIENT NETWORK OF COURTS AND PUBLIC PROSECUTORS' OFFICES, IMPROVEMENT OF INTERNAL PROCEDURES FOR THE WORK OF THE MINISTRY, COURTS AND PUBLIC PROSECUTORS' OFFICES AND ENHANCEMENT OF THE INFRASTRUCTURE

#### STRATEGIC GOAL INDICATORS:

- 1. Number of old cases / depreciation ratio
- 2. Number of courts and public prosecutors' offices per 100 000 citizens
- 3. Number of judges and public prosecutors per 100 000 citizens
- 4. Number of cases per judge/ public prosecutor (balance)
- 5. Scope and structure of the costs of judicial network
- 6. Established system of two-instance administrative judiciary
- 7. Internal procedures established and integrated
- 8. Scope of implementation of the measures intended for infrastructure improvement

#### INDICATOR VERIFICATION SOURCES:

- 1. Supreme Court of Cassation
- 2. Ministry in charge of judiciary
- 3. High Judicial Council and State Prosecutorial Council
- 4. Supreme Court of Cassation and Republic Public Prosecutor's Office
- 5. Ministry in charge of judiciary
- 6. Ministry in charge of judiciary, Supreme Court of Cassation
- 7. Ministry in charge of judiciary, Supreme Court of Cassation, Republic Public Prosecutor's Office
- 8. Ministry in charge of judiciary
- 9. Beside the stated indicators, we shall rely also on the methodology which was developed by CEPEJ

5.1.1. STRATEGIC GUIDELINE: ESTABLISHMENT OF AN EFFICIENT SYSTEM OF ALLOCATION OF JUDGES BASED ON THE PRINCIPLE OF EQUALIZATION OF THE NUMBER OF CASES PER JUDGE, AS WELL AS ON ADDITIONAL CRITERIA TAKEN INTO CONSIDERATION IN THE PROCESS OF ESTABLISHING THE NEW COURT NETWORK; RESPECT OF THE PRINCIPLE THAT A JUDGE CAN BE TRANSFERRED ONLY IN THE COURT OF THE SAME RANK WHICH IS OVERTAKING COMPETENCES FROM THE ABOLISHED COURT; INTRODUCTION OF THE SYSTEM OF PERMANENT HORIZONTAL TRANSFER AND RELOCATION OF JUDGES (ON A VOLUNTARY BASIS, IN ACCORDANCE WITH THE CONSTITUTION AND WITH ADEQUATE STIMULATION) WITH PARTICULAR REGARD TO THE REINTEGRATION OF JUDGES WHO RETURNED TO OFFICE AFTER THE DECISION OF THE CONSTITUTIONAL COURT OF SERBIA IN 2012; TERMINATION OF OFFICE OF A PUBLIC PROSECUTOR ONLY IF THE PUBLIC PROSECUTOR'S OFFICE WAS ABOLISHED. IT SHALL BE CONSIDERED

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.1.1.1.	Development of the program for	1.Establishing of the working group for the	Third quarter of	High Judicial	Budget of
	efficient allocation of judges	development of the program for efficient	2013	Council, Ministry	Republic of
		allocation of judges		in charge of	Serbia
		2.Development of the program for efficient		judiciary	
		allocation of judges			
5.1.1.2.	Application of the program for	Activities shall be defined more precisely	Fourth quarter of		Budget of
	efficient allocation of judges	during the updating of the Action Plan	2013		Republic of
					Serbia

5.1.2. STRATEGIC GUIDELINE: HARMONIZATION OF THE COURT NETWORK WITH THE BRUSSELS AGREEMENT (FIRST AGREEMENT OF PRINCIPLES GOVERNING THE NORMALIZATION OF RELATIONS). CONDUCTION OF REGULAR PERIODIC ANALYSES OF JUDICIAL NETWORK EFFICIENCY, BASED ON THE IMPROVED METHODOLOGY AND ITS GRADUAL ADAPTATION TO ARISING NEEDS. AVOIDING SUDDEN CHANGES THAT ENTAIL A PERIOD OF ADJUSTMENT AND BACKLOG.

			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	<b>AUTHORITY</b>	OF FUNDS
			OF MEASURE		

5.1.2.1.	Amendments to the Law on the Seats	(1. Preparation of the final draft of the Law)	Third quarter of	Ministry in charge	Budget of
	and Territorial Jurisdiction of Courts	2. Directing the draft of the Law on	2013	of judiciary	Republic of
	and Pubic Prosecutors' Offices for	Amendments to the Law on Seats and			Serbia
	the purpose of harmonization with	Territorial Jurisdiction of Courts and Pubic			
	the Brussels Agreement	Prosecutors' Offices to the Government			
5.1.2.2.	<b>Drafting of the Draft Law on</b>	(Fulfilled during the drafting of the Action	Fulfilled during	Ministry in charge	Budget of
	<b>Organization of Courts on the</b>	Plan	the drafting of the	of judiciary	Republic of
	transfer of proceedings in the field of		Action Plan		Serbia
	intellectual property to the				
	jurisdiction of the Commercial Court				
	in Belgrade				
5.1.2.3.	Undertaking of regular periodical	1. Establishing of the working group for	Periodically,	Ministry in charge	Budget of
	efficiency analyses of the judicial	creation of the new methodology model for	beginning	of judiciary,	Republic of
	network using improved methodology	undertaking of periodical efficiency	medium-term	Supreme Court of	Serbia and
		analyses of judiciary		Cassation,	international
		2. Undertaking of regular periodical		Republic Public	assistance
		efficiency analyses of the judicial network		Prosecutor's	(IPA 2012)
		using improved methodology		Office	
5.1.2.4.	Adjusting of the judicial network to	1. Continuation of the work of the working	Periodically,	Ministry in charge	Budget of
	the needs, pursuant to the results	group for the preparation of the draft Law	beginning long-	of judiciary, High	Republic of
	received from periodical analyses	2. Drafting text of Law	term	Judicial Council	Serbia and
		3. Public debate			international
		4. Directing the draft Law to the			assistance
		Government			(IPA 2012)
		5. Initiation of the work of corrected			
		network of courts pursuant to the Law on			

5.1.2.5.	Undertaking of correctional measures	the amendments to the Law on the Seats and Territorial Jurisdiction of Courts and Pubic Prosecutors' Offices  Activities shall be defined more precisely	Continuously	Courts, public	Budget of
	on the level of individual courts and prosecutors' offices with the goal of improving efficiency of the network of courts and prosecutors' offices as a whole	during the updating of the Action Plan	J	prosecutor's offices	Republic of Serbia (IPA 2012)
5.1.3. ST	RATEGIC GUIDELINE: INTRODUCT	TION OF A TWO-TIER SYSTEM OF ADM	INISTRATIVE CO	URTS	
NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.1.3.1.	Development of normative	1. Continuation of work of the working	Medium-term	Ministry in charge	Budget of
	framework for introduction of two-	group for the preparation of the draft Law		of judiciary	Republic of
	tier administrative judiciary through	2. Preparation of the draft Law on			Serbia
	the amendments to the Law on	amendments to the Law			
	Organization of Courts	<ul><li>3. Public debate</li><li>4. Directing the draft Law on amendments to the Law Government</li></ul>			
5.1.3.2.	Amendments to the Law on Administrative Procedure	<ol> <li>Establishing of the working group for the preparation of the draft Law</li> <li>Preparation of the draft Law on amendments to the Law</li> <li>Public debate</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia

		4. Directing the draft Law on amendments			
		to the Law to the Government			
5.1.3.3.	Initiation of work of first-instance	Activities shall be defined more precisely	Long term		Budget of
	administrative courts and High	during the updating of the Action Plan			Republic of
	Administrative Court				Serbia
5.1.4. ST	RATEGIC GUIDELINE: IMPROVEM	ENT OF INTERNAL PROCEDURES OF T	THE MINISTRY (IN	CLUDING THE DI	RECTORATE
FOR EN	FORCEMENT OF CRIMINAL SANCT	TIONS), OF COURTS AND IN PROSECUT	ORS' OFFICES		
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.1.4.1.	Undertaking of comprehensive	1. Establishing of the working group for	Medium-term	Ministry in charge	Budget of
	analysis of the internal procedures in	undertaking of the analysis of the internal		of judiciary,	Republic of
	the Ministry in charge of the	procedures in the Ministry, courts and		Supreme Court of	Serbia and
	judiciary, courts and public	prosecutors' offices		Cassation,	international
	prosecutors' offices	2. Undertaking of analysis		Republic Public	assistance
		3. Preparation of the report on key problems		Prosecutor's	(MDTF)
		within internal procedures with proposal for		Office	
		their improvement			
		4. Directing the report on key problems			
		within internal procedures in the Ministry in			
		charge of the judiciary to the Supreme Court			
		of Cassation, and the Republic Public			
		Prosecutor's Office			
5.1.4.2.	Undertaking of the measures	Activities shall be defined more precisely	Long term	Ministry in charge	Budget of
3.1.7.2.	proposed upon the completion of the	during the updating of the Action Plan	Long Cilli	of judiciary,	Republic of
	analysis	during the updating of the Action I fall		Supreme Court of	Serbia and
	anarysis			Supreme Court of	Sciula allu

OF TH PROSEC	E ANALYSIS AND ASSESSMENT	ENHANCEMENT OF JUDICIAL ADMIN OF THE ROLE OF MANAGERS AND DETERMINATION OF THEIR POSITION	ND SECRETARIES	S OF COURTS A	AND PUBLIC
NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.1.5.1.	Undertaking of the analysis of the technical process of work of judicial administration, including evaluation of the role of managers and secretaries in courts and prosecutors' offices	1. Establishing of working groups for undertaking of the analysis of the technical process of work of judicial administration, including evaluation of the role of administrators and secretaries in courts and prosecutors' offices  2. Undertaking of the analysis  3. Preparation of the report on undertaken analysis and evaluation of the role of managers and secretaries in courts, prosecutors' office, with proposed measures for improvement  4. Directing the report to the High Judicial Council and Republic Public Prosecutor's Office	Medium-term	Ministry in charge of judiciary, High Judicial Council, Republic Public Prosecutor's Office	Budget of Republic of Serbia and international assistance (IPA 2012)

5.1.5.2.	Undertaking of measures for	Activities shall be defined more precisely	Long term		Budget of
	improvement of judicial	during the updating of the Action Plan	_		Republic of
	administration, based on the results				Serbia (IPA
	of undertaken analysis and evaluation				2012)
5.1.6. ST	TRATEGIC GUIDELINE: DEVELOPM	IENT OF INFRASTRUCTURAL INVEST	MENT PLANNING	PROCEDURES BA	SED ON THE
LEVEL	OF PRIORITY, TO ENABLE THE MI	NISTRY'S ASSESSMENT OF A CLEARLY	Y DEFINED AND P	RIORITIZED LIST	SUBMITTED
BY THE	HIGH JUDICIAL COUNCIL AND TH	E STATE PROSECUTORIAL COUNCIL			
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.1.6.1.	Establishing of improved uniform	1. Improvement of the database on the status	Continuously	Ministry in charge	Budget of
	database on the status of	of infrastructure and required investment		of judiciary, High	Republic of
	infrastructure and required	and its complementing with data related to		Judicial Council,	Serbia (IPA
	investments for all the courts and	the public prosecutors' offices		State Prosecutorial	2012)
	public prosecutor's offices	2. Enabling full access to data in the		Council	
		database on infrastructure to the Ministry			
<b>5.1.6.2</b> .	Periodical preparation of list of		Periodically	Ministry in charge	Budget of
	required investments in the	infrastructure to the High Judicial Council		of judiciary, High	Republic of
	infrastructure created based on the	and State Prosecutorial Council		Judicial Council,	Serbia and
	principle of priority by the High			State Prosecutorial	international
	Judicial Council and State	within the High Judicial Council and State		Council	assistance
	Prosecutorial Council	Prosecutorial Council, and with			
		participation of the representatives of the			
		Ministry, who are competent for the issues			
		of investments in infrastructure			

5.1.6.3.	Preparation of the investment plan based on previous evaluation of the lists of required investments in the infrastructure which are submitted	3. Preparation of the lists of required investments and their submission to the Ministry  1. Evaluation of the lists of required investments in the infrastructure  2. Preparation of the plan for investments in infrastructure	Periodically	Ministry in charge of judiciary	Budget of Republic of Serbia
	by the High Judicial Council and				
517 ST	State Prosecutorial Council	TION AND DEVELOPMENT OF CASE-WI	FIGHTING SVSTER	<u> </u>	
3.1.7. 31	RATEGIC GUIDELINE. INTRODUCT	TON AND DEVELOTIMENT OF CASE-WI	DEADLINE FOR	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.1.7.1.	Development of the program for establishing of the efficient system for weighing of cases	1.Establishing of the working group for the development of the Program for establishing of the efficient system for weighing of cases  2. Development of the draft Program for establishing of the efficient system for weighing of cases  3. Sending draft Program for comments  4. Adoption of the Program	Third quarter of 2013	Ministry in charge of judiciary, High Judicial Council	Budget of Republic of Serbia
5.1.7.2.	Efficient application of the system for weighing of cases	1. Activities shall be defined more precisely during the updating of the Action Plan	Medium-term		Budget of Republic of Serbia and international assistance

					(75 + 5015)	
		1			(IPA 2012)	
5.2. ST	5.2. STRETEGIC GOAL: ESTABLISHING OF E-JUSTICE <sup>1</sup>					
STRA	TEGIC GOAL INDICATORS:					
INDIC	CATOR VERIFICATION SOURCES:					
5.2.1.	STRATEGIC GUIDELINE: Improvemen	nt of efficiency by establishing o	centralized ICT body	y for management of e-ju	stice (directorate,	
agency	y or public company)					
5.2.2.	STRATEGIC GUIDELINE: Enabling acc	cess of internet services to all us	ers			
5.2.3.	STRATEGIC GUIDELINE: Ensuring su	stainable development OF ICT	system through financ	ial management and user	r support services	
during	g entire life cycle					
5.2.4.	STRATEGIC GUIDELINE: Achieving un	niformity of ICT services, tools	and methods across th	e entire judicial sector		
5.2.5.	STRATEGIC GUIDELINE: Supporting	appropriate working environme	nt and wide system av	ailability		
5.2.6.	STRATEGIC GUIDELINE: Improving e	efficiency of ICT operations thro	ugh performance mea	surement		
5.2.7.	STRATEGIC GUIDELINE: Achieving so	ound balance between external a	nd internal services w	ith emphasis on efficienc	y	
5.2.8.	STRATEGIC GUIDELINE: Improving o	of information security				
5.2.9.	STRATEGIC GUIDELINE: Improving I	CT competencies of end users, I	CT staff and manager	nent		
5.2.10.	STRATEGIC GUIDELINE: Harmonizi	ng of ICT business processes an	d functions through re	esistant ICT architecture		
5.2.11.	STRATEGIC GUIDELINE: Introducing	g diversified communication cha	nnels by using moder	n ICT tools		
5.2.12.	STRATEGIC GUIDELINE: Motivating	well-performing ICT staff				
5.2.13.	STRATEGIC GUIDELINE: Increasing	the level of information availab	e across judicial secto	r		
5.2.14.	STRATEGIC GUIDELINE: Improving	the fundraising capacities for IC	T and efficient fund	management		
5.2.15.	STRATEGIC GUIDELINE: Improving	of the functionality and coverag	e of the judicial sector	r by ICT systems		
5.3. ST	TRATEGIC GOAL: RESOLVING CASE	ES WITHIN A REASONABLE	TIME AND ESTABLI	SHMENT OF AN EFFIC	CIENT AND	
SUST	AINABLE SYSTEM FOR RESOLVING	OLD CASES, BASED ON THE	PRIORITY PRINCI	PLE		
STRA	TEGIC GOAL INDICATORS:					

<sup>1</sup> Concretization of measures and activities, as well as mechanisms for monitoring of implementation (indicators) shall be elaborated in detail in the ICT strategy which is soon to be completed

- 1. Number and structure of judgments of the ECHR against the Republic of Serbia related to the breach of the right to trial within a reasonable time
- 2. Structure of the breaches of the Convention established in the judgments of the ECHR against the Republic of Serbia ratio between the number of breaches of the right to trial within a reasonable time and other breaches of the Convention
- 3. Number of concluded amicable settlements and issued unilateral declarations due to breach of the right to trial within a reasonable time
- 4. Depreciation ratio

#### **INDICATOR VERIFICATION SOURCES:**

- 1. Ministry in charge of the judiciary (Sector for Cooperation with the ECHR)
- 2. Ministry in charge of the judiciary (Sector for cooperation with the ECHR)
- 3. Ministry in charge of the judiciary (Sector for cooperation with the ECHR)
- 4. Annual Report on the work of the Supreme Court of Cassation

## 5.3.1. STRATEGIC GUIDELINE: WIDER IMPLEMENTATION OF THE SIMPLIFIED PROCEDURAL FORMS AND INSTITUTES SUCH AS PLEA BARGAINING, IMPLEMENTATION OF THE PRINCIPLE OF OPPORTUNITY IN CRIMINAL PROSECUTION AND DIRECTING PARTIES TOWARDS ALTERNATIVE DISPUTE RESOLUTION METHODS (SUCH AS MEDIATION) WHENEVER ALLOWED BY LEGISLATIVE FRAMEWORK

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.3.1.1.	Broader application of the institute of	1. Education of judges and prosecutors in	Continuously	Ministry in charge	Budget of
	agreement on confession of guilt	the field of application of the agreement on		of judiciary,	Republic of
		confession of guilt		Republic Public	Serbia and
		2. Raising awareness of citizens regarding		Prosecutor's	international
		application of this institute in regards to		Office, State	assistance
		regular criminal procedure		Prosecutorial	(IPA 2012)
				Council, High	
				Judicial Council,	
				Administrators of	
				courts and	
				prosecutors'	

				offices, Judicial	
				Academy	
5.3.1.2.	Broader application of actions based	1. Education of judges and public	Continuously	Ministry in charge	Budget of
	on the opportunity of criminal	prosecutors in the field of application of the		of judiciary,	Republic of
	prosecution	actions based on the opportunity of criminal		Republic Public	Serbia and
		prosecution		Prosecutor's	international
		2. Improvement of the programs which		Office, State	assistance
		enable successful completion of obligations		Prosecutorial	(IPA 2012)
		and educational orders whose fulfilment is		Council, High	
		the precondition for suspension of criminal		Judicial Council,	
		prosecution, i.e. rejection of criminal		Administrators of	
		charges or withdrawal from further criminal		courts and	
		prosecution		prosecutors'	
		3. Raising awareness of the citizens		offices, Judicial	
		regarding application of this institute in		Academy	
		regards to regular criminal procedure			
5.3.1.3.	Broader application of the method	1.Improvement of mediation system through	Continuously	Ministry in charge	Budget of
	for alternative dispute resolution	changes of the normative framework and		of judiciary,	Republic of
		improved system of training		Judicial Academy,	Serbia
		2.Improvement and broader application of		Courts	
		arbitration			

## 5.3.2. STRATEGIC GUIDELINE: AMENDMENTS TO THE NORMATIVE FRAMEWORK IN A MANNER THAT WOULD CONTRIBUTE TO THE REDUCTION OF THE DURATION OF COURT PROCEEDINGS

			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.3.2.1.	Amendments to the Criminal	1. Continuation of the work of the working	Medium-term	Ministry in charge	Budget of
	<b>Procedure Code in the segment which</b>	group		of judiciary	Republic of
	regulates:	2. Preparation of the draft Law			Serbia and
	-rules and procedures related with	3. Public debate			international
	delivery of submissions in the court	4. Directing the draft Law Government			assistance
	proceedings, in a way which would				(IPA 2012)
	entail narrowing of the scope of				
	situations when it is considered that				
	the submission was delivered by				
	delivery to third persons or by				
	announcing them on the notice				
	board;				
	-more precise and improved				
	provisions on delivery of summons				
	via e-mail;				
	-expansion of legal possibilities for				
	application of the agreement on				
	confession of guilt and application of				
	the principle of opportunity until the				
	completion of the main hearing				

5.3.2.2.	Amendments to the by-laws relevant	1. Establishing of the working group for	Medium-term	Ministry in charge	Budget of
	for improvement of work of court	undertaking of the analysis of the current		of judiciary	Republic of
	mailing service in the direction of	situation and formulating the proposals for			Serbia
	change/expansion of working hours,	the amendments of relevant by-laws			
	improvement of organization of the	2. Submission of the report on current			
	service and cooperation with postal	situation and proposals for amendments of			
	and other services significant for the	relevant by-laws			
	process of delivery	3. Changes of the relevant by-laws pursuant			
		to the proposals of the working group			
5.3.2.3.	Improvement of efficiency of the	1. Continuation of the work of the working	Medium-term	Ministry in charge	Budget of
	misdemeanour proceedings through	group		of judiciary	Republic of
	drafting of the Law on the	2. Preparation of the draft Law			Serbia and
	Amendments and Supplements	3. Public debate			international
	Misdemeanours	4. Directing of the draft Law to the			assistance
		Government			(USAID)
5.3.2.4.	Amendments to the Law on Civil	1. Continuation of the work of the working	Medium-term	Ministry in charge	Budget of
	Procedure for the purpose of	group		of judiciary	Republic of
	improving of efficiency including the	2. Preparation of the draft Law			Serbia
	amendments in regards to:	3. Public debate			
	-Possibility of delivering initial	4. Directing the draft Law to the			
	submissions via bailiffs;	Government			
	-Introduction of the possibility of				
	recording of hearings using private				
	cinematographers, upon the initiative				
	and at the initial cost of the party				
	which requested the recoding;				

5.3.2.5.	-Periodical re-evaluation of the possibility continuation of suspended proceedings  Amendments to the Law on Contracts and Torts in the direction of shortening of the statute of limitations period for claims	<ol> <li>Establishing of a working group</li> <li>Preparation of the draft Law</li> <li>Public debate</li> <li>Directing the draft Law to the Government</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia
5.3.2.6.	Drafting of the Law on Amendments and Supplements to the Law on Enforcement and Security in the direction of introduction of absolute statute of limitations for enforcement	<ol> <li>Continuation of the work of the working group for the preparation of draft Law</li> <li>Preparation of draft Law</li> <li>Public debate</li> <li>Directing the draft Law to the Government</li> </ol>	Medium-term	Ministry in charge of judiciary	Budget of Republic of Serbia and international assistance (GIZ Legal reform project, IPA 2012)
5.3.2.7.	Drafting of the Law on Amendments and Supplements to the Law on Organization of Courts in terms of improving of the provisions on the protection of the right to trial within a reasonable time	(Fulfilled during the drafting of the Action Plan)	Fulfilled during the drafting of the Action Plan	Ministry in charge of judiciary	Budget of Republic of Serbia

# 5.3.3. STRATEGIC GUIDELINE: RELIEVING THE BURDEN ON JUDGES IN TERMS OF ADMINISTRATIVE AND TECHNICAL TASK, WHICH TAKE A SIGNIFICANT PORTION OF THEIR TIME, BY REASSIGNING THEM TO THE ADMINISTRATIVE AND TECHNICAL STAFF AND JUDICIAL ASSISTANTS BY ENSURING UNIFORMITY OF ADMINISTRATIVE AND TECHNICAL PROCEDURES THROUGH THE ADOPTION OF THE RELEVANT RULES OF PROCEDURE

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION	COMPETENT AUTHORITY	SOURCES OF FUNDS
110.	WILKSORE	ACTIVITI	OF MEASURE	ACTIONITI	OI TONDS
5.3.3.1.	Undertaking of detailed analysis with	1. Establishing of the working group which	Medium-term	Ministry in charge	Budget of
	the goal to make the list of activities	would undertake the analysis		of judiciary,	Republic of
	which may be directed to	2. Undertaking of analysis		Supreme Court of	Serbia and
	administrative-technical staff	3. Submitting the report with the results of		Cassation	international
		undertaken analysis with the proposal of			assistance
		necessary changes			(IPA 2012)
5.3.3.2.	Undertaking of analysis on the topic	1. Establishing of the working group which	Medium-term	Ministry in charge	Budget of
	of required changes in the field of	would undertake the analysis		of judiciary,	Republic of
	number and educational/professional	2. Undertaking of analysis		Supreme Court of	Serbia and
	structure of administrative-technical	3. Submitting the report with the results of		Cassation	international
	staff	undertaken analysis with the proposal of			assistance
		necessary changes			(IPA 2012)
5.3.3.3.	Amendments and changes of	Activities shall be defined more precisely	Medium-term	Competent	Budget of
	normative framework in accordance	once the action plan is updated		Authorities will be	Republic of
	with the results of undertaken			defined more	Serbia and
	analyses			precisely during	international
				the updating of the	assistance
				Action Plan	(IPA 2012)

5.3.3.4.	Mandatory education of	1. Preparation of the education curriculum	Continuously	Human Resource	Budget of
	administrative —technical staff and	2. Implementation of education		Management	Republic of
	regulation of the issue of competence			Service, Judicial	Serbia and
	in the field of their education			Academy	international
					assistance
					(IPA 2012)
5.3.4. ST	RATEGIC GUIDELINE: INFRASTRU	CTURAL INVESTMENTS IN COURTS AN	ND PROSECUTION	FACILITIES TAR	GETED AT
TACKL	ING THE LACK OF COURTROOMS A	AND PROSECUTORIAL CABINETS, THE	REBY INCREASIN	G THE NUMBER O	OF TRIAL
DAYS P	ER JUDGE, REDUCING THE TIME B	ETWEEN THE TWO HEARINGS AND SIG	GNIFICANTLY EX	PEDITING THE	
INVEST	IGATIVE PROCEEDINGS				
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.3.4.1.	Analysis of infrastructural capacities	1. Establishing of the working group for the	Medium-term	Ministry in charge	Budget of
	of the courts/public prosecutor's	analysis of infrastructural capacities of the		of judiciary, High	Republic of
	offices with a focus on the number	courts/public prosecutor's offices with the		Judicial Council,	Serbia and
	and equipment of courtrooms and	focus on the number and equipment of		State Prosecutorial	international
	public prosecutor's offices	courtrooms and public prosecutor's offices		Council	assistance
		2. Preparation of the report on the results of			(IPA 2012)
		undertaken analysis including the lists of			
		necessary investments based on the			
		principle of priority			
5.3.4.2.	Preparation of the plan for	1. Preparation of the plan for construction	Medium-term	Ministry in charge	Budget of
	construction and equipping of new	and equipping of new and adaptation of		of judiciary	Republic of
	and adaptation of the existing	existing courtrooms			Serbia and
	courtrooms and public prosecutors'	2. Preparation of the plan for construction			international
	offices	and equipping of new and adaptation of			assistance

		existing courtrooms and public prosecutors'			(IPA 2012)
		offices			
5.3.4.3.	Implementation of the plan for	1. Construction of new courtrooms and	Continuously	Ministry in charge	Budget of
	construction and equipping of new	public prosecutors' offices		of judiciary, High	Republic of
	and adaptation of the existing	2. Adaptation of the existing courtrooms and		Judicial Council,	Serbia and
	courtrooms and public prosecutors'	public prosecutors' offices		State Prosecutorial	international
	offices			Council	assistance (IPA 2012)
535 ST	TRATEGIC GUIDELINE: RE-EVALUA	TION OF THE ACCOUNTABILITY SYST	EM OF PARTICIP	ANTS IN COURT	(1111 = 01 = )
		S IN PROCEEDINGS WHICH INHIBITS OF			HIN A
	NABLE TIME	THOCELDINGS WINCH INHIBITS OF	K IIII (DEKS 115 C)	JULI LETTON WITT	111 11
REASO	NADLE TIME		DEADLINE FOR	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
110.	WEASURE	ACIIVIII	OF MEASURE	AUTHORITI	OFFUNDS
5.3.5.1.	Analysis of the existing normative	1 5 4 11: 1: 0:1		Ministry in alcans	D 14 - C
3.3.3.1.	Analysis of the existing normative	1. Establishing of the working group for	Fourth quarter of	Wilnistry in charge	Buaget of
3.3.3.1.	•	1. Establishing of the working group for undertaking of analysis of the existing	Fourth quarter of 2013	Ministry in charge of judiciary	Budget of Republic of
3.3.3.1.	framework of the system of	undertaking of analysis of the existing	-	of judiciary	Republic of Serbia
3.3.3.1.	framework of the system of responsibility of the participants in	undertaking of analysis of the existing normative framework of the system of	-		Republic of
3.3.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in	undertaking of analysis of the existing normative framework of the system of	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the proceedings	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the proceedings  2. Undertaking of analysis of the existing	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the proceedings  2. Undertaking of analysis of the existing normative framework of the system of	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the proceedings  2. Undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the proceedings  2. Undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the	-		Republic of
3.0.3.1.	framework of the system of responsibility of the participants in the court proceedings due to abuse of	undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court proceedings due to abuse of the rights in the proceedings  2. Undertaking of analysis of the existing normative framework of the system of responsibility of the participants in the court	-		Republic of

	(based on the results of undertaken analysis)		
	which includes a list of laws and other acts		
	which require changes and proposed		
	changes		
	4. Directing the report to relevant working		
	groups for amendments of the laws		
5.2.6 STDATECIC CHIDELINE, DESIGN AND		SE DDOCD AM WIII	

5.3.6. STRATEGIC GUIDELINE: DESIGN AND IMPLEMENTATION OF UNIFIED BACKLOG-CLEARANCE PROGRAM WHILE RESPECTING EQUALIZATION OF THE NUMBER OF CASES PER JUDGE, ESTABLISHING A SYSTEM OF ON-GOING HORIZONTAL TRANSFER AND RELOCATION OF JUDGES AND PUBLIC PROSECUTORS, IN ACCORDANCE WITH THE CONSTITUTION AND WITH ADEQUATE STIMULATION, AND EFFICIENT MONITORING OF THE OF THE PROGRAM IMPLEMENTATION

			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.3.6.1.	Preparation of uniform program for	1. Establishing of the working group for	Fourth quarter of	Ministry in charge	Budget of
	solving of old cases, pursuant to the	preparation of the uniform backlog-	2013	of judiciary,	Republic of
	following principles:	clearance program		Supreme Court of	Serbia, and
	1. Identification and marking of old	2. Preparation of the draft of uniform		Cassation	international
	cases;	backlog-clearance program			assistance
	2. Redistribution of resources (human	3. Sending the draft for comments			(MDTF)
	and financial);	4. Adoption of the Program			
	3. Automatisation of the case				
	management process				
5.3.6.2.	Implementation of the uniform	Activities shall be defined more precisely	Continuously		Budget of
	program for solving of old cases	once the Action Plan is updated			Republic of
					Serbia
5.3.6.3.	Monitoring of implementation of the	1. Preparation of periodical reports on the	Continuously	Ministry in charge	Budget of

uniform backlog-clearance program	dynamics of solving of old cases	of judiciary,	Republic of
	2. Analysis of the of periodical reports on	courts, Supreme	Serbia and
	the dynamics of solving of old cases	Court of Cassation	international
	3. Proposal of the measures required for		assistance
	improvement of the process for decreasing		
	of the number backlogged cases		

#### 5.4. STRATEGIC GOAL: ESTABLISHING OF EFFICIENT AND SUSTAINABLE PUBLIC NOTARY SYSTEM

#### STRATEGIC GOAL INDICATORS:

- 1. Normative framework improved
- 2. Chamber of Public Notaries established and management bodies elected
- 3. By-laws adopted

#### **INDICATOR VERIFICATION SOURCES:**

- 1. Ministry in charge of the judiciary-Sector for Normative Affairs and International Cooperation
- 2. Chamber of Public Notaries, Ministry in charge of the judiciary
- 3. Chamber of Public Notaries, Ministry in charge of the judiciary

## 5.4.1. STRATEGIC GUIDELINE: FURTHER IMPROVEMENT OF THE NORMATIVE FRAMEWORK AIMED AT ESTABLISHING AN EFFICIENT AND SUSTAINABLE PUBLIC NOTARY SYSTEM

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.4.1.1.	Undertaking of analysis of effects of	1. Establishing of the working group for	Third quarter of	Ministry in charge	Budget of
	regulations regarding planned	undertaking of the analysis	2013	of judiciary	Republic of
	amendments and supplements to the	2. Undertaking of the analysis			Serbia and
	normative framework	3. Preparing of the report to the Ministry in			international
		charge of the judiciary on results of the			assistance

		conducted analysis and on necessary			(GIZ Legal
		amendments to normative framework			reform project)
5.4.1.2.	Drafting of the Law on Amendments and Supplements to the Law on	<ol> <li>Establishing of the working group</li> <li>Drafting of the Law</li> </ol>	Fourth quarter of 2013	Ministry in charge of judiciary	Budget of Republic of
	Public Notaries for purpose of expansion and more precise definition of public notary authorities	3. Public debate 4. Directing the draft Law to the Government	2013	or judiciary	Serbia and international assistance
					(GIZ Legal reform project, MDTF)
5.4.1.3.	Drafting of the Law on Amendments	1. Continue the work of the working group	Fourth quarter of	Ministry in charge	Budget of
	and Supplements to the Law on	2. Drafting of the Law	2013	of judiciary	Republic of
	Extra-Judicial Proceedings	<ul><li>3. Public debate</li><li>4. Directing the draft Law to the</li><li>Government</li></ul>			Serbia
5.4.1.4.	Amendments to the Rules on the	1. Establishing the working group for the	First quarter of	Ministry in charge	Budget of
	Provisional Number of Public Notary	Rules	2014	of judiciary	Republic of
	Positions, and on Official Offices and	2. Drafting of the Rules			Serbia and
	Public Notary Positions for which a	3. Directing of the draft text for comments			international
	call shall be announced for the first	4. Adoption of the Rules			assistance
	100 public notaries, for purpose of				(GIZ Legal
	redefining principles of territorial				reform
	distribution of public notaries, and				project)
	for purpose of creating conditions for				
	the start of functioning of the				

	Chamber of Public Notaries							
5.4.2. STRATEGIC GUIDELINE: STRENGTHENING THE CAPACITIES OF FUTURE PUBLIC NOTARIES AND ESTABLISHMENT OF								
THE CHAMBER OF PUBLIC NOTARIES								
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES			
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS			
			OF MEASURE					
5.4.2.1.	Analysis of the needs and consequent	1. Establishing of the working group for	First quarter of	Ministry in charge	Budget of			
	creation of public notaries capacity	undertaking of analysis and preparation of	2014	of judiciary	Republic of			
	building plan	the plan			Serbia and			
		2. Undertaking of the analysis			international			
		3. Preparation of the plan			assistance			
					(GIZ Legal			
					reform			
					project)			
5.4.2.2.	Plan implementation	Activities shall be defined more precisely	Continuous	Ministry in charge	Budget of			
		during the updating of the Action Plan		of judiciary,	Republic of			
				Chamber of Public	Serbia and			
				Notaries	international			
					assistance			
					(GIZ Legal			
					reform			
					project)			
5.4.2.3.	Establishing of the Chamber, election	1. Appointment of the first 100 public	Third quarter of		Budget of			
	of the Chamber bodies and adoption	notaries	2014		Republic of			
	of by-laws required by law	2. Convocation of the founding assembly			Serbia and			
		3. Election of the Chamber bodies			international			
		4. Adoption of the Chamber of Public			assistance			

		/CIP 1 1
Notaries Statute		(GIZ Legal
5. Adoption of the Rules		reform
6. Enacting of the by-law defining the		project)
requirements for release from duty and		
removal from Directory of Notary Trainees		
and Notary Assistants		
7. Enacting of the by-law defining the		
criteria for income of notary trainees and		
notary assistants, with definition of minimal		
income the public notary is obliged to pay to		
the notary trainee and notary assistant		
8. Enacting of the by-law defining the		
minimal income of administrative staff		
9. Enacting of the by-law defining the		
lowest amount of insurance for which the		
public notary signs contract on insurance		
from the damages he/she could cause by		
performing this work		
10. Enacting of the by-law on the amount of		
award and compensation for the President of		
the Chamber, members of executive and		
supervisory boards, disciplinary		
commission, disciplinary prosecutor and		
his/her deputies		
11. Enacting of the Code of Ethics		
12. Enacting of the by-law which closely		
defines the disciplinary procedure		
defines the disciplinary procedure		

13. Defining parameters and determining		
public notary rates		
14. Enacting of the by-law on determining		
the number of public notary positions and		
public notary offices		

# 5.4.3. STRATEGIC GUIDELINE: AMENDMENTS TO THE NORMATIVE FRAMEWORK RELATED TO LEGAL NATURE OF PUBLIC NOTARIES' DOCUMENTS (ENFORCEABLE INSTRUMENT)

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.4.3.1.	Undertaking of the analysis for	1. Establishing of the working sub-group for	Fourth quarter of	Ministry in charge	Budget of
	purpose of identifying possibilities for	undertaking of the analysis, as part of the	2013	of judiciary	Republic of
	amendments to the normative	working group for drafting of the Law on			Serbia and
	framework regarding the legal nature	the Amendments and Supplements to the			international
	of public notary documents	Law on Public Notaries			assistance
	(enforceable instrument)	2. Undertaking of the analysis			(GIZ Legal
		3. Submitting report on the analysis results			reform
					project)

## 5.5. STRATEGIC GOAL: ESTABLISHMENT OF EFFICIENT AND SUSTAINABLE SYSTEM FOR ENFORCEMENT OF COURT DECISIONS

### STRATEGIC GOAL INDICATORS:

- 1. Plans prepared for development of relevant jurisdictions;
- 2. Program created for training of court bailiffs;
- 3. Percentage of handled inflow of enforcement cases;
- 4. Number and structure of the European Court of Human Rights decisions against the Republic of Serbia over non-enforcement of court decisions;
- 5. Number and structure of the Constitutional Court of Serbia decisions over non-enforcement of court decisions;

- 6. Number of complaints of detainees and persons serving prison sentence related to accommodation conditions, respect of human rights and provision of health protection services;
- 7. Percentage of persons serving institutional sentence who are working and taking part in training programs;
- 8. Percentage of persons engaged in treatments covered by trainings;
- 9. Percentage of alternative sanctions as per total number of imposed penal sanctions.

### **INDICATOR VERIFICATION SOURCES:**

- 1. Ministry in charge of the judiciary, Chamber of Bailiffs
- 2. Ministry in charge of the judiciary, Chamber of Bailiffs
- 3. Supreme Court of Cassation
- 4. Ministry in charge of the judiciary
- 5. Constitutional Court of Serbia
- 6. Ministry in charge of the judiciary (Administration for the Enforcement of Penal Sanctions)
- 7. Ministry in charge of the judiciary (Administration for the Enforcement of Penal Sanctions)
- 8. Ministry in charge of the judiciary (Administration for the Enforcement of Penal Sanctions)

# 5.5.1. STRATEGIC GUIDELINE: PREPARE AND IMPLEMENT PLANS FOR DEVELOPMENT OF RELEVANT COMPETENCES. PREPARE TRAINING PROGRAMME FOR BAILIFFS AND TO INTRODUCE EFFICIENT MONITORING OF ITS IMPLEMENTATION

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.5.1.1.	Preparing plans for development of	1. Establishing of the working group	Third quarter of	Ministry in charge	Budget of
	relevant jurisdictions	2. Preparing of the draft	2013	of judiciary	Republic of
					Serbia and
					international
					assistance
					(GIZ Legal
					reform
					project, IPA

					2012)
5.5.1.2.	Implementation of the plans for	Activities shall depend on the content of the	Third quarter of	Ministry in charge	Budget of
	development of relevant jurisdictions	plan	2013	of judiciary,	Republic of
				Chamber	Serbia and
					international
					assistance
					(GIZ Legal
					reform
					project, IPA
					2012)
5.5.1.3.	Designing of training program for	1. Establishing of the working group for the	Third quarter of	Chamber, Judicial	Budget of
	bailiffs and supervision of the	designing of program that would, among	2013	Academy	Republic of
	training implementation	other things, regulate program and			Serbia and
		mechanisms for supervision of the training			international
		implementation process			assistance
		2. Designing of the draft program			(GIZ Legal
		3. Sending the Draft for comment			reform
		4. Adoption of the Program			project, IPA
		5. Beginning of the program implementation			2012)

# 5.5.2. STRATEGIC GUIDELINE: DETERMINE COMPETENCES OF THE MINISTRY, CHAMBER OF BAILLIFS AND COURTS WITH THE PURPOSE OF APPLYING THE LAW ON ENFORCEMENT AND SECURITY AND INCREASING THE EFFECTIVENESS OF JUDGEMENTS' ENFORCEMENT IN THE REPUBLIC OF SERBIA

			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.5.2.1.	Undertaking of the analysis of effects	1. Establishing of the working group for	Third quarter of	Ministry in charge	Budget of
	of regulations regarding planned	undertaking of the analysis	2013	of judiciary	Republic of
	amendments to the normative	2. Undertaking of the analysis			Serbia and
	framework	3. Submitting report on the analysis results			international
		to the Ministry in charge of the judiciary			assistance
					(GIZ Legal
					reform
					project, IPA
					2012)
5.5.2.2.	Amendments to the Law on	1. Continuation of the work of the working	Fourth quarter of	Ministry in charge	Budget of
	<b>Enforcement and Security for</b>	group	2013	of judiciary	Republic of
	purpose of redefining actual	2. Drafting of the working text of the Law			Serbia and
	jurisdiction of bailiffs	3. Public debate			international
		4. Submission of the draft Law to the			assistance
		Government			(GIZ Legal
					reform
					project, IPA
					2012)
5.5.2.3.	Taking over jurisdiction in the field	1. Adoption of the Rules on Bailiffs' Work	First quarter of	Ministry in charge	Budget of

	of bailiffs' work supervision, in line	Supervision (analysis and evaluation)	2014	of judiciary,	Republic of
	with the Law on Enforcement and	2. Submitting regular reports from Chamber		Chamber of	Serbia and
	Security	to the Ministry in charge of the judiciary on		Bailiffs	international
		the number and structure of complaints			assistance
		regarding the work of bailiffs			(GIZ Legal
					reform
					project, IPA
					2012)
5.5.3. ST	RATEGIC GUIDELINE: INTRODUCT	TION OF THE INSTITUTE OF THE ENFO	RCEMENT JUDGE	(A JUDGE FOR O	VERSIGHT
OVER E	ENFORCEMENT OF PENAL SANCTION	ONS)			
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.5.3.1.	Harmonization of relevant by-laws	1. Establishing of the working group for	Third quarter of	Ministry in charge	Budget of
	with new legal framework	undertaking of the analysis of the needs for	2013	of judiciary, High	Republic of
		harmonization of relevant by-laws with new		Judicial Council	Serbia and
		legal framework			international
		2. Preparation of the report on results of the			assistance
		analysis of the needs for harmonization of			(OSCE)
		relevant by-laws with new legal framework			
		3. Directing the analysis to the bodies in			
		charge of harmonization of relevant by-laws			
		with new legal framework			
		(4. Adoption/amendment of relevant by-laws			
5.5.3.2.	Creating of organizational	1. Training of enforcement judges in the	Third quarter of	Ministry in charge	Budget of
	preconditions for efficient functioning	field of the rights of persons deprived of	2013	of judiciary, High	Republic of
	of enforcement judges	liberty, modern trends in the field of		Judicial Council,	Serbia and

		enforcement of penal sanctions and		Judicial Academy	international
		recognized trends in the field of their			assistance
		treatment and post-penal integration			(OSCE)
		2. Creating of the guidelines for			
		enforcement judges practice, having in mind			
		different types of facilities			
		3. Informing persons deprived of liberty			
		about the existing and possible protection of			
		their rights in the procedure before the			
		enforcement judge			
5.5.3.3.	Gradual expansion of enforcement	1. Establishing of the working group for	Medium-term	Ministry in charge	Budget of
	judges jurisdiction, in line with the	preparing analysis and formulating a		of judiciary,	Republic of
	best comparative practices	proposal for amendments to relevant		institutions for the	Serbia and
		normative framework, for the purpose of		enforcement of	international
		expansion of enforcement judges		penal sanctions	assistance
		jurisdiction			
		2. Preparing report on the results of the			
		conducted analysis, including proposals for			
		amendments to relevant normative			
		framework for the purpose of expansion of			
		enforcement judges' jurisdiction			
		3. Directing the report to the bodies in			
		charge of drafting amendments to relevant			
		normative framework			

# 5.5.4. STRATEGIC GUIDELINE: FURTHER ACTIONS ON THE IMPROVEMENT OF THE INFRASTRUCTURE, RESPECT OF HUMAN RIGHTS AND PROTECTION OF ESPECIALLY VULNERABLE GROUPS IN ORDER TO ENSURE SAFE AND HUMANE CONDITIONS OF IMPRISONMENT, WITH ADEQUATE PROVISION OF HEALTH CARE AND IMPROVEMENT OF TREATMENT AND TRAINING OF CONVICTED PERSONS

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION	COMPETENT AUTHORITY	SOURCES OF FUNDS
			OF MEASURE		
5.5.4.1.	Improvement of infrastructure in the	1. Building of new facilities and correctional	Continuously	Ministry in charge	Budget of
	field of enforcement of institutional	institutions		of judiciary,	Republic of
	sanctions	2. Reconstruction of accommodation		Administration for	Serbia and
		capacities in line with European standards		the Enforcement	international
		3. Analysis of financial savings and		of Penal Sanctions	assistance
		introduction of modern technologies			(IPA 2013,
					Programme of
					Norwegian
					bilateral
					assistance of
					the
					Government
					of the
					Kingdom of
					Norway)
5.5.4.2.	Improvement of respect of human	1. Continuing work on education of all	Continuously	Ministry in charge	Budget of
	rights of persons serving institutional	employees in the Administration in the field		of judiciary,	Republic of
	sentence, especially improvement of	of human rights protection;		Administration for	Serbia and

	protection of particularly sensitive	2. Establishing sustainable system for		the Enforcement	international
	categories for purpose of safekeeping	informing persons deprived of liberty about		of Penal	assistance
	in humane conditions	their rights and ways to protect those rights;		Sanctions, Judicial	(IPA 2013,
		3. Improving of physical conditions in		Academy	Programme of
		facilities and solving overpopulation of			Norwegian
		correctional facilities in line with the			bilateral
		Strategy for Reduction of Overpopulation in			assistance of
		Facilities for Enforcement of Penal			the
		Sanctions in the Republic of Serbia for the			Government
		period from 2010 to 2015;			of the
		4. Developing new programs for treatment,			Kingdom of
		training, professional development, and			Norway)
		occupational therapy assistance for			
		particularly sensitive categories of persons			
		(women, juveniles, disabled, mentally			
		disabled, addicts)			
5.5.4.3.	Improvement of health protection of	1. Based on the adopted Systematization of	Continuously	Ministry in charge	Budget of
	persons serving sentence in a facility	work positions in the Administration for the		of judiciary,	Republic of
		Enforcement of Penal Sanctions, fill out the		Administration for	Serbia and
		health workers' positions in all facilities;		the Enforcement	international
		2. Continue initiated reconstruction of		of Penal	assistance
		Special Prison Hospital and spaces used for		Sanctions,	(IPA 2013,
		health protection in other facilities, and		Ministry in charge	Programme of
		ensure regular acquisition of medicines and		of health	Norwegian
		materials and medical equipment;			bilateral
		3. Improve the system of dental protection			assistance of
		for all convicted persons in the facilities;			the

		4. Form a section for enforcement of			Government
		security measures and mandatory keeping			of the
		and medical treatment of juveniles in the			Kingdom of
		Correctional Facility in Kruševac;			Norway)
		5. In cooperation with the Ministry in charge			
		of health, provide medicines for treatment of			
		HIV/AIDS, Hepatitis C, tuberculosis and			
		substitution therapy for addicts;			
		6. Provide continuous training of health			
		workers for implementation of harm			
		reduction programs for addiction and			
		prevention of sexually transmitted and			
		blood-borne diseases and tuberculosis, and			
		ensure program sustainability in the system			
		of penal sanctions enforcement			
5.5.4.4.	Improvement of the treatment of	1. Improve unified strategy and guidelines	Continuously	Ministry in charge	Budget of
	convicted persons	in the field of treatment and preparation for		of judiciary,	Republic of
		release of the convicted, as well as		Administration for	Serbia and
		implementation of appropriate treatment		the Enforcement	international
		programs for various categories of convicted		of Penal	assistance
		persons		Sanctions, Judicial	(IPA 2013,
		2. Continuous training of the treatment staff		Academy	Programme of
		with focus on reconsideration and			Norwegian
		amendment of treatment programs,			bilateral
		application of specialized programs and			assistance of
		programs ensuring better social reintegration			the
		and acceptance of the convicted persons			Government

		after their release from the facility			of the
		3. Creation and introduction of specialized			Kingdom of
		treatment programs focused on prevention			Norway)
		of addiction to psychoactive substances,			
		anger management, for perpetrators of			
		sexual and gender-based violence, as well as			
		specialized programs for sensitive categories			
		of convicted persons (juveniles, women,			
		those serving long-term sentences, persons			
		with special needs, elderly, mentally			
		challenged, etc.)			
		4. Determine mechanisms for cooperation			
		and exchange of positive experiences and			
		good practices among enforcement			
		institutions			
		5. Ensure adequate professional			
		development for all employees participating			
		in implementation of treatment programs.			
5.5.4.5.	Improvement of training of persons	1. Creation of a concept for introduction of	Continuously	Ministry in charge	Budget of
	serving sentence in a facility	professional education and trainings in the		of judiciary,	Republic of
		treatment programs for persons deprived of		Administration for	Serbia and
		liberty and for creation of necessary		the Enforcement	international
		conditions for its implementation on the		of Penal	assistance
		level of the whole system for enforcement		Sanctions,	(IPA 2013,
		of penal sanctions.		Facilities for the	Programme of
		2. Establishment of continuous cooperation		Enforcement of	Norwegian
		with the ministry in charge of education,		penal sanctions	bilateral

through the "Second Chance" project, for	Ministry in charge	assistance of
purpose of acquiring of primary school	of Science and	the
education.	Education	Government
3. Undertaking of the analysis of production		of the
capacities and of the existing types of work		Kingdom of
in all facilities for enforcement of penal		Norway)
sanctions, as well as analysis of the existing		
financial operations of economic units for		
purpose of real assessment of their		
efficiency. Based on the results of analyses,		
it is necessary to reorganize the Office for		
Training and Engagement. Also, it is		
necessary to understand the real production		
capacities of facilities for enforcement of		
penal sanctions and examine possibility for		
their engagement through various forms of		
public-private and public-public		
partnerships which would reduce problems		
of doing business in market-oriented		
economy		
4. Improve working conditions in all		
facilities and ensure that there is a hygienic		
and technical work protection in line with		
prescribed standards.		
5. Creation of judicial and institutional		
preconditions for introduction of		
opportunities for acquiring primary and		

secondary education during the time served		

# 5.5.5. STRATEGIC GUIDELINE: UNDERTAKING MEASURES TO FURTHER DEVELOP AND WIDELY IMPLEMENT ALTERNATIVE SANCTIONS AND IMPROVEMENT OF TRAINING AND PROFESSIONAL EDUCATION OF EMPLOYEES IN THE ADMINISTRATION

FOR EXECUTION OF CRIMINAL SANCTIONS

Taking measures for purpose of further development and wider

application of alternative sanctions and improvement of training and professional development of employees in the Administration for the Enforcement of Penal Sanctions

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.5.5.1.	Improvement and wider application	1. Employment of new staff for the work on	Continuously	Ministry in charge	Budget of
	of alternative sanctions	enforcement of alternative sanctions and		of judiciary,	Republic of
		measures;		Administration for	Serbia and
		2. Expanding the network of commissioner		the Enforcement	international
		offices and creating new organizational		of Penal	assistance
		framework in line with new legal solutions		Sanctions, Judicial	(IPA 2010)
		and with increased needs in the system of		Academy	
		enforcement of alternative measures and			
		sanctions;			
		3. Raising awareness about alternative			
		sanctions of state administration			
		representatives (so that they can provide			
		necessary conditions for their			
		implementation), judges (who are to			
		pronounce such measures), citizens (so that			
		they accept those measures);			
		4. Training for persons performing judiciary			

		functions, commissioners, authorized local police officers and others who are to participate in implementation of alternative			
		sanctions;			
		5. Preparation of pilot-projects for			
		establishment of new modes of alternative			
		sanctions (those which require supervision			
		and those which require lower level of			
		supervision during enforcement);			
		6. Harmonization of mechanisms and			
		coordination regarding enforcement of			
		alternative sanctions, as well as undertaking			
		of short-term and long-term cost-benefit			
		analysis;			
		7. Provide conditions for commissioner's			
		office to be able to provide adequate support			
		to convicted persons after serving their			
		sentence, for purpose of their efficient			
		reintegration into society			
5.5.5.2.	Improvement of training and	1. Creation of the new Rules on Training	Continuously	Ministry in charge	Budget of
	professional development of	and Professional Development of		of judiciary,	Republic of
	employees in the Administration for	Employees in the Administration for the		Administration for	Serbia and
	the Enforcement of Penal Sanctions	Enforcement of Penal Sanctions;		the Enforcement	international
		2. Reconstruction and expansion of existing		of Penal	assistance
		capacities and legal regulation of facilities		Sanctions, Judicial	(IPA 2013,
		of the Centre for Training and Professional		Academy	Programme of
		Development in Niš;			Norwegian

<del>-</del>	<del>,</del>	<u></u>	<u> </u>	
	3. Purchase of additional teaching materials			bilateral
	in order to ensure efficient educational			assistance of
	process;			the
	4. Selection and education of teachers in the			Government
	Training Centre			of the
	5. Defining clear tasks and procedures based			Kingdom of
	on which all employees shall be included in			Norway,
	professional development in the system of			OSCE)
	enforcement of penal sanctions in the			
	Republic of Serbia. That includes			
	determining priority needs of employees for			
	training and professional development,			
	creation of annual plan for training and			
	professional development, selection of			
	trainees, selection of trainers, evaluation of			
	the quality of education, etc.;			
	6. Continuation of creation, implementation			
	and evaluation of plans and programs for			
	training and professional development, with			
	harmonized priority areas;			
	7. Establishment of Coordination Body for			
	monitoring of the results of work of the			
	employees in the Human Resource			
	Administration, and planning of human			
	resources			

### 5.6. STRATEGIC GOAL: FURTHER DEVELOPMENT OF INTERNATIONAL LEGAL COOPERATION IN THE FIELD OF JUDICIARY

#### STRATEGIC GOAL INDICATORS:

- 1. Improved normative framework in the field of international legal cooperation in criminal matters;
- 2. Improved normative framework in the field of international legal cooperation in civil matters;
- 3. Number of bilateral agreements of the Republic of Serbia on international cooperation in the field of judiciary;
- 4. Number of international organizations in which the Republic Public Prosecutor's Office takes active participation;
- 5. Number of international organizations in which High Judicial Council takes active participation;
- 6. Number of international organizations the member of which is the Republic Public Prosecutor's Office;
- 7. Number of international organizations the member of which is the High Judicial Council;
- 8. Established coordination body for cooperation in the field of international legal assistance in criminal matters;
- 9. Improved work of the Council for International Private Law;
- 10. Strengthened technical capacities for coordination, providing and monitoring of international legal assistance in criminal matters;
- 11. Number of implemented trainings/number of judges and public prosecutors included in trainings on international cooperation in the field of judiciary.

### **INDICATOR VERIFICATION SOURCES:**

- 1. European Commission's Progress Report on the Republic of Serbia;
- 2. Report of the Ministry in charge of the judiciary;
- 3. Annual report of the High Judicial Council;
- 4. Annual report of the Republic Public Prosecutor's Office;
- 5. Annual report of the Council for International Private Law.

### 5.6.1. STRATEGIC GUIDELINE: DEVELOPMENT OF COOPERATION IN THE FIELD OF INTERNATIONAL LEGAL ASSISTANCE IN CRIMINAL MATTERS

NO.	MEASURE	ACTIVITY	DEADLINE FOR COMPLETION OF MEASURE	COMPETENT AUTHORITY	SOURCES OF FUNDS
5.6.1.1.	Improvement of legislative	1. Continuation of the work of the working	Fourth quarter of	Ministry in charge	Budget of

	framework through amendments and	group	2013	of judiciary, High	Republic of
	supplements to the Law on	2. Drafting of the Law		Judicial Council,	Serbia
	International Legal Assistance in	3. Public debate		Republic Public	
	Criminal Matters	4. Directing the draft Law to the		Prosecutor's	
		Government		Office	
5.6.1.2.	Improvement of international legal	1. Intensifying direct international	Continuously	Ministry in charge	Budget of
	framework – increase of number of	cooperation through conclusion of bilateral		of judiciary, High	Republic of
	concluded international agreements	agreements in the field of international legal		Judicial Council,	Serbia
		assistance in criminal matters		Republic Public	
		2. Intensifying direct international		Prosecutor's	
		cooperation and legal assistance through		Office	
		signing of court memorandums of			
		understanding with appropriate bodies of			
		foreign countries			
		3. Intensifying direct international			
		cooperation and legal assistance through			
		signing of prosecution memorandums of			
		understanding with appropriate bodies of			
		foreign countries			
5.6.1.3.	Strengthening of technical capacities	1. Improvement of technical capacities of	Continuously	Republic Public	Budget of
	for coordination, provision and	the Republic Public Prosecutor's Office		Prosecutor's	Republic of
	monitoring of international legal	through introduction of LURIS program for		Office	Serbia and
	assistance in criminal matters	electronic filing, processing and monitoring			international
		of cases of international legal assistance in			assistance
		criminal matters handled by public			
		prosecutor's office			
5.6.1.4.	Strengthening of professional	1. Implementation of a cycle of training of	Continuously	High Judicial	Budget of

	capacities of subjects of international	public prosecutors on the topic of		Council, Republic	Republic of
	assistance in criminal matters	international legal assistance in criminal		Public	Serbia and
		matters		Prosecutor's	international
		2. Implementation of a cycle of training of		Office, Judicial	assistance
		judges on the topic of international legal		Academy	
		assistance in criminal matters			
		3. Organizing national and regional			
		conferences for all subjects of international			
		legal assistance in criminal matters on the			
		topic of providing international legal			
		assistance in criminal matters;			
		4. Exchanging experiences and best			
		practices through study tours to foreign			
		countries and international organizations			
5.6.1.5	Improving coordination and	1. Establishment of the coordination body	Medium-term	Government of the	Budget of
	cooperation of state bodies of the	2. Beginning of work of the coordination		Republic of	Republic of
	Republic of Serbia in provision of	body		Serbia,	Serbia
	international legal assistance in	3. Periodic reporting on the work of the		Coordination body	
	criminal matters through	coordination body			
	establishment of coordination body				
5.6.2. ST	TRATEGIC GUIDELINE: DEVELOPM	ENT OF COOPERATION IN THE FIELD	OF INTERNATION	AL LEGAL ASSIST	TANCE IN
CIVIL N	MATTERS				
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.6.2.1.	Improvement of legislative	1. Continuation of the work of the working	Third quarter of	Ministry in charge	Budget of
	framework	group	2013	of judiciary	Republic of

		2. Drafting of the Law			Serbia
		3. Public debate			
		4. Directing the draft Law to the			
		Government			
5.6.2.2.	Improvement of international legal	1. Intensifying direct international	Continuously	Ministry in charge	Budget of
	framework – increasing of the	cooperation through signing of bilateral		of judiciary, High	Republic of
	number of signed international	agreements in the field of international legal		Judicial Council	Serbia
	agreements	assistance in civil matters			
		2. Intensifying direct international			
		cooperation through signing of court			
		memorandums of understanding with			
		appropriate bodies of foreign countries			
5.6.2.3.	Strengthening of professional	1. Implementation of a cycle of training of	Continuously	Ministry in charge	Budget of
	capacities of subjects of international	judges on the topic of international legal		of judiciary, High	Republic of
	legal assistance in civil matters	assistance in civil matters		Judicial Council,	Serbia and
		2. Organizing national and regional		Judicial Academy	international
		conferences for all subjects of international			assistance
		legal assistance on the topic of providing			
		international legal assistance in civil matters			
		3. Exchanging experiences and best			
		practices through study visits to foreign			
		countries and international organizations			
5.6.2.4.	Improving coordination and	1. Expansion of jurisdiction of the Council	Medium-term	Government of the	Budget of
	cooperation of state bodies of the	for International Private Law		Republic of	Republic of
	Republic of Serbia in provision of	2. Intensifying the work of the Council for		Serbia, Council for	Serbia
	international legal assistance in civil	International Private Law within its		International	
	matters through improvement of the	expanded jurisdictions		Private Law	

	work of the Council for International Private Law				
5.6.3. ST		 RTICIPATION IN THE WORK OF INTER	NATIONAL ORGA	NIZATIONS IN TH	E FIELD OF
JUDICI	ARY				
			<b>DEADLINE FOR</b>	COMPETENT	SOURCES
NO.	MEASURE	ACTIVITY	COMPLETION	AUTHORITY	OF FUNDS
			OF MEASURE		
5.6.3.1.	Active participation in the work of	Active participation in the work of	Continuously	Ministry in charge	Budget of
	international organizations in the	international, European and regional		of judiciary,	Republic of
	field of judiciary, in which the bodies	judiciary organizations (UNODC, OSCE,		Republic Public	Serbia
	of the Republic of Serbia have	CCPE, SEEPAG, etc.)		Prosecutor's	
	member status			Office, High	
				Judicial Council	
5.6.3.2.	Joining – ensuring full membership	Joining / ensuring full membership in	Continuously	Republic Public	Budget of
	in international organizations in the	organizations such as EUROJUST, EJN		Prosecutor's	Republic of
	field of judiciary, in which the bodies			Office, High	Serbia
	of the Republic of Serbia do not have			Judicial Council	
	member status				

Done - green colour
 In proces - yellow colour
 Not started - red colour
 Not in our jurisdiction - dark blue colour